# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K
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CURRENT REPORT
Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 27, 2019

### Eldorado Resorts, Inc.

(Exact name of registrant as specified in its charter)

Nevada (State or other jurisdiction of incorporation) 001-36629 (Commission File Number) 46-3657681 (IRS Employer Identification No.)

100 West Liberty Street, Suite 1150 Reno, NV (Address of principal executive offices)

89501 (Zip Code)

Registrant's telephone number, including area code (775) 328-0100

Not Applicable (Former name or former address, if changed since last report)

follo	Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the owing provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
	cate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this oter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).
Eme	erging growth company $\Box$
	emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\Box$

#### Item 2.02. Results of Operations and Financial Condition.

On February 27, 2019 Eldorado Resorts, Inc. issued a press release announcing its unaudited financial results for the three and twelve months ended December 31, 2018 and other information. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information in this Current Report on Form 8-K and the Exhibit attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Act of 1934, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, except as shall be expressly set forth by specific reference in such filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits:

Exhibit No. Description

99.1 <u>Earnings Press Release dated February 27, 2019</u>

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 27, 2019

ELDORADO RESORTS, INC., a Nevada corporation

By: /s/ Thomas R. Reeg

Name: Thomas R. Reeg
Title: Chief Executive Officer



## ELDORADO RESORTS REPORTS FOURTH QUARTER NET REVENUE OF \$671.8 MILLION, AND RECORD OPERATING INCOME OF \$86.7 MILLION, ADJUSTED EBITDA OF \$161.3 MILLION AND ADJUSTED EBITDA AFTER MASTER LEASE PAYMENTS OF \$139.4 MILLION

Reno, Nev. (February 27, 2019) – Eldorado Resorts, Inc. (NASDAQ: ERI) ("Eldorado," "ERI," or "the Company") today reported record operating results for the fourth quarter and full year ended December 31, 2018. As outlined in the tables below, the Company generated 2018 fourth quarter Consolidated Adjusted EBITDA of \$161.3 million and Consolidated Adjusted EBITDA, after \$21.9 million of Master Lease payments, of \$139.4 million.

(\$ in thousands, except per share data)		Total Net Revenue Three Months Ended December 31,											
(, , , , , , , , , , , , , , , , , , ,	2040	2018	2018	2045	2017	2017	61						
West	2018 \$136,981	Pre-Acquisition \$ —	Total \$136,981	\$112,756	Pre-Acquisition(3) \$ 26,662	Total(2) \$139,418	<u>Change</u> (1.7)%						
Midwest	95,774	<b>у</b> —	95,774	97,587	\$ 20,002 	97,587	(1.7)%						
South	119,570		119,570	109,305	17,741	127,046	(5.9)%						
East	200,697	<u>_</u>	200,697	110,113	85,180	195,293	2.8%						
Central	118,586	_	118,586	—	119,546	119,546	(0.8)%						
Corporate and Other	152	_	152	140	36	176	(13.6)%						
Total Net Revenue	\$671,760	<u> </u>	\$671,760	\$429,901	\$ 249,165	\$679,066	(1.1)%						
				Operating Incon									
(\$ in thousands, except per share data)		2018	Three M	lonths Ended De	2017	2017							
	2018	Pre-Acquisition	2018 Total	2017	Pre-Acquisition(3)	Total(2)	Change						
West	\$ 20,650	\$ —	\$ 20,650	\$ 15,518	\$ 2,020	\$ 17,538	17.7%						
Midwest	25,084	_	25,084	22,396	_	22,396	12.0%						
South	14,752	_	14,752	(28,530)	609	(27,921)	(152.8)%						
East	30,799	_	30,799	13,689	(1,725)	11,964	157.4%						
Central	21,372	_	21,372	_	22,926	22,926	(6.8)%						
Corporate and Other	(25,931)		(25,931)	6,683	(5,503)	1,180	(2297.5)%						
Total Operating Income	<u>\$ 86,726</u>	<u> </u>	\$ 86,726	\$ 29,756	\$ 18,327	\$ 48,083	80.4%						
(C in the county of the day)				Adjusted EBITD lonths Ended Dec									
(\$ in thousands, except per share data)		2018	2018		2017	2017							
***	2018	Pre-Acquisition	Total	2017	Pre-Acquisition(3)	Total(2)	Change						
West	\$ 34,572	\$ —	\$ 34,572	\$ 23,756	\$ 5,117	\$ 28,873	19.7%						
Midwest	33,525		33,525	30,549		30,549	9.7%						
South	25,898	_	25,898	23,325	2,810	26,135	(0.9)%						
East	43,678	_	43,678	20,404	9,416	29,820	46.5%						
Central	33,649	_	33,649		28,817	28,817	16.8%						
Corporate and Other	(10,043)		(10,043)	(7,160)	(4,878)	(12,038)	(16.6)%						
Total Adjusted EBITDA (4)	<u>\$161,279</u>	<u> </u>	<b>\$161,279</b>	\$ 90,874	\$ 41,282	\$132,156	22.0%						
Net (loss) Income	<b>\$</b> (120)			\$ 88,938									
Basic EPS	\$ 0.00			<b>\$ 1.16</b>									
Diluted EPS	\$ 0.00			<b>\$ 1.14</b>									

(\$ in thousands, except per share data)							Ended Decem	ber 31,			
		2018		2018	2018 Total(2)		2017	Dwa	2017	2017 Total(2)	Change
West	\$	483,532	\$	87,316	\$ 570,848	\$	410,319	\$	Acquisition(3) 158,536	\$ 568,855	Change 0.4%
Midwest	Ψ	397,008	Ψ	— —	397,008	Ψ	268,878	Ψ	142,237	411,115	(3.4)%
South		461,181		51,711	512,892		338,259		211,742	550,001	(6.7)%
East		571,272		287,936	859,208		462,836		387,840	850,676	1.0%
Central		142,485		349,241	491,726		_		471,806	471,806	4.2%
Corporate and Other		529		94	623		506		1,551	2,057	(69.7)%
Total Net Revenue	\$2	2,056,007	\$	776,298	\$2,832,305	<b>\$</b> 1	1,480,798	\$	1,373,712	\$2,854,510	(0.8)%
(\$ in thousands, except per share data)		2018		2018			ing Income Ended Decem 2017	ŕ	2017 Acquisition(3)	2017 Total(2)	Change
West	\$	84,548	\$	13,635	\$ 98,183	\$	66,108	\$	22,983	\$ 89,091	10.2%
Midwest	-	105,809	•		105,809	•	62,071	-	34,819	96,890	9.2%
South		64,851		355	65,206		3,680		32,809	36,489	78.7%
East		97,963		46,261	144,224		68,101		79,135	147,236	(2.0)%
Central		24,240		70,105	94,345		_		85,717	85,717	10.1%
Corporate and Other		(67,308)		(52,127)	(119,435)		(105,150)		(28,503)	(133,653)	(10.6)%
Total Operating Income	\$	310,103	\$	78,229	\$ 388,332	\$	94,810	\$	226,960	\$ 321,770	20.7%
(\$ in thousands, except per share data)			Pre-Ac	2018 equisition(1)			ed EBITDA Ended Decem		2017 Acquisition(3)	2017 Total(2)	Change
West	\$	126,189	\$	22,914	\$ 149,103	\$	93,604	\$	39,260	\$ 132,864	12.2%
Midwest		139,242		_	139,242		83,471		46,856	130,327	6.8%
South		112,532		6,451	118,983		70,278		47,335	117,613	1.2%
East		131,337		70,864	202,201		99,001		88,557	187,558	7.8%
Central		39,499		93,691	133,190		_		112,788	112,788	18.1%
Corporate and Other		(31,869)		(15,230)	(47,099)		(24,173)		(23,453)	(47,626)	(1.1)%
Total Adjusted EBITDA (4)	\$	516,930	\$	178,690	\$ 695,620	\$	322,181	\$	311,343	\$ 633,524	9.8%
Net income	\$	95,235			·	\$	73,380		<u> </u>		
Basic EPS	\$	1.23				\$	1.09				
Diluted EPS	\$	1.22				\$	1.08				

Total Net Revenue

- (1) Figures are for Grand Victoria Casino ("GV") for the period beginning January 1, 2018 and ending August 6, 2018 and for Tropicana Entertainment, Inc. ("TEI") for the period beginning January 1, 2018 and ending September 30, 2018. Such figures are based on interim financial statements and have not been reviewed by the Company's auditors.
- (2) Total figures for 2018 include combined results of operations for ERI, TEI and GV and total figures for 2017 include combined results of operations for ERI, GV, TEI and Isle of Capri Casino ("Isle") for periods preceding the date that ERI acquired GV, TEI and Isle, as applicable. Such presentation does not conform with GAAP or the Securities and Exchange Commission rules for pro forma presentation; however, we believe that the additional financial information will be helpful to investors in comparing current results with results of prior periods. This is non-GAAP data and should not be considered a substitute for data prepared in accordance with GAAP, but should be viewed in addition to the results of the operations reported by the Company.
- (3) Figures are for GV and TEI for the three and twelve months ended December 31, 2017 and for Isle for four months ended April 30, 2017. In the case of Isle, such figures were prepared by the Company to reflect Isle's unaudited consolidated historical net revenues, operating income and Adjusted EBITDA for periods corresponding to ERI's fiscal quarterly calendar. Such figures are based on unaudited internal financial statements and have not been reviewed by the Company's auditors and do not conform to GAAP.
- (4) Adjusted EBITDA is not a GAAP measurement and is presented solely as a supplemental disclosure because the Company believes it is a widely used measure of operating performance in the gaming industry. See "Reconciliation of GAAP Measures to Non-GAAP Measures" below for a definition of Adjusted EBITDA and a quantitative reconciliation of Adjusted EBITDA to operating income (loss), which the Company believes is the most comparable financial measure calculated in accordance with GAAP.

"Eldorado's record fourth quarter results marked the conclusion of another active and productive year for the Company. The fourth quarter growth was broad based with Adjusted EBITDA rising at 24 of our 28 properties. Fourth quarter Adjusted EBITDA rose 22.0% to \$161.3 million on essentially flat revenues as our initiatives to improve operating efficiencies and margins led to a 450 basis point year-over-year improvement in our consolidated Adjusted EBITDA margin to 24.0%," said Tom Reeg, Chief Executive Officer of Eldorado.

"In addition to the record financial results we generated over the course of 2018, we undertook a series of actions that we believe will position Eldorado to further enhance shareholder value. First, we continue to benefit from synergies realized from the 2017 Isle of Capri transaction. Our experience in integrating and rationalizing cost structures at acquired properties has resulted in strong and growing contributions from the accretive Grand Victoria Casino and Tropicana Entertainment transactions completed in the 2018 third and fourth quarters, respectively.

"During the year we also established a joint venture with The Cordish Companies to master plan, design and develop a new world-class, mixed-use entertainment and hospitality destination utilizing the significant real estate surrounding our Isle Casino Racing Pompano Park. This joint venture is expected to bring new upscale retail, dining, and entertainment to South Florida and allow us to develop Pompano's valuable real estate while sharing in the cost to transform the non-casino portion of our South Florida property.

"We also positioned the Company to benefit from the expected expansion of sports wagering and online poker and casino gaming through long term agreements with William Hill and The Stars Group to access our licenses for online sports wagering for real money online gaming and poker operations and, in the case of William Hill, operate our retail sportsbook. In connection with our agreements with William Hill and The Stars Group, we received equity interests in William Hill US, William Hill plc and The Stars Group, and we will also share in revenue generated from betting and online gaming activities. Our partnerships with Cordish, William Hill and The Stars Group are modeled, in part, after our successful joint venture that developed and opened a hotel at Scioto Downs in early 2017 and which has contributed to Scioto's positive operating results.

"These initiatives exemplify our commitment to enhancing shareholder value through strategic transactions, return-focused property enhancements and opportunistic partnerships to grow free cash flow and further enhance our financial flexibility."

#### Return of Capital, Balance Sheet and Liquidity

Pursuant to the Company's previously-announced \$150 million common stock repurchase program, Eldorado repurchased 223,823 shares at an average price of approximately \$40.80 per share in the 2018 fourth quarter. The Company has approximately \$140.9 million remaining on its current stock repurchase program.

At December 31, 2018, Eldorado had \$230.8 million in cash and cash equivalents, excluding restricted cash. Outstanding indebtedness at December 31, 2018 totaled \$3.3 billion, including approximately \$245.0 million outstanding on the Company's revolving credit facility. Subsequent to the end of the quarter the Company paid down approximately \$150.0 million of its outstanding indebtedness. Capital expenditures in the fourth quarter of 2018 and for the full year totaled \$58.3 million and \$147.4 million, respectively.

#### **Summary of 2018 Fourth Quarter Region Results**

Presque Isle Downs and Casino and Lady Luck Nemacolin are presented as assets held for sale as of December 31, 2018. The property results for Presque Isle Downs and Casino and Lady Luck Nemacolin are included in the results of operations in this press release. The sale of Presque Isle Downs and Casino was completed on January 11, 2019 and the divestiture of Lady Luck Nemacolin is expected to be completed in the current quarter.

West Region (THE ROW, Isle Casino Hotel Black Hawk, Lady Luck Casino Black Hawk, Tropicana Laughlin Hotel and Casino and MontBleu Casino Resort & Spa)

Net revenue for the West Region properties for the quarter ended December 31, 2018 declined approximately 1.7% to \$137.0 million compared to \$139.4 million in the prior-year period, and operating income rose to \$20.7 million from \$17.5 million in the year-ago quarter. West Region fourth quarter Adjusted EBITDA increased 19.7% to \$34.6 million reflecting an Adjusted EBITDA margin improvement of 450 basis points to 25.2%, compared to Adjusted EBITDA of \$28.9 million on an Adjusted EBITDA margin of 20.7% in the prior-year period. Adjusted EBITDA rose year over year at six of the seven West Region properties.

Midwest Region (Isle Casino Waterloo, Isle Casino Bettendorf, Isle of Capri Casino Boonville, Isle Casino Cape Girardeau, Lady Luck Casino Caruthersville and Isle of Capri Casino Kansas City)

Net revenue for the Midwest Region properties for the quarter ended December 31, 2018 decreased approximately 1.9% to \$95.8 million compared to \$97.6 million in the prior-year period, while operating income rose to \$25.1 million from \$22.4 million in the year-ago quarter. Midwest Region fourth quarter Adjusted EBITDA rose approximately 9.7% to \$33.5 million as the Adjusted EBITDA margin for the segment rose 370 basis points to 35.0%. Adjusted EBITDA was up at all six of the Midwest properties year over year. Adjusted EBITDA for the Midwest Region in the prior-year period was \$30.5 million reflecting an Adjusted EBITDA margin of 31.3%.

South Region (Isle Casino Racing Pompano Park, Eldorado Shreveport, Isle of Capri Casino Lula, Lady Luck Casino Vicksburg, Isle of Capri Lake Charles, Trop Casino Greenville and Belle of Baton Rouge Casino & Hotel)

Net revenue for the South Region properties for the quarter ended December 31, 2018 declined approximately 5.9% to \$119.6 million compared to \$127.0 million in the prior-year period, while operating income (loss) increased to \$14.8 million from \$(27.9) million in the year-ago quarter. The operating loss for the South Region in the fourth quarter of 2017 includes total impairment charges of \$38.0 million, including impairment charges of \$13.2 million for Isle of Capri Lake Charles; \$24.5 million for Lady Luck Casino Vicksburg; and \$0.3 million for Isle of Capri Casino Lula. South Region fourth quarter Adjusted EBITDA declined approximately 0.9% to \$25.9 million primarily reflecting the impact from a recently enacted smoking ban on the Belle of Baton Rouge Casino & Hotel and the impact of roadway construction which hampered visitation to the Isle of Capri Lake Charles property. The Adjusted EBITDA margin for the segment rose 110 basis points to 21.7%.

**East Region** (Presque Isle Downs and Casino, Lady Luck Casino Nemacolin, Eldorado Scioto Downs Racino, Mountaineer Casino, Racetrack and Resort and Tropicana Casino and Resort, Atlantic City)

Net revenue for the East Region properties for the quarter ended December 31, 2018 increased approximately 2.8% to \$200.7 million compared to \$195.3 million in the prior-year period, while operating income grew to \$30.8 million from \$12.0 million in the year-ago quarter. East Region fourth quarter Adjusted EBITDA rose 46.5% to \$43.7 million compared to Adjusted EBITDA of \$29.8 million in the prior-year period as the East Region's Adjusted EBITDA margin improved 650 basis points to 21.8%.

#### Central Region (Grand Victoria Casino, Tropicana Evansville and Lumière Place)

Net revenue for the Central Region for the quarter ended December 31, 2018 decreased approximately 0.8% to \$118.6 million compared to \$119.5 million in the prior-year period, while operating income declined to \$21.4 million from \$22.9 million in the year-ago quarter. Central Region Adjusted EBITDA for the fourth quarter rose 16.8% to \$33.6 million compared to Adjusted EBITDA of \$28.8 million in the prior-year period as the Central Region's Adjusted EBITDA margin improved 430 basis points to 28.4%. Adjusted EBITDA increased at all three Central Region properties.

#### **Reconciliation of GAAP Measures to Non-GAAP Measures**

Adjusted EBITDA (defined below), a non-GAAP financial measure, has been presented as a supplemental disclosure because it is a widely used measure of performance and basis for valuation of companies in our industry and we believe that this non-GAAP supplemental information will be helpful in understanding the Company's ongoing operating results. Management has historically used Adjusted EBITDA when evaluating operating performance because we believe that the inclusion or exclusion of certain recurring and non-recurring items is necessary to provide a full understanding of our core operating results and as a means to evaluate period-to-period results. Adjusted EBITDA represents operating income (loss) before depreciation and amortization, stock-based compensation, transaction expenses, severance expense, selling costs associated with the disposition of properties, proceeds from the terminated sales of Vicksburg and Lake Charles, preopening expenses, business interruption insurance proceeds, real estate tax settlements, other than temporary impairments on investments, impairment charges, equity in income (loss) of unconsolidated affiliates, (gain) loss on the sale or disposal of property and equipment, and other non-cash regulatory gaming assessments. Adjusted EBITDA also excludes the expense associated with our Master Lease with GLPI as the transaction was accounted for as a financing obligation. Adjusted EBITDA is not a measure of performance or liquidity calculated in accordance with accounting principles generally accepted in the United States ("US GAAP"), is unaudited and should not be considered an alternative to, or more meaningful than, net income (loss) as an indicator of our operating performance. Uses of cash flows that are not reflected in Adjusted EBITDA include capital expenditures, interest payments, income taxes, debt principal repayments, payments under our Master Lease and certain regulatory gaming assessments, which can be significant. As a result, Adjusted EBITDA should not be considered as a measure of our liquidity. Other companies that provide EBITDA information may calculate EBITDA differently than we do. The definition of Adjusted EBITDA may not be the same as the definitions used in any of our debt agreements.

#### **Fourth Quarter Conference Call**

Eldorado will host a conference call at 4:30 p.m. ET today. Senior management will discuss the financial results and host a question and answer session. The dial in number for the audio conference call is 323/794-2094, conference ID 7761541 (domestic and international callers). Participants can also access a live webcast of the call through the "Events & Presentations" section of Eldorado's website at <a href="http://www.eldoradoresorts.com/">http://www.eldoradoresorts.com/</a> and a replay of the webcast will be archived on the site for 90 days following the live event.

#### About Eldorado Resorts, Inc.

Eldorado Resorts is a leading casino entertainment company that owns and operates twenty-seven properties in thirteen states, including Colorado, Florida, Illinois, Indiana, Iowa, Louisiana, Mississippi, Missouri, Nevada, New Jersey, Ohio, Pennsylvania and West Virginia. In aggregate, Eldorado's properties feature approximately 30,000 slot machines and VLTs and approximately 800 table games, and over 12,500 hotel rooms. For more information, please visit <a href="https://www.eldoradoresorts.com">www.eldoradoresorts.com</a>.

#### **Forward-Looking Statements**

This press release includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include statements regarding our strategies, objectives and plans for future development or acquisitions of properties or operations, as well as expectations, future operating results and other information that is not historical information. When used in this press release, the terms or phrases such as "anticipates," "believes," "projects," "plans," "intends," "expects," "might," "may," "estimates," "could," "should," "would," "will likely continue," and variations of such words or similar expressions are intended to identify forward-looking statements. Although our expectations, beliefs and projections are expressed in good faith and with what we believe is a reasonable basis, there can be no assurance that these expectations, beliefs and projections will be realized. There are a number of risks and uncertainties that could cause our actual results to differ materially from those expressed in the forward-looking statements which are included elsewhere in this press release. Such risks, uncertainties and other important factors include, but are not limited to: Eldorado's ability to promptly and effectively integrate the operations of Tropicana and Grand Victoria and realize synergies resulting from the combined operations; the possibility that sports book, online and mobile betting and gaming are not approved in various jurisdictions, or, to the extent that such gaming activities are approved, the market for such gaming does not develop as anticipated; our substantial indebtedness and obligations under our Master Lease and the impact of such obligations on our operations and liquidity; our ability to identify and execute acquisition and development opportunities; risks relating to construction, development and expansion opportunities, including the ability of our joint venture to plan, finance and receive required approvals to develop our Pompano real estate on terms that we find acceptable, or at all; competition; sensitivity of our operations to reductions in discretionary consumer spending and changes in general economic and market conditions; governmental regulations, including risk relating to obtaining and maintaining required licenses, approvals and permits necessary for the operation of online and mobile betting and gaming, and increases in gaming taxes and fees in jurisdictions in which we operate; and other risks and uncertainties described in our reports on Form 10-K, Form 10-O and Form 8-K.

In light of these and other risks, uncertainties and assumptions, the forward-looking events discussed in this press release might not occur. These forward-looking statements speak only as of the date of this press release, even if subsequently made available on our website or otherwise, and we do not intend to update publicly any forward-looking statement to reflect events or circumstances that occur after the date on which the statement is made, except as may be required by law.

#### **Contact:**

Thomas Reeg Chief Executive Officer Eldorado Resorts, Inc. 775/328-0112 investorrelations@eldoradoresorts.com Joseph N. Jaffoni, Richard Land JCIR 212/835-8500 <u>eri@jcir.com</u>

- tables follow -

## ELDORADO RESORTS, INC. CONSOLIDATED STATEMENTS OF OPERATIONS

(\$ in thousands, except per share data) (unaudited)

		Three Mor	nths En iber 31,	ded		ded		
		2018	.00.	2017	_	Decem 2018	Jer 31,	2017
REVENUES:								
Casino	\$	488,944	\$	320,329	\$ 1	,534,954	\$ 1	,085,014
Pari-mutuel commissions		4,029		4,154		18,437		14,013
Food and beverage		82,688		56,580		247,332		198,246
Hotel		69,351		33,793		183,798		133,338
Other		26,748		15,045		71,486		50,187
Net revenues		671,760		429,901	2	,056,007	1	,480,798
EXPENSES:								
Casino		226,043		158,427		732,580		547,438
Pari-mutuel commissions		3,688		3,758		16,709		13,651
Food and beverage		67,691		49,807		202,618		169,848
Hotel		24,830		13,712		65,009		50,575
Other		13,646		9,453		38,676		32,156
Marketing and promotions		39,906		25,076		106,161		83,174
General and administrative		126,053		72,702		349,598		241,037
Corporate		13,615		9,005		46,632		30,739
Impairment charges		_		38,016		13,602		38,016
Depreciation and amortization		58,224		36,255		157,429		105,891
Total operating expenses		573,696		416,211	1	,729,014	1	,312,525
Loss on sale or disposal of property and equipment		(441)		(267)		(835)		(319)
Proceeds from terminated sales		_		20,000		5,000		20,000
Transaction expenses		(10,800)		(3,605)		(20,842)		(92,777)
Loss from unconsolidated affiliates		(97)		(62)		(213)		(367)
Operating income	_	86,726		29,756		310,103		94,810
OTHER EXPENSE:								
Interest expense, net		(75,154)		(30,389)		(171,732)		(99,769)
Loss on early retirement of debt, net		<u> </u>		(1,083)		(162)		(38,430)
Unrealized loss on restricted investment		(2,587)				(2,587)		_
Total other expense		(77,741)		(31,472)		(174,481)		(138,199)
Net income (loss) before income taxes		8,985	_	(1,716)	_	135,622		(43,389)
(Provision) benefit for income taxes		(9,105)		90,654		(40,387)		116,769
Net (loss) income	\$	(120)	\$	88,938	\$	95,235	\$	73,380
Net (loss) income per share of common stock:	<u> </u>		÷		_ <del>-</del>		_	
Basic	\$	0.00	\$	1.16	\$	1.23	\$	1.09
Diluted	<u>=</u> \$	0.00	\$	1.14	\$	1.22	\$	1.08
	<u> </u>							
Weighted average basic shares outstanding		7,503,732	_	5,961,015		,458,902		,133,531
Weighted average diluted shares outstanding	7	7,503,732	7	7,998,742	78	,282,101	68	,102,814

<sup>1.</sup> The prior period presentation has been adjusted for the adoption of Accounting Standards Codification (ASC) No. 606 "Revenue from Contracts with Customers" effective January 1, 2018 utilizing the full retrospective transition method.

# ELDORADO RESORTS, INC. SUMMARY INFORMATION AND RECONCILIATION OF OPERATING INCOME (LOSS) TO ADJUSTED EBITDA (\$ in thousands)

	Three Months Ended December 31, 2018									
	Operating Income		Depreciation and Amortization		*			Transaction Expenses (5)	Other (6)	Adjusted EBITDA
West	\$ 20,650	\$	13,084	\$		\$ —	\$ 838	\$ 34,572		
Midwest	25,084		8,430		15	_	(4)	33,525		
South	14,752		11,014		9	_	123	25,898		
East	30,799		12,660		2	_	217	43,678		
Central	21,372		11,368			_	909	33,649		
Corporate	(25,931)		1,668		3,412	10,800	8	(10,043)		
Total	\$ 86,726	\$	58,224	\$	3,438	\$ 10,800	\$ 2,091	\$161,279		

		Three Months Ended December 31, 2017 Depreciation Transaction									
	Operating Income	An	and Amortization		ck-based pensation	E	xpenses (5)	Otl	ner (7)		ljusted BITDA
Excluding Pre-Acquisition:											
West	\$ 15,518	\$	8,082	\$	63	\$		\$	93	\$ 2	23,756
Midwest	22,396		8,036		57		_		60		30,549
South	(28,530)		12,659		37			3	9,159	:	23,325
East	13,689		6,632		5		_		78	:	20,404
Central	_		_		_				_		_
Corporate	6,683		846		1,706		3,605	(2	0,000)		(7,160)
Total Excluding Pre-Acquisition	\$ 29,756	\$	36,255	\$	1,868	\$	3,605	\$ 1	9,390	\$ 9	90,874
Pre-Acquisition (3):											
West	\$ 2,020	\$	3,091	\$	_	\$		\$	6	\$	5,117
Midwest	_		_		_		_		_		_
South	609		2,179		_				22		2,810
East	(1,725)		7,299		_		_		3,842		9,416
Central	22,926		7,971		_			(	2,080)	:	28,817
Corporate	(5,503)		625		_		_		_		(4,878)
Total Pre-Acquisition	\$ 18,327	\$	21,165	\$		\$		\$	1,790	\$ 4	41,282
Including Pre-Acquisition:											
West	\$ 17,538	\$	11,173	\$	63	\$	_	\$	99	\$ :	28,873
Midwest	22,396		8,036		57		_		60		30,549
South	(27,921)		14,838		37			3	9,181	:	26,135
East	11,964		13,931		5		_		3,920		29,820
Central	22,926		7,971		_			- (2,080)		:	28,817
Corporate	1,180		1,471		1,706		3,605	(2	0,000)	(	12,038)
Total Including Pre-Acquisition (4)	\$ 48,083	\$	57,420	\$	1,868	\$	3,605	\$ 2	1,180	\$13	32,156

		Twelve Months Ended December 31, 2018 Depreciation Transaction								
	Operating	Deprecta and		Stock-based			ansaction Expenses			Adjusted
	Încome	Amortiz	ation (	Compe	nsation		(5)	Ot	her (6)	EBITDA
Excluding Pre-Acquisition:	¢ 04 540	ф 4O	101 (	ď	(22)	ď		ď	1 5 40	¢12C 100
West	\$ 84,548 105,809		,131 \$ ,083	\$	(32) 106	\$	_	\$	1,542 244	\$126,189
Midwest					59		_	1	0,265	139,242
South	64,851		,357							112,532
East Central	97,963 24,240		,913 ,583		14		_		5,447 1,676	131,337 39,499
Corporate	(67,308)		,362		12,937		20,842		(3,702)	(31,869)
•					13,084	¢				
Total Excluding Pre-Acquisition	\$ 310,103	\$ 157	,429	\$ 1	13,004	\$	20,842	\$1	5,472	\$516,930
Pre-Acquisition (1):	ф. 4D 6D=	Φ 0	254	Φ.		Φ.				ф. 22.04.4
West	\$ 13,635	\$ 9	,271 \$	\$		\$		\$	8	\$ 22,914
Midwest		C	-		_		_		_	
South	355		,076						20	6,451
East	46,261		,444		_		_		159	70,864
Central	70,105		,939				4 250	7	647	93,691
Corporate	(52,127)		,537	ф		ф	4,259		1,101	(15,230)
Total Pre-Acquisition	\$ 78,229	\$ 64	,267	\$		\$	4,259	\$3	1,935	\$178,690
Including Pre-Acquisition:										
West	\$ 98,183			\$	(32)	\$	_	\$	1,550	\$149,103
Midwest	105,809		,083		106		_		244	139,242
South	65,206		,433		59		_		0,285	118,983
East	144,224		,357		14		_	5,606		202,201
Central	94,345		,522		_		_	2,323		133,190
Corporate	(119,435)		,899		12,937	_	25,101	1 27,399		(47,099)
Total Including Pre-Acquisition (2)	\$ 388,332	\$ 221	,696 §	\$ 1	13,084	\$	25,101	<u>101</u> <u>\$47,407</u>		\$695,620
		Deprecia		Month	s Ended D					
	Operating	and		Stock-	based	Tra	nsaction			Adjusted
T. J. P. a D. a A. a. 1999	Income	Amortiza	<u>ition</u> C	Compe	nsation	Exp	enses (5)	Otl	her (7)	EBITDA
Excluding Pre-Acquisition:	ф. CC 100	ф эс	050 ¢	<del>ሰ</del>	100	ф		ď	201	ф <b>02</b> CO4
West	\$ 66,108		,950 \$	<b>&gt;</b>	182	\$		\$	364	\$ 93,604
Midwest	62,071		,997		210		_	1	193	83,471
South	3,680		,307		147 14		_	4	1,144 369	70,278
East Central	68,101	50,	,517		14		_		309	99,001
Corporate	(105,150)	2	.120		5,769		92,777	(1	9,689)	(24,173)
1										
Total Excluding Pre-Acquisition	\$ 94,810	\$ 105,	091 3	\$	6,322	\$	92,777	\$ 2	2,381	\$322,181
Pre-Acquisition (3):			504			_		_		<b>.</b>
West	\$ 22,983		,261 \$	\$	8	\$		\$	8	\$ 39,260
Midwest	34,819		,952		51		_		34	46,856
South	32,809		,343		35			148		47,335
East	79,135		,818		_		_	(19,396)		88,557
Central	85,717		,299					(3,228)		112,788
Corporate	(28,503)		,576	ф.	1,631	_	286			(23,453)
Total Pre-Acquisition	\$ 226,960	\$ 104,	249 \$	\$	1,725	\$	286	\$(2	1,877)	\$311,343
Including Pre-Acquisition:										
West	\$ 89,091		,211 \$	\$	190	\$	_	*		\$132,864
Midwest	96,890		,949		261		— 227			130,327
South	36,489		,650		182		_		1,292	117,613
East	147,236		,335		14		_		9,027)	187,558
Central	85,717	20	200					(	3,228)	112,788
Corporate	(133,653)		,299 ,696		7,400		93,063		9,132)	(47,626)

\$ 321,770

\$ 210,140

8,047

\$ 93,063

504

\$633,524

Total Including Pre-Acquisition (4)

- (1) Figures are for Tropicana for the nine months ended September 30, 2018 and for Elgin for the period beginning January 1, 2018 and ending August 6, 2018. Such figures are based on internal financial statements and have not been reviewed by the Company's auditors.
- (2) Total figures for the year ended December 31, 2018 include combined results of operations for TEI, GV and the Company for periods preceding the date that the Company acquired Tropicana and Elgin. Such presentation is unaudited and does not conform with GAAP or the Securities and Exchange Commission rules for pro forma presentation; however, we believe that the additional financial information will be helpful to investors in comparing current results with results of prior periods. This is non-GAAP data and should not be considered a substitute for data prepared in accordance with GAAP, but should be viewed in addition to the results of operations reported by the Company.
- (3) For the twelve months ended December 31, 2017, figures are for TEI and GV for the year ended December 31, 2017 and for Isle for the four months ended April 30, 2017. For the three months ended December 31, 2017, figures are for TEI and GV for the three months ended December 31, 2017. The Isle figures were prepared by the Company to reflect Isle's unaudited consolidated historical operating revenues, operating income and Adjusted EBITDA for periods corresponding to the Company's fiscal calendar. Such figures are based on the unaudited internal financial statements and have not been reviewed by the Company's auditors and do not conform to GAAP.
- (4) Total figures for the year ended December 31, 2017 include combined results of operations for TEI, GV, Isle and the Company for periods preceding the dates that the Company acquired TEI, GV and Isle. Total figures for three months ended December 31, 2017 include combined results of operations for TEI, GV and the Company for periods preceding the dates that the Company acquired TEI and GV. Such presentation does not conform with GAAP or the Securities and Exchange Commission rules for pro forma presentation; however, we believe that the additional financial information will be helpful to investors in comparing current results with results of prior periods. This is non-GAAP data and should not be considered a substitute for data prepared in accordance with GAAP, but should be viewed in addition to the results of operations reported by the Company.
- (5) Transaction expenses represent costs related to the acquisition of Isle for the year ended December 31, 2017 and costs related to the acquisition of TEI, GV and Isle for the year ended December 31, 2018.
- (6) Other, for the year ended December 31, 2018, is comprised of severance expense, gain (loss) on the sale or disposal of property and equipment, equity in income (loss) of an unconsolidated affiliate, preopening expenses at Tropicana Casino and Resort, Atlantic City ("Trop AC"), impairment charges at Vicksburg and Nemacolin, proceeds from the terminated sale of Vicksburg, other non-cash regulatory gaming assessments and selling costs associated with the dispositions of Presque Isle Downs, Nemacolin, the terminated sale of Vicksburg and the purchase of TEI and GV
- (7) Other, for the year ended December 31, 2017, is comprised of severance expense, gain (loss) on the sale or disposal of property and equipment, equity in income (loss) of an unconsolidated affiliate, preopening expenses at Evansville, business interruption insurance proceeds received at Lumière, proceeds from a real estate tax settlement at Trop AC, impairment charges recorded at Lake Charles, Lula and Vicksburg, proceeds from the terminated sale of Vicksburg, non-cash regulatory gaming assessments, selling costs associated with the terminated sale of Lake Charles, proceeds from the terminated sale of Lake Charles and a permanent impairment of investments held by Trop AC.

#### Reconciliation of Adjusted EBITDA to Adjusted EBITDA after Master Lease Payments

	Months ended nber 31, 2018	Months ended ber 31, 2018
Adjusted EBITDA	\$ 161,279	\$ 695,620
Less: Master Lease Payments (1)	 (21,910)	 (21,910)
Adjusted EBITDA after Master Lease Payments	\$ 139,369	\$ 673,710

(1) In conjunction with the Tropicana Acquisition, we began reporting Adjusted EBITDA after Master Lease Payments. Master Lease Payments represents cash rent payments to GLPI associated with the triple net operating lease entered into on October 1, 2018. Total interest expense related to the Master Lease was \$24.4 million for the period from October 1, 2018 to December 31, 2018. For the initial periods of the Master Lease, cash payments are less than the interest expense recognized due to the accounting treatment of the failed sale-leaseback obligation. The pro forma adjusted revenue to rent ratio (as defined in the Master Lease Agreement) for the properties in the aggregate totaled 2.0:1.0 for the twelve months ended December 31, 2018.