

# Caesars Entertainment, Inc. Reports Second Quarter 2020 Results

August 6, 2020

RENO and LAS VEGAS, Nev., Aug. 6, 2020 /PRNewswire/ -- Caesars Entertainment, Inc., (NASDAQ: CZR) ("Caesars," "CZR," or "the Company"), formerly known as Eldorado Resorts, Inc., today reported operating results for the second quarter ended June 30, 2020.



#### Second Quarter 2020 and Recent Highlights:

- Net revenue for legacy Eldorado Resorts properties of \$126.5 million, a decrease of 80.1% on a GAAP basis and 78.2% on a same-store basis versus the comparable prior-year period
- Net loss of \$100.0 million compared to net income of \$18.9 million for the comparable prior-year period
- Same-store Adjusted EBITDA for legacy Eldorado Resorts of negative \$10.4 million versus positive \$164.8 million for the comparable prior-year period
- Eldorado Resorts and Caesars Entertainment Corporation completed their merger on July 20, 2020 creating the largest casino and entertainment company in the U.S.
- New Caesars Entertainment Inc. pro forma liquidity positions the company well to weather any short term disruptions due to COVID-19
- 51 properties of new Caesars Entertainment, Inc. in the U.S. have resumed operations since mid-May 2020

Tom Reeg, Chief Executive Officer of Caesars Entertainment, Inc., commented, "Our second quarter operating trends were negatively impacted as the majority of our properties remained closed during April and May 2020. Our properties began to reopen in late May and early June. All of the combined new Caesars Entertainment, Inc. regional properties are now reopened and we are encouraged by operating trends."

Reeg continued, "Now that the merger has closed, our operating teams are fully engaged with integrating the two companies and executing on the synergy plans. Our number one priority remains the safety and security of our Team Members and Guests. Our COVID-19 operating plans for reopened properties are designed to ensure a safe and exciting environment for our Guests. We remain optimistic regarding an eventual recovery of travel and tourism in the U.S. and especially Las Vegas."

(\$ in thousands)

# Total Net Revenue Three Months Ended June 30.

	2019												
		2020		2019	Dive	estitures(1)	2019 Total(2)	Change					
West	\$	29,937	\$	127,727	\$	-	\$ 127,727	-76.6%					
Midwest		22,787		97,239		22,991	74,248	-69.3%					
South		30,760		116,937		-	116,937	-73.7%					
East		21,226		170,455		32,707	137,748	-84.6%					
Central		19,848		122,792		-	122,792	-83.8%					
Corporate and Other		1,912		1,971		-	1,971	-3.0%					
Total Net Revenue	\$	126,470	\$	637,121	\$	55,698	\$ 581,423	-78.2%					

(\$ in thousands)

### Net (Loss) Income Three Months Ended

June 30,

			:	2019		
	 2020	2019	Dives	titures(1)	2019 Total(2)	Change
West	\$ (12,711)	\$ 11,348	\$	-	\$ 11,348	-212.0%
Midwest	1,378	21,435		4,737	16,698	-91.8%
South	(10,912)	12,747		-	12,747	-185.6%
East	(30,456)	15,981		3,107	12,874	-336.6%
Central	(20,452)	13,070		-	13,070	-256.5%
Corporate and Other	 (26,843)	(55,645)		-	(55,645)	-51.8%
Total Net (Loss) Income	\$ (99,996)	\$ 18,936	\$	7,844	\$ 11,092	-1,001.5%

(\$ in thousands, except per share data)

# Adjusted EBITDA Three Months Ended June 30.

	2019														
		2020		2019	Dives	titures(1)	201	19 Total(2)	Change						
West	\$	734	\$	34,305	\$	-	\$	34,305	-97.9%						
Midwest		4,648		36,753		7,932		28,821	-83.9%						
South		(2,476)		29,109		-		29,109	-108.5%						
East		(9,948)		47,418		5,904		41,514	-124.0%						
Central		3,593		39,602		-		39,602	-90.9%						
Corporate and Other		(6,934)		(8,526)		-		(8,526)	-18.7%						
Total Adjusted EBITDA(3)	\$	(10,383)	\$	178,661	\$	13,836	\$	164,825	-106.3%						

 Net (Loss) Income
 \$ (99,996)
 \$ 18,936

 Basic EPS
 \$ (1.25)
 \$ 0.24

 Diluted EPS
 \$ (1.25)
 \$ 0.24

(\$ in thousands)

# Total Net Revenue Six Months Ended

	June 30,													
	2019													
		2020	2019	Dive	estitures(1)	2019 Total(2)	Change							
West	\$	135,427	\$ 245,822	\$	-	\$ 245,822	-44.9%							
Midwest		83,580	194,026		47,319	146,707	-43.0%							
South		127,812	249,651		-	249,651	-48.8%							
East		129,282	336,688		70,944	265,744	-51.4%							
Central		119,553	243,264		-	243,264	-50.9%							
Corporate and Other		3,885	3,493		-	3,493	11.2%							
Total Net Revenue	\$	599,539	\$1,272,944	\$	118,263	\$ 1,154,681	-48.1%							

(\$ in thousands)

#### Net (Loss) Income Six Months Ended

June 30,

	 oune 50,														
	 2019														
	 2020	2019	Dive	stitures(1)	2019 Total(2)	Change									
West	\$ (104,011)	\$ 15,665	\$	-	\$ 15,665	-764.0%									
Midwest	(15,239)	43,590		9,887	33,703	-145.2%									
South	(24,910)	32,956		-	32,956	-175.6%									
East	(32,647)	27,149		5,229	21,920	-248.9%									
Central	(15,728)	25,948		-	25,948	-160.6%									
Corporate and Other	 (83,099)	(88,143)		-	(88,143)	-5.7%									
Total Net (Loss) Income	\$ (275,634)	\$ 57,165	\$	15,116	\$ 42,049	-755.5%									

(\$ in thousands, except per share data)

Adjusted EBITDA Six Months Ended June 30,

				2	2019		
	2020			Dives	titures(1)	2019 Total(2)	Change
West	\$	20,359	\$ 58,348	\$	-	\$ 58,348	-65.1%
Midwest		26,435	73,077		16,654	56,423	-53.1%
South		15,228	67,780		-	67,780	-77.5%
East		12,337	86,922		10,737	76,185	-83.8%
Central		33,490	77,925		-	77,925	-57.0%
Corporate and Other		(15,685)	(18,739)		-	(18,739)	-16.3%
Total Adjusted EBITDA(3)		\$ 92,164	\$ 345,313	\$	27,391	\$ 317,922	-71.0%

Net (Loss) Income	\$ (275,634)	\$ 57,165
Basic EPS	\$ (3.49)	\$ 0.74
Diluted EPS	\$ (3.49)	\$ 0.73

- (1) Figures are for Presque for the period beginning January 1, 2019 and ending January 11, 2019, Nemacolin for the period beginning January 1, 2019 and ending March 8, 2019, and Mountaineer, Cape Girardeau and Caruthersville for the three and six months ended June 30, 2019.
- (2) Total figures for the three and six months ended June 30, 2019 exclude the results of operations for Presque for the period beginning January 1, 2019 and ending January 11, 2019, Nemacolin for the period beginning January 1, 2019 and ending March 8, 2019 and Mountaineer, Cape Girardeau and Caruthersville for the three and six months ended June 30, 2019. Such presentation does not conform to GAAP or the Securities and Exchange Commission rules for pro forma presentation; however, we believe that the additional financial information will be helpful to investors in comparing current results with results of prior periods. This is non-GAAP data and should not be considered a substitute for data prepared in accordance with GAAP, but should be viewed in addition to the results of operations reported by the Company.
- (3) Adjusted EBITDA is not a GAAP measurement and is presented solely as a supplemental disclosure because the Company believes it is a widely used measure of operating performance in the gaming industry. See "Reconciliation of GAAP Measures to Non-GAAP Measures" below for a definition of Adjusted EBITDA and a quantitative reconciliation of Adjusted EBITDA to net (loss) income, which the Company believes is the most comparable financial measure calculated in accordance with GAAP.

#### **Balance Sheet and Liquidity**

As of June 30, 2020, legacy Eldorado Resorts had \$2.7 billion of debt outstanding. Total cash and cash equivalents were \$950.5 million, excluding restricted cash.

"We have a strong liquidity position which will allow us to weather short term weakness due to COVID-19. For new Caesars Entertainment, Inc. we successfully executed an \$8 billion debt raise on June 19, 2020 which further enhances our pro forma liquidity," said Bret Yunker, Chief Financial Officer.

#### **Combined Eldorado and Caesars Results**

The company has posted certain financial metrics of the combined company for the period January 1, 2019 to June 30, 2020. A presentation of these results can be located at <a href="https://investor.caesars.com">https://investor.caesars.com</a>.

#### **Conference Call Information**

The company will host a conference call to discuss the company's results on Thursday, August 6, 2020 at 2 p.m. Pacific Time. Participants should dial 877-637-3676, or 832-412-1752 for international callers, and enter Conference ID 3580348 approximately 10 minutes before the call start time. The call will also be accessible on the Investor Relations section of Caesars Entertainment's website at <a href="https://investor.caesars.com">https://investor.caesars.com</a>.

#### About Caesars Entertainment, Inc.

Caesars Entertainment, Inc. is the largest casino-entertainment company in the U.S. and one of the world's most diversified casino-entertainment providers. Since its beginning in Reno, Nevada, in 1937, Caesars Entertainment has grown through development of new resorts, expansions and acquisitions. Caesars Entertainment's resorts operate primarily under the Caesars®, Harrah's®, Horseshoe® and Eldorado® brand names. Caesars Entertainment offers diversified amenities and one-of-a-kind destinations, with a focus on building loyalty and value with its guests through a unique combination of impeccable service, operational excellence and technology leadership. Caesars Entertainment is committed to its employees, suppliers, communities and the environment through its PEOPLE PLANET PLAY framework. For more information, please visit www.caesars.com/corporate.

#### **Forward-Looking Statements**

This press release includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include statements regarding our strategies, objectives and plans for future development or acquisitions of properties or operations, as well as expectations, future operating results and other information that is not historical information. When used in this press release, the terms or phrases such as "anticipates," "believes," "projects," "plans," "intends," "expects," "might," "may," "estimates," "could," "should," "would," "will likely continue," and variations of such words or similar expressions are intended to identify forward-looking statements. Although our expectations, beliefs and projections are expressed in good faith and with what we believe is a reasonable basis, there can be no assurance that these expectations, beliefs and projections will be realized. There are a number of risks and uncertainties that could cause our actual results to differ materially from those expressed in the forward-looking statements which are included elsewhere in this press release. These risks and uncertainties include: (a) the effects of the COVID-19 public health emergency, including (i) the impact of the actions taken to contain the public health emergency or mitigate its impact, (ii) the direct and indirect economic effects of the public health emergency and measures to contain it (including various state governments', tribal authorities' and/or regulatory authorities' issuance of directives, mandates, orders or similar actions restricting freedom of movement and business operations, such as travel restrictions, border closures, business closures, limitations on public gatherings, quarantines and "shelter-at-home" orders, any of which may result in the closure of business operations)

and (iii) changes and instability in global, national and regional economic activity and financial market activity as a result of the COVID-19 public health emergency and the impact on consumer discretionary spending and travel; (b) risks related to the combination of the Company and Caesars Entertainment Corporation (CEC) (the "merger") and the integration of their respective businesses and assets; (c) potential adverse reactions or changes to business or employee relationships, including those resulting from the completion of the merger; (d) the possibility that the anticipated benefits of the merger, including cost savings and expected synergies, are not realized when expected or at all; (e) the impact of divestitures that are required as a condition to receipt of required regulatory approvals for the merger; (f) risks associated with increased leverage and additional rental expense resulting from debt financing and real estate transactions undertaken in connection with the merger; (g) competitive responses to the merger; (h) legislative, regulatory and economic developments; and (i) additional factors discussed in the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's and CEC's respective most recent Annual Reports on Form 10-K and Quarterly Reports on Form 10-Q as filed with the Securities and Exchange Commission. Other unknown or unpredictable factors may also cause actual results to differ materially from those projected by the forward-looking statements.

In light of these and other risks, uncertainties and assumptions, the forward-looking events discussed in this press release might not occur. These forward-looking statements speak only as of the date of this press release, even if subsequently made available on our website or otherwise, and we do not intend to update publicly any forward-looking statement to reflect events or circumstances that occur after the date on which the statement is made, except as may be required by law.

# CAESARS ENTERTAINMENT, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (dollars in thousands, except per share data) (unaudited)

		nths Ended e 30,	Six Month June	
	2020	2019	2020	2019
REVENUES:				
Casino and pari-mutuel commissions	\$ 101,479	\$ 457,162	\$ 441,228	\$ 927,848
Food and beverage	6,567	75,356	62,813	150,637
Hotel	8,916	78,391	57,292	143,175
Other	9,508	26,212	38,206	51,284
Net revenues	126,470	637,121	599,539	1,272,944
EXPENSES:				
Casino and pari-mutuel commissions	43,354	203,240	202,510	413,546
Food and beverage	8,250	59,497	61,505	119,882
Hotel	5,846	25,136	28,114	48,786
Other	1,179	10,723	10,360	21,972
Marketing and promotions	5,105	32,080	30,058	64,381
General and administrative	64,862	117,431	156,537	237,319
Corporate	13,050	21,051	29,532	37,805
Impairment charges	_	_	160,758	958
Depreciation and amortization	48,939	56,533	99,372	114,290
Total operating expenses	190,585	525,691	778,746	1,058,939
(Loss) gain on sale or disposal of property and equipment	(65)	(366)	1,393	21,952
Transaction expenses	(12,697)	(7,292)	(21,991)	(9,186)
Loss from unconsolidated affiliates	(1,450)	(1,222)	(1,702)	(617)
Operating (loss) income	(78,327)	102,550	(201,507)	226,154
OTHER EXPENSE:				
Interest expense, net	(68,136)	(71,798)	(134,600)	(145,308)
Loss on extinguishment of debt	_	_	(158)	_
Unrealized gain (loss) on investments and marketable				
securities	12,806	(1,398)	(10,202)	(2,858)
Total other expense	(55,330)	(73,196)	(144,960)	(148,166)
(Loss) income before income taxes	(133,657)	29,354	(346,467)	77,988
Benefit (provision) for income taxes	33,661	(10,418)	70,833	(20,823)
Net (loss) income	\$ (99,996)	\$ 18,936	\$ (275,634)	\$ 57,165
Net (loss) income per share of common stock:		_		
Basic	\$ (1.25)	\$ 0.24	\$ (3.49)	\$ 0.74
Diluted	\$ (1.25)	\$ 0.24	\$ (3.49)	\$ 0.73
Weighted average basic shares outstanding	80,053,676	77,682,759	79,009,373	77,625,303
Weighted average diluted shares outstanding	80,053,676	78,725,289	79,009,373	78,657,552

CAESARS ENTERTAINMENT, INC.
SUMMARY INFORMATION AND RECONCILIATION OF
NET (LOSS) INCOME TO ADJUSTED EBITDA
(\$ in thousands)

# Three Months Ended June 30, 2020

						Ea	st						
	West	M	Midwest		South			Ce	ntral	С	orporate		Total
Net (loss) income	\$ (12,711)	\$	1,378	\$	(10,912)	\$	(30,456)	\$	(20,452)	\$	(26,843)	\$	(99,996)
Interest expense, net	5,295		(32)		4,196		12,842		13,505		32,330		68,136
Benefit for income taxes	(5,392)		(931)		(2,757)		(3,617)		(1,247)		(19,717)		(33,661)
Unrealized gain on investments and marketable													
securities	-		-		-		-		-		(12,806)		(12,806)
Depreciation and amortization	13,299		4,148		6,786		11,046		11,793		1,867		48,939
Stock-based compensation	-		1		1		-		-		4,227		4,229
Transaction expenses(1)	-		-		-		-		-		12,697		12,697
Other(2)	243		84		210		237		(6)		1,311		2,079
Adjusted EBITDA	\$ 734	\$	4,648	\$	(2,476)	\$	(9,948)	\$	3,593	\$	(6,934)	\$	(10,383)

# Three Months Ended June 30, 2019

	East												
		West	N	lidwest		South			(	Central	С	orporate	Total
Net (loss) income	\$	11,348	\$	21,435	\$	12,747	\$	15,981	\$	13,070	\$	(55,645)	\$ 18,936
Interest expense, net		4,982		(1)		4,353		12,691		13,306		36,467	71,798
(Benefit) provision for income taxes		4,283		7,578		1,923		6,541		1,657		(11,564)	10,418
Unrealized loss on investments and marketable													
securities		-		-		-		-		-		1,398	1,398
Depreciation and amortization		13,508		7,714		9,850		12,240		11,480		1,741	56,533
Stock-based compensation		-		10		-		-		-		6,499	6,509
Transaction expenses(1)		-		-		-		-		-		7,292	7,292
Other(3)		184		17		236		(35)		89		5,286	5,777
Adjusted EBITDA	\$	34,305	\$	36,753	\$	29,109	\$	47,418	\$	39,602	\$	(8,526)	\$ 178,661

Divestitures:	We	est	М	idwest	Sou	uth	ı	East	Cent	ral	Corpor	ate	Total
Net income	\$	-	\$	4,737	\$	-	\$	3,107	\$	-	\$	-	\$ 7,844
Provision for income taxes		-		1,241		-		1,156		-		-	2,397
Depreciation and amortization		-		1,950		-		1,643		-		-	3,593
Stock-based compensation		-		4		-		-		-		-	4
Other(3)		-		-		-		(2)		-		-	(2)
Adjusted EBITDA(4)	\$	-	\$	7,932	\$	-	\$	5,904	\$	-	\$	-	\$ 13,836

Excluding Divestitures:	West	IV	lidwest	South	East	(	Central	С	orporate	Total
Net (loss) income	\$ 11,348	\$	16,698	\$ 12,747	\$ 12,874	\$	13,070	\$	(55,645)	\$ 11,092
Interest expense, net	4,982		(1)	4,353	12,691		13,306		36,467	71,798
(Benefit) provision for income taxes	4,283		6,337	1,923	5,385		1,657		(11,564)	8,021
Unrealized loss on investments and marketable										
securities	-		-	-	-		-		1,398	1,398
Depreciation and amortization	13,508		5,764	9,850	10,597		11,480		1,741	52,940
Stock-based compensation	-		6	-	-		-		6,499	6,505
Transaction expenses(1)	-		-	-	-		-		7,292	7,292
Other(3)	 184		17	236	(33)		89		5,286	5,779
Adjusted EBITDA(5)	\$ 34,305	\$	28,821	\$ 29,109	\$ 41,514	\$	39,602	\$	(8,526)	\$ 164,825

# Six Months Ended June 30, 2020

							East						
	 West	st Midwes		est South				Central	Corporate			Total	
Net loss	\$ (104,011)	\$	(15,239)	\$	(24,910)	\$	(32,647)	\$ (15,728)	\$	(83,099)	\$	(275,634)	
Interest expense, net	10,466		(42)		8,529		25,661	26,933		63,053		134,600	
Benefit for income taxes	(16,720)		(3,658)		(4,286)		(3,229)	(1,285)		(41,655)		(70,833)	
Loss on extinguishment of debt	-		-		-		-	-		158		158	

Unrealized loss on investments and						40.000	40.000
marketable securities	-	-	-	-	-	10,202	10,202
Depreciation and amortization	27,237	8,670	13,906	22,287	23,556	3,716	99,372
Stock-based compensation	-	3	3	-	-	9,965	9,971
Transaction expenses(1)	-	-	-	-	-	21,991	21,991
Other(2)	 103,387	36,701	21,986	265	14	(16)	162,337
Adjusted EBITDA	\$ 20,359	\$ 26,435	\$ 15,228	\$ 12,337	\$ 33,490	\$ (15,685)	\$ 92,164

				Six Mont	ths	Ended Ju	ne	30, 2019			
	West	N	lidwest	South		East	(	Central	С	orporate	Total
Net (loss) income	\$ 15,665	\$	43,590	\$ 32,956	\$	27,149	\$	25,948	\$	(88,143)	\$ 57,165
Interest expense, net	10,072		3	8,701		25,530		26,580		74,422	145,308
(Benefit) provision for income taxes	5,677		13,252	4,881		9,695		2,575		(15,257)	20,823
Unrealized loss on investments and marketable											
securities	-		-	-		-		-		2,858	2,858
Depreciation and amortization	26,651		16,135	20,865		24,389		22,690		3,560	114,290
Stock-based compensation	-		25	9		7		-		11,416	11,457
Transaction expenses(1)	-		-	-		-		-		9,186	9,186
Other(3)	 283		72	368		152		132		(16,781)	(15,774)
Adjusted EBITDA	\$ 58,348	\$	73,077	\$ 67,780	\$	86,922	\$	77,925	\$	(18,739)	\$ 345,313

Divestitures:	We	est	M	idwest	Sou	ıth	East	Cent	ral	Corpor	ate	Total
Net income	\$	-	\$	9,887	\$	-	\$ 5,229	\$	-	\$	-	\$ 15,116
Interest expense, net		-		-		-	23		-		-	23
Provision for income taxes		-		2,616		-	1,730		-		-	4,346
Depreciation and amortization		-		4,140		-	3,670		-		-	7,810
Stock-based compensation		-		11		-	7		-		-	18
Other(3)		-		-		-	78		-		-	78
Adjusted EBITDA(6)	\$	-	\$	16,654	\$	-	\$ 10,737	\$	-	\$	-	\$ 27,391

								East					
Excluding Divestitures:	West			Midwest		South			Central			orporate	Total
Net (loss) income	\$	15,665	\$	33,703	\$	32,956	\$	21,920	\$	25,948	\$	(88,143)	\$ 42,049
Interest expense, net		10,072		3		8,701		25,507		26,580		74,422	145,285
(Benefit) provision for income taxes		5,677		10,636		4,881		7,965		2,575		(15,257)	16,477
Unrealized loss on investments and marketable													
securities		-		-		-		-		-		2,858	2,858
Depreciation and amortization		26,651		11,995		20,865		20,719		22,690		3,560	106,480
Stock-based compensation		-		14		9		-		-		11,416	11,439
Transaction expenses(1)		-		-		-		-		-		9,186	9,186
Other(3)		283		72		368		74		132		(16,781)	(15,852)
Adjusted EBITDA(5)	\$	58,348	\$	56,423	\$	67,780	\$	76,185	\$	77,925	\$	(18,739)	\$ 317,922

- (1) Transaction expenses primarily represent costs related to the acquisition of Caesars for the three and six months ended June 30, 2020 and 2019, and costs related to the acquisitions of Elgin and Tropicana for the three and six months ended June 30, 2019.
- (2) Other, for the three and six months ended June 30, 2020, is comprised of severance expense, (gain) loss on the sale or disposal of property and equipment, equity in income (loss) of unconsolidated affiliate and selling costs associated with the divestitures of Kansas City, Vicksburg, Shreveport, and MontBleu. For the six months ended June 30, 2020, other is also comprised of impairment charges.
- (3) Other, for the three and six months ended June 30, 2019, is comprised of severance expense, (gain) loss on the sale or disposal of property and equipment, equity in income (loss) of unconsolidated affiliate and the gain associated with the sales of Presque and Nemacolin. For the six months ended June 30, 2020, other is also comprised of impairment charges.
- (4) Figures are for Mountaineer, Cape Girardeau and Caruthersville for the three months ended June 30, 2019.
- (5) Total figures for the three months ended June 30, 2019 exclude the results of operations for Mountaineer, Cape Girardeau and Caruthersville. Total figures for the six months ended June 30, 2019 exclude the results of operations for Presque for the period beginning January 1, 2019 and ending January 11, 2019, Nemacolin for the period beginning January 1, 2019 and ending March 8, 2019 and Mountaineer, Cape Girardeau and Caruthersville for the six months ended June 30, 2019. Such presentation does not conform to GAAP or the Securities and Exchange Commission rules for pro forma presentation; however, we believe that the additional financial information will be helpful to investors in comparing current results with results of prior periods. This is non-GAAP data and should not be considered a substitute for data prepared in accordance with GAAP, but should be viewed in addition to the results of operations reported by the Company.

(6)	Figures are for Presque for the period beginning January 1, 2019 and ending January 11, 2019, Nemacolin for the period beginning January 1,
	2019 and ending March 8, 2019 and Mountaineer, Cape Girardeau and Caruthersville for the six months ended June 30, 2019.

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Investor Relations: Brian Agnew, bagnew@caesars.com; Charise Crumbley, ccrumbley@caesars.com, 800-318-0047, or Media Relations: Celena Haas-Stacey, chaas@caesars.com