

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2025

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 001-36629

**CAESARS ENTERTAINMENT, INC.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

46-3657681  
(I.R.S. Employer  
Identification No.)

100 West Liberty Street, 12th Floor, Reno, Nevada 89501  
(Address and zip code of principal executive offices)

(775) 328-0100

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
Common Stock, \$0.00001 par value	CZR	NASDAQ Stock Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the Registrant's Common Stock, \$0.00001 par value per share, outstanding as of July 24, 2025 was 207,991,539.

**CAESARS ENTERTAINMENT, INC.**  
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## PART I - FINANCIAL INFORMATION

### Item 1. Unaudited Financial Statements

#### CAESARS ENTERTAINMENT, INC. CONSOLIDATED CONDENSED BALANCE SHEETS (UNAUDITED)

<i>(In millions)</i>	ASSETS	June 30, 2025	December 31, 2024
<b>CURRENT ASSETS:</b>			
Cash and cash equivalents		\$ 982	\$ 866
Restricted cash		85	95
Accounts receivable, net		487	470
Inventories		44	45
Prepayments and other current assets		330	271
Total current assets		1,928	1,747
Investments in and advances to unconsolidated affiliates		111	131
Property and equipment, net		14,646	14,812
Goodwill		10,601	10,601
Intangible assets other than goodwill		4,068	4,133
Deferred tax asset		68	62
Other long-term assets, net		1,056	1,104
Total assets		<u>\$ 32,478</u>	<u>\$ 32,590</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>			
<b>CURRENT LIABILITIES:</b>			
Accounts payable		\$ 263	\$ 296
Accrued interest		243	242
Accrued other liabilities		1,723	1,625
Current portion of long-term debt		110	109
Total current liabilities		2,339	2,272
Long-term financing obligations		13,027	12,899
Long-term debt		12,023	12,033
Deferred tax liability		90	130
Other long-term liabilities		880	880
Total liabilities		28,359	28,214
Commitments and contingencies <a href="#">(Note 5)</a>			
<b>STOCKHOLDERS' EQUITY:</b>			
Caesars stockholders' equity		3,896	4,157
Noncontrolling interests		223	219
Total stockholders' equity		4,119	4,376
Total liabilities and stockholders' equity		<u>\$ 32,478</u>	<u>\$ 32,590</u>

The accompanying notes are an integral part of these consolidated condensed financial statements.

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**CAESARS ENTERTAINMENT, INC.**  
**CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS**  
**(UNAUDITED)**

<i>(In millions, except per share data)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
<b>NET REVENUES:</b>				
Casino	\$ 1,668	\$ 1,557	\$ 3,262	\$ 3,092
Food and beverage	428	435	863	857
Hotel	509	514	991	1,007
Other	302	324	585	616
Net revenues	2,907	2,830	5,701	5,572
<b>OPERATING EXPENSES:</b>				
Casino	887	817	1,748	1,669
Food and beverage	275	266	550	529
Hotel	155	139	306	276
Other	105	100	200	194
General and administrative	477	465	960	965
Corporate	84	80	166	158
Impairment charges	—	118	—	118
Depreciation and amortization	364	326	721	653
Transaction and other costs, net	34	13	36	19
Total operating expenses	2,381	2,324	4,687	4,581
Operating income	526	506	1,014	991
<b>OTHER EXPENSE:</b>				
Interest expense, net	(579)	(594)	(1,153)	(1,184)
Loss on extinguishment of debt	—	(3)	—	(51)
Other income (loss)	1	(1)	—	25
Total other expense	(578)	(598)	(1,153)	(1,210)
Loss before income taxes	(52)	(92)	(139)	(219)
Provision for income taxes	(13)	(10)	(24)	(25)
Net loss	(65)	(102)	(163)	(244)
Net income attributable to noncontrolling interests	(17)	(20)	(34)	(36)
Net loss attributable to Caesars	\$ (82)	\$ (122)	\$ (197)	\$ (280)
<b>Net loss per share - basic and diluted:</b>				
Basic loss per share	\$ (0.39)	\$ (0.56)	\$ (0.93)	\$ (1.29)
Diluted loss per share	\$ (0.39)	\$ (0.56)	\$ (0.93)	\$ (1.29)
Weighted average basic shares outstanding	209	216	210	216
Weighted average diluted shares outstanding	209	216	210	216

The accompanying notes are an integral part of these consolidated condensed financial statements.

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**CAESARS ENTERTAINMENT, INC.**  
**CONSOLIDATED CONDENSED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**  
**(UNAUDITED)**

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net loss	\$ (65)	\$ (102)	\$ (163)	\$ (244)
Other	2	—	2	(1)
Other comprehensive income (loss), net of tax	2	—	2	(1)
Comprehensive loss	(63)	(102)	(161)	(245)
Comprehensive income attributable to noncontrolling interests	(17)	(20)	(34)	(36)
Comprehensive loss attributable to Caesars	<u>\$ (80)</u>	<u>\$ (122)</u>	<u>\$ (195)</u>	<u>\$ (281)</u>

The accompanying notes are an integral part of these consolidated condensed financial statements.

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**CAESARS ENTERTAINMENT, INC.**  
**CONSOLIDATED CONDENSED STATEMENTS OF STOCKHOLDERS' EQUITY**  
**(UNAUDITED)**

**Caesars Stockholders' Equity**

<i>(In millions)</i>	Preferred Stock		Common Stock				Accumulated Other Comprehensive Income (Loss)		Treasury Stock	Noncontrolling Interests	Total Stockholders' Equity
	Shares	Amount	Shares	Amount	Paid-in Capital	Accumulated Deficit	Amount	Amount			
Balance, December 31, 2024	—	\$ —	211	\$ —	\$ 6,862	\$ (2,801)	\$ 96	\$ —	\$ 219	\$ 4,376	
Stock-based compensation	—	—	1	—	26	—	—	—	—	26	
Net income (loss)	—	—	—	—	—	(115)	—	—	17	(98)	
Shares withheld related to net share settlement of stock awards	—	—	—	—	(15)	—	—	—	—	(15)	
Transactions with noncontrolling interests	—	—	—	—	—	—	—	—	(10)	(10)	
Balance, March 31, 2025	—	—	212	—	6,873	(2,916)	96	—	226	4,279	
Stock-based compensation	—	—	—	—	24	—	—	—	—	24	
Net income (loss)	—	—	—	—	—	(82)	—	—	17	(65)	
Other comprehensive income, net of tax	—	—	—	—	—	—	2	—	—	2	
Shares withheld related to net share settlement of stock awards	—	—	—	—	(1)	—	—	—	—	(1)	
Repurchase of common stock	—	—	(4)	—	(100)	—	—	—	—	(100)	
Transactions with noncontrolling interests	—	—	—	—	—	—	—	—	(20)	(20)	
Balance, June 30, 2025	—	\$ —	208	\$ —	\$ 6,796	\$ (2,998)	\$ 98	\$ —	\$ 223	\$ 4,119	
Balance, December 31, 2023	—	\$ —	216	\$ —	\$ 7,001	\$ (2,523)	\$ 97	\$ (23)	\$ 168	\$ 4,720	
Stock-based compensation	—	—	—	—	25	—	—	—	—	25	
Net income (loss)	—	—	—	—	—	(158)	—	—	16	(142)	
Other comprehensive loss, net of tax	—	—	—	—	—	—	(1)	—	—	(1)	
Shares withheld related to net share settlement of stock awards	—	—	—	—	(14)	—	—	—	—	(14)	
Balance, March 31, 2024	—	—	216	—	7,012	(2,681)	96	(23)	184	4,588	
Stock-based compensation	—	—	—	—	24	—	—	—	—	24	
Net income (loss)	—	—	—	—	—	(122)	—	—	20	(102)	
Shares withheld related to net share settlement of stock awards	—	—	—	—	(1)	—	—	—	—	(1)	
Cancellation of shares issued	—	—	—	—	(14)	—	—	14	—	—	
Transactions with noncontrolling interests	—	—	—	—	—	—	—	—	(14)	(14)	
Balance, June 30, 2024	—	\$ —	216	\$ —	\$ 7,021	\$ (2,803)	\$ 96	\$ (9)	\$ 190	\$ 4,495	

The accompanying notes are an integral part of these consolidated condensed financial statements.

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**CAESARS ENTERTAINMENT, INC.**  
**CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

<i>(In millions)</i>	Six Months Ended June 30,	
	2025	2024
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net loss	\$ (163)	\$ (244)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	721	653
Amortization of deferred financing costs and discounts	89	89
Provision for doubtful accounts	23	19
Loss on extinguishment of debt	—	51
Non-cash lease amortization	12	13
(Gain) loss on investments	1	(6)
Stock compensation expense	50	49
Loss on sale and disposal of property and equipment	3	9
Impairment charges	—	118
Deferred income taxes	24	25
Other non-cash adjustments to net loss	1	(24)
Change in operating assets and liabilities:		
Accounts receivable	(37)	42
Prepaid expenses and other assets	(47)	(26)
Income taxes receivable and payable, net	(58)	(20)
Accounts payable, accrued expenses and other liabilities	61	(214)
Net cash provided by operating activities	680	534
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchase of property and equipment	(453)	(593)
Proceeds from sale of property and equipment	3	—
Proceeds from the sale of investments	1	1
Distribution from unconsolidated affiliate	23	—
Other	(8)	—
Net cash used in investing activities	(434)	(592)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from long-term debt and revolving credit facilities	590	5,395
Repayments of long-term debt and revolving credit facilities	(612)	(5,404)
Repurchase of common stock	(100)	—
Financing obligation payments	(8)	(4)
Debt issuance and extinguishment costs	—	(84)
Distributions to noncontrolling interest owners	(30)	(14)
Taxes paid related to net share settlement of equity awards	(16)	(15)
Net cash used in financing activities	(176)	(126)
Increase (decrease) in cash, cash equivalents and restricted cash	70	(184)
Cash, cash equivalents and restricted cash, beginning of period	1,016	1,143
Cash, cash equivalents and restricted cash, end of period	\$ 1,086	\$ 959
<b>RECONCILIATION OF CASH, CASH EQUIVALENTS AND RESTRICTED CASH TO AMOUNTS REPORTED WITHIN THE CONSOLIDATED CONDENSED BALANCE SHEETS:</b>		
Cash and cash equivalents	\$ 982	\$ 830
Restricted cash	85	111
Restricted and escrow cash included in other long-term assets, net	19	18
Total cash, cash equivalents and restricted cash	\$ 1,086	\$ 959

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<i>(In millions)</i>	<b>Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:</b>		
Cash interest paid for debt	\$ 405	\$ 525
Cash interest paid for rent related to financing obligations	672	660
Income taxes paid, net	58	20
<b>NON-CASH INVESTING AND FINANCING ACTIVITIES:</b>		
Payables for capital expenditures	126	275
Acquisition of intangible assets	—	26

The accompanying notes are an integral part of these consolidated condensed financial statements.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

*The accompanying consolidated condensed financial statements include the accounts of Caesars Entertainment, Inc., a Delaware corporation, and its consolidated subsidiaries which may be referred to as the “Company,” “CEI,” “Caesars,” “we,” “our,” or “us” within these financial statements.*

*This Form 10-Q should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2024 (the “2024 Annual Report”). Capitalized terms used but not defined in this Form 10-Q have the same meanings as in the 2024 Annual Report.*

*We also refer to (i) our Consolidated Condensed Financial Statements as our “Financial Statements,” (ii) our Consolidated Condensed Balance Sheets as our “Balance Sheets,” (iii) our Consolidated Condensed Statements of Operations and Consolidated Condensed Statements of Comprehensive Income (Loss) as our “Statements of Operations,” and (iv) our Consolidated Condensed Statements of Cash Flows as our “Statements of Cash Flows.”*

## **Note 1. Organization and Description of Business**

### **Organization**

The Company is a geographically diversified gaming and hospitality company that was founded in 1973 by the Carano family with the opening of the Eldorado Hotel Casino in Reno, Nevada. Beginning in 2005, the Company grew through a series of acquisitions, including the acquisition of MTR Gaming Group, Inc. in 2014, Isle of Capri Casinos, Inc. in 2017, Tropicana Entertainment, Inc. in 2018, Caesars Entertainment Corporation in 2020 and William Hill PLC in 2021. The Company’s ticker symbol on the NASDAQ Stock Market is “CZR.”

### **Description of Business**

The Company owns, leases, brands or manages an aggregate of 53 domestic properties in 18 states with approximately 51,900 slot machines, video lottery terminals and e-tables, approximately 2,800 table games and approximately 45,900 hotel rooms as of June 30, 2025. In addition, the Company has other properties in North America that are authorized to use the brands and marks of Caesars Entertainment, Inc., as well as other non-gaming properties. The Company’s primary source of revenue is generated by its gaming operations, which includes its casino properties, retail and online sports betting, and online gaming. Additionally, the Company utilizes its hotels, restaurants, bars, entertainment, racing, retail shops and other services to attract customers to its properties.

The Company’s operations for retail and online sports betting, iGaming, horse racing and online poker are included under the Caesars Digital segment. The Company operates retail and online sports wagering in 33 jurisdictions in North America, 26 of which offer online sports betting, and operates iGaming in five jurisdictions in North America as of June 30, 2025. The Company operates the Caesars Sportsbook app, the Caesars Racebook app, the Caesars Palace Online Casino app and the Horseshoe Online Casino app which initially launched in October 2024. The Company also expects to continue to grow its operations in the Caesars Digital segment as new jurisdictions legalize retail and online sports betting and iGaming.

### **Divestiture**

The Company periodically divests assets that it may not consider core to its business to raise capital or, in some cases, to comply with conditions, terms, obligations or restrictions imposed by antitrust, gaming and other regulatory entities.

On December 12, 2024, the Company closed the sale of the LINQ Promenade to a joint venture between TPG Real Estate and the Investment Management Platform of Acadia Realty Trust for \$275 million. The LINQ Promenade was reported within the Las Vegas segment. For the three and six months ended June 30, 2024, the operations of the LINQ Promenade resulted in \$6 million and \$12 million of net revenues, respectively, and \$4 million and \$8 million of net income, respectively.

On October 29, 2024, the Company closed the sale of the World Series of Poker (“WSOP”) trademark to NSUS Group Inc. for total consideration of \$500 million, which included a \$250 million note receivable. In July 2025, the Company monetized \$225 million of notes receivable and applied the proceeds to the redemption of outstanding debt. See [Note 6](#).

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## **Note 2. Basis of Presentation and Significant Accounting Policies**

### ***Basis of Presentation***

The accompanying unaudited Financial Statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) for interim financial information with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. In the opinion of management, the accompanying unaudited Financial Statements contain all adjustments, all of which are normal and recurring, considered necessary for a fair presentation. The results of operations for these interim periods are not necessarily indicative of the operating results for other quarters, for the full year or any future period.

The presentation of financial information herein for the periods after the divestiture of the LINQ Promenade is not fully comparable to the periods prior to such divestiture. See [Note 1](#).

Our Financial Statements include the accounts of Caesars Entertainment, Inc. and its subsidiaries after elimination of all intercompany accounts and transactions.

### ***Consolidation of Subsidiaries and Variable Interest Entities***

We consolidate all subsidiaries in which we have a controlling financial interest and variable interest entities (“VIEs”) for which we or one of our consolidated subsidiaries is the primary beneficiary. Control generally equates to ownership percentage, whereby (i) affiliates that are more than 50% owned are consolidated; (ii) investments in affiliates of 50% or less but greater than 20% are generally accounted for using the equity method where we have determined that we have significant influence over the entities; and (iii) investments in affiliates of 20% or less are generally accounted for as investments in equity securities.

We consider ourselves the primary beneficiary of a VIE when we have both the power to direct the activities that most significantly affect the results of the VIE and the right to receive benefits or the obligation to absorb losses of the entity that could be potentially significant to the VIE. We review investments, if a reconsideration event occurs, to determine if the investment qualifies, or continues to qualify, as a VIE. If we determine an investment qualifies, or no longer qualifies, as a VIE, there may be a material effect to our Financial Statements.

### ***Fair Value Measurements***

The Company measures certain of its financial assets and liabilities at fair value, on a recurring basis, which is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Levels of the hierarchy prioritize the inputs used to measure fair value and include:

- Level 1: Observable inputs such as quoted prices in active markets.
- Level 2: Inputs other than quoted prices in active markets that are either directly or indirectly observable.
- Level 3: Unobservable inputs that reflect the Company’s own assumptions, as there is little, if any, related market activity.

### ***Cash and Cash Equivalents***

Cash equivalents include investments in money market funds that can be redeemed immediately at the current net asset value per share. A money market fund is a mutual fund whose investments are primarily in short-term debt securities designed to maximize current income with liquidity and capital preservation, usually maintaining per share net asset value at a constant amount, such as one dollar. The carrying amounts approximate the fair value because of the short maturity of those instruments (Level 1). Cash and cash equivalents also include cash maintained for gaming operations.

### ***Restricted Cash***

Restricted cash includes cash or cash equivalents held in certificates of deposit accounts or money market type funds, that are not subject to remeasurement on a recurring basis, which are restricted under certain operating agreements or restricted for future capital expenditures in the normal course of business.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

**Marketable Securities**

Marketable securities consist primarily of trading securities held by the Company’s deferred compensation plans. The estimated fair values of the Company’s marketable securities are determined on an individual asset basis based upon quoted prices of identical assets available in active markets (Level 1) and represent the amounts the Company would expect to receive if the Company sold these marketable securities. As of both June 30, 2025 and December 31, 2024, the Company held \$2 million in Level 1 securities.

**Derivative Instruments**

The Company may enter into derivative instruments to hedge the risk of fluctuations in interest rates, foreign exchange rates or pricing for other commodities. These agreements are designated as cash flow hedges. As of June 30, 2025 and December 31, 2024, the Company did not hold any cash flow hedges or any derivative financial instruments for trading purposes.

**Use of Estimates**

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Advertising**

Advertising costs are expensed in the period the advertising first occurs. Advertising costs for the three months ended June 30, 2025 and 2024 were \$49 million and \$48 million, respectively, and for the six months ended June 30, 2025 and 2024 totaled \$109 million and \$112 million, respectively, and are included within operating expenses. Advertising costs related to the Caesars Digital segment are primarily recorded in Casino expense.

**Interest Expense, Net**

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Interest expense	\$ 587	\$ 614	\$ 1,169	\$ 1,221
Capitalized interest	(1)	(18)	(3)	(33)
Interest income	(7)	(2)	(13)	(4)
Total interest expense, net	\$ 579	\$ 594	\$ 1,153	\$ 1,184

**Recently Issued Accounting Pronouncements**

Pronouncements to Be Implemented in Future Periods

In November 2024 (as clarified in January 2025 by ASU 2025-01), the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2024-03, “Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures,” which requires additional disclosure about specific expense categories in the notes to financial statements. This information is generally not presented in the financial statements today. This update applies to all public business entities and will be effective for annual reporting periods beginning after December 15, 2026, and interim reporting periods within annual reporting periods beginning after December 15, 2027. Early adoption is permitted. We do not expect the amendments in this update to have a material impact on our Financial Statements.

In December 2023, the FASB issued ASU 2023-09, “Income Taxes: Improvements to Income Tax Disclosures,” which requires disaggregated information about an entity’s effective tax rate reconciliation as well as information on income taxes paid. These updates apply to all entities subject to income taxes and will be effective for annual periods beginning after December 15, 2024. Early adoption is permitted. Updates are to be applied on a prospective basis with the option to apply the standard retrospectively. We do not expect the amendments in this update to have a material impact on our Financial Statements.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

**Note 3. Property and Equipment**

<i>(In millions)</i>	<b>June 30, 2025</b>	<b>December 31, 2024</b>
Land	\$ 2,058	\$ 2,059
Buildings, riverboats, and leasehold and land improvements	15,108	14,866
Furniture, fixtures, and equipment	3,025	2,880
Construction in progress	216	167
Total property and equipment	20,407	19,972
Less: accumulated depreciation	(5,761)	(5,160)
Total property and equipment, net	<u>\$ 14,646</u>	<u>\$ 14,812</u>

A portion of our property and equipment is subject to various operating leases for which we are the lessor. Leased property includes our hotel rooms, convention space and retail space through various short-term and long-term operating leases.

*Depreciation Expense*

<i>(In millions)</i>	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
Depreciation expense	\$ 331	\$ 293	\$ 655	\$ 584

Depreciation is calculated using the straight-line method over the shorter of the estimated useful life of the asset or the related lease.

**Note 4. Goodwill and Intangible Assets, net**

The Company evaluates for impairment annually on October 1 of each year, or whenever events or circumstances make it more likely than not that an impairment may have occurred. When such events or circumstances are noted, the Company then compares estimated future cash flows, discounted, to the carrying value of the asset. If the discounted cash flows exceed the carrying value, no impairment is recorded. Impairment charges are presented on the statements of operations.

During the three and six months ended June 30, 2025, the Company did not recognize any impairment charges. During the three and six months ended June 30, 2024, the Company recognized impairment charges in our Regional segment related to trademarks, gaming rights and goodwill totaling \$118 million.

*Changes in Carrying Value of Goodwill and Other Intangible Assets*

<i>(In millions)</i>	<b>Amortizing Intangible Assets</b>	<b>Non-Amortizing Intangible Assets</b>	
		<b>Goodwill</b>	<b>Other</b>
Balances as of December 31, 2024	\$ 856	\$ 10,601	\$ 3,277
Amortization expense	(66)	—	—
Other	1	—	—
Balances as of June 30, 2025	<u>\$ 791</u>	<u>\$ 10,601</u>	<u>\$ 3,277</u>

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
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*Gross Carrying Value and Accumulated Amortization of Intangible Assets Other Than Goodwill*

<i>(Dollars in millions)</i>	June 30, 2025			December 31, 2024			
	Useful Life	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
<b>Amortizing intangible assets</b>							
Customer relationships	3 - 7 years	\$ 593	\$ (463)	\$ 130	\$ 593	\$ (432)	\$ 161
Gaming rights and other	10 - 34 years	262	(49)	213	262	(42)	220
Trademarks	15 years	313	(118)	195	313	(109)	204
Reacquired rights	24 years	250	(43)	207	250	(38)	212
Technology	3 - 6 years	129	(83)	46	129	(70)	59
		<u>\$ 1,547</u>	<u>\$ (756)</u>	<u>791</u>	<u>\$ 1,547</u>	<u>\$ (691)</u>	<u>856</u>
<b>Non-amortizing intangible assets other than Goodwill</b>							
Trademarks				1,771			1,771
Gaming rights				983			983
Caesars Rewards				523			523
				<u>3,277</u>			<u>3,277</u>
Total amortizing and non-amortizing intangible assets other than Goodwill, net				<u>\$ 4,068</u>			<u>\$ 4,133</u>

Amortization expense with respect to intangible assets totaled \$33 million for both the three months ended June 30, 2025 and 2024, and for the six months ended June 30, 2025 and 2024 totaled \$66 million and \$69 million, respectively, which is included in Depreciation and amortization in the Statements of Operations.

*Estimated Five-Year Amortization*

<i>(In millions)</i>	Years Ended December 31,					
	Remaining 2025	2026	2027	2028	2029	2030
Estimated amortization expense	\$ 66	\$ 132	\$ 86	\$ 45	\$ 44	\$ 44

**Note 5. Litigation, Commitments and Contingencies**

**Litigation**

*General*

We are party to various legal proceedings, which have arisen in the normal course of our business. Such proceedings can be costly, time consuming, unpredictable and, therefore, no assurance can be given that the final outcome of such proceedings will not materially impact our consolidated financial condition or results of operations. Estimated losses are accrued for these proceedings when the loss is probable and can be estimated. While we maintain insurance coverage that we believe is adequate to mitigate certain risks of such proceedings, no assurance can be given that the amount or scope of existing insurance coverage will be sufficient to cover losses arising from such matters. The current liability for the estimated losses associated with these proceedings is not material to our consolidated financial condition and changes in such estimates are not expected to have a material impact on our results of operations.

**Contractual Commitments**

*Sports Sponsorship/Partnership Obligations*

The Company has agreements with certain professional sports leagues and teams, sporting event facilities and media companies for tickets, suites, advertising, marketing, promotional and sponsorship opportunities including communication with partner customer databases. Some of the agreements provide Caesars with exclusivity to access the aforementioned rights within the casino and/or sports betting category. As of June 30, 2025 and December 31, 2024, obligations related to these agreements were \$372 million and \$421 million, respectively, with contracts extending through 2040. These obligations are composed of various third-party agreements which have been entered into by the Company for certain of our Las Vegas and Regional properties, or our Caesars Digital segment. The agreements include leasing of event suites that are generally considered short-term leases for which the Company does not record a right of use asset or lease liability. The Company recognizes expenses in the period services are received in accordance with the various agreements. In addition, assets or liabilities may be recorded related to the timing of payments as required by the respective agreement.

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**CAESARS ENTERTAINMENT, INC.**  
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Self-Insurance

The Company is self-insured for workers compensation and other risk insurance, as well as health insurance and general liability. The Company's total estimated self-insurance liability was \$214 million and \$204 million as of June 30, 2025 and December 31, 2024, respectively, which is included in Accrued other liabilities in our Balance Sheets.

The assumptions utilized by our actuaries are subject to significant uncertainty and if outcomes differ from these assumptions or events develop or progress in a negative manner, the Company could experience a material adverse effect and additional liabilities may be recorded in the future.

**Note 6. Long-Term Debt**

<i>(Dollars in millions)</i>	June 30, 2025				December 31, 2024	
	Final Maturity	Rates	Face Value	Book Value	Book Value	
<b>Secured Debt</b>						
CEI Revolving Credit Facility	2028	variable	\$ —	\$ —		
CEI Term Loan A	2028	variable	656	655	673	
CVA Revolving Credit Facility	2029	variable	—	—		
CVA Delayed Draw Term Loan	2029	variable	321	315	288	
CEI Term Loan B	2030	variable	2,043	2,011	2,021	
CEI Term Loan B-1	2031	variable	2,864	2,832	2,844	
CEI Senior Secured Notes due 2030	2030	7.00%	2,000	1,984	1,982	
CEI Senior Secured Notes due 2032	2032	6.50%	1,500	1,485	1,484	
<b>Unsecured Debt</b>						
CEI Senior Notes due 2027	2027	8.125%	546	542	542	
CEI Senior Notes due 2029	2029	4.625%	1,200	1,191	1,190	
CEI Senior Notes due 2032	2032	6.00%	1,100	1,086	1,086	
Special Improvement District Bonds	2037	4.30%	40	40	42	
Long-term notes and other payables			2	2	2	
Total debt			12,272	12,143	12,154	
Current portion of long-term debt			(110)	(110)	(109)	
Deferred finance charges associated with the CEI Revolving Credit Facility			—	(10)	(12)	
Long-term debt			\$ 12,162	\$ 12,023	\$ 12,033	
Unamortized discounts and deferred finance charges				\$ 139	\$ 152	
Fair value			\$ 12,310			

Annual Estimated Debt Service Requirements as of June 30, 2025

<i>(In millions)</i>	Remaining	Years Ended December 31,					Total
	2025	2026	2027 <sup>(a)</sup>	2028	2029	Thereafter	
Annual maturities of long-term debt	\$ 54	\$ 110	\$ 656	\$ 639	\$ 1,515	\$ 9,298	\$ 12,272
Estimated interest payments	400	740	720	650	640	710	3,860
Total debt service obligation <sup>(b)</sup>	\$ 454	\$ 850	\$ 1,376	\$ 1,289	\$ 2,155	\$ 10,008	\$ 16,132

<sup>(a)</sup> Maturities of \$546 million in 2027 were repaid with borrowings under the CEI Revolving Credit Facility and proceeds received from the partial repayment and sale of notes receivable related to our previously disclosed WSOP trademark sale. See "CEI Senior Notes due 2027" below.

<sup>(b)</sup> Debt principal payments are estimated amounts based on contractual maturity and scheduled repayment dates. Interest payments are estimated based on the forward-looking SOFR curve, where applicable. Actual payments may differ from these estimates.

**Current Portion of Long-Term Debt**

The current portion of long-term debt as of June 30, 2025 includes the principal payments on the term loans, special improvement district bonds, and other unsecured borrowings that are contractually due within 12 months. The Company may, from time to time, seek to repurchase or prepay its outstanding indebtedness. Any such purchases or repayments may be funded by existing cash balances or the incurrence of debt. The amount and timing of any repurchase will be based on business and market conditions, capital availability, compliance with debt covenants and other considerations.

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### ***Debt Discounts or Premiums and Deferred Finance Charges***

Debt discounts or premiums and deferred finance charges incurred in connection with the issuance of debt are amortized to interest expense based on the related debt agreements primarily using the effective interest method. Unamortized discounts are written off and included in our gain or loss calculations to the extent we extinguish debt prior to the original maturity or scheduled payment dates.

Net amortization of the debt issuance costs and the discount and/or premium associated with the Company's indebtedness totaled \$7 million for both the three months ended June 30, 2025 and 2024, and \$13 million and \$15 million for the six months ended June 30, 2025 and 2024, respectively, and is included in interest expense.

### ***Fair Value***

The fair value of debt has been calculated primarily based on the borrowing rates available as of June 30, 2025 and based on market quotes of our publicly traded debt. We classify the fair value of debt within Level 1 and Level 2 in the fair value hierarchy.

### ***Terms of Outstanding Debt***

#### ***CEI Term Loans and CEI Revolving Credit Facility***

CEI is party to a credit agreement, dated as of July 20, 2020, with JPMorgan Chase Bank, N.A., as administrative agent, U.S. Bank National Association, as collateral agent, and certain banks and other financial institutions and lenders party thereto (the "CEI Credit Agreement"), which, as amended, provides for the CEI Revolving Credit Facility in an aggregate principal amount of \$2.25 billion (the "CEI Revolving Credit Facility") and will mature on January 31, 2028. The CEI Revolving Credit Facility includes a letter of credit sub-facility of \$388 million and contains reserves of \$40 million which are available only for certain permitted uses.

On October 5, 2022, Caesars entered into an amendment to the CEI Credit Agreement pursuant to which the Company incurred a senior secured term loan in an aggregate principal amount of \$750 million (the "CEI Term Loan A") as a new term loan under the credit agreement and made certain other amendments to the CEI Credit Agreement. The CEI Term Loan A will mature on January 31, 2028. The CEI Term Loan A requires scheduled quarterly payments in amounts equal to 1.25% of the original aggregate principal amount of the CEI Term Loan A, with the balance payable at maturity.

Borrowings under the CEI Revolving Credit Facility and the CEI Term Loan A bear interest, paid at least quarterly, at a rate equal to, at the Company's option, either (a) a forward-looking term rate based on the Secured Overnight Financing Rate ("Term SOFR") for the applicable interest period plus an adjustment of 0.10% per annum (the "Term SOFR Adjustment" and Term SOFR as so adjusted, "Adjusted Term SOFR"), subject to a floor of 0% or (b) a base rate (the "Base Rate") determined by reference to the highest of (i) the rate of interest per annum last quoted by The Wall Street Journal as the "Prime Rate" in the United States, (ii) the federal funds rate plus 0.50% per annum and (iii) the one-month Term SOFR plus 1.00% per annum, plus, in the case of the CEI Revolving Credit Facility and the CEI Term Loan A only, the Term SOFR Adjustment, in each case, plus an applicable margin. Such applicable margin is 2.25% per annum in the case of any Adjusted Term SOFR loan and 1.25% per annum in the case of any Base Rate loan, subject to three 0.25% step-downs based on the Company's net total leverage ratio. In addition, on a quarterly basis, the Company is required to pay each lender under the CEI Revolving Credit Facility a commitment fee in respect of any unused commitments under the CEI Revolving Credit Facility in the amount of 0.35% per annum of the principal amount of the unused commitments of such lender, subject to three 0.05% step-downs based on the Company's net total leverage ratio.

On February 6, 2023, the Company entered into an Incremental Assumption Agreement No. 2 pursuant to which the Company incurred a new senior secured incremental term loan in an aggregate principal amount of \$2.5 billion (the "CEI Term Loan B") under the CEI Credit Agreement. The CEI Term Loan B requires scheduled quarterly principal payments in amounts equal to 0.25% of the original aggregate principal amount of the CEI Term Loan B, with the balance payable at maturity. Borrowings under the CEI Term Loan B, as amended, bear interest, paid at least quarterly, at a rate equal to, at the Company's option, either (a) Term SOFR, subject to a floor of 0.50% or (b) the Base Rate, in each case, plus an applicable margin. Such applicable margin is 2.25% per annum in the case of any Term SOFR loan and 1.25% per annum in the case of any Base Rate loan. The CEI Term Loan B will mature on February 6, 2030.

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On February 6, 2024, the Company entered into an Incremental Assumption Agreement No. 3 pursuant to which the Company incurred a new senior secured incremental term loan in an aggregate principal amount of \$2.9 billion (the “CEI Term Loan B-1”) under the CEI Credit Agreement. The CEI Term Loan B-1 requires quarterly principal payments in amounts equal to 0.25% of the original aggregate principal amount of the CEI Term Loan B-1, with the balance payable at maturity. Borrowings under the CEI Term Loan B-1, as amended in November 2024, bear interest, paid at least quarterly, at a rate equal to, at the Company’s option, either (a) Term SOFR, subject to a floor of 0.50% or (b) the Base Rate, in each case, plus an applicable margin. Such applicable margin is 2.25% per annum in the case of any Term SOFR loan and 1.25% per annum in the case of any Base Rate loan. The CEI Term Loan B-1 will mature on February 6, 2031.

During the six months ended June 30, 2025, the Company utilized and fully repaid the CEI Revolving Credit Facility. Such activity is presented in the financing section in the Statements of Cash Flows. As of June 30, 2025, the Company had \$2.1 billion of available borrowing capacity under the CEI Revolving Credit Facility, after consideration of \$90 million in outstanding letters of credit, \$46 million committed for regulatory purposes, and the reserves described above.

*Caesars Virginia Credit Facility due 2029*

On April 26, 2024, Caesars Virginia, LLC entered into a credit agreement with Wells Fargo Bank, N.A., as administrative agent and collateral agent, and certain banks and other financial institutions and lenders party thereto, which provides for a senior secured first lien multi-draw term loan facility up to an aggregate principal amount of \$400 million (the “CVA Delayed Draw Term Loan”) and a senior secured first lien revolving credit facility in an aggregate principal amount of \$25 million (the “CVA Revolving Credit Facility”), both maturing on April 26, 2029.

The CVA Delayed Draw Term Loan requires quarterly principal payments which began on June 30, 2025. The CVA Revolving Credit Facility and the CVA Delayed Draw Term Loan are subject to a variable rate of interest based on Term SOFR plus an applicable margin. The CVA Revolving Credit Facility includes a \$10 million letter of credit sub-facility. As of June 30, 2025, there was \$75 million of remaining available borrowing capacity under the CVA Delayed Draw Term Loan and \$25 million of available borrowing capacity under the CVA Revolving Credit Facility.

*CEI Senior Secured Notes due 2030*

On February 6, 2023, the Company issued \$2.0 billion in aggregate principal amount of 7.00% senior secured notes (the “CEI Senior Secured Notes due 2030”) pursuant to an indenture by and among the Company, the subsidiary guarantors party thereto from time to time, U.S. Bank Trust Company, National Association, as trustee, and U.S. Bank National Association, as collateral agent. The CEI Senior Secured Notes due 2030 rank equally with all existing and future first-priority lien obligations of the Company and the subsidiary guarantors. The CEI Senior Secured Notes due 2030 will mature on February 15, 2030, with interest payable semi-annually on February 15 and August 15 of each year.

*CEI Senior Secured Notes due 2032*

On February 6, 2024, the Company issued \$1.5 billion in aggregate principal amount of 6.50% senior secured notes due 2032 (the “CEI Senior Secured Notes due 2032”) pursuant to an indenture by and among the Company, the subsidiary guarantors party thereto, U.S. Bank Trust Company, National Association, as trustee, and U.S. Bank National Association, as collateral agent. The CEI Senior Secured Notes due 2032 rank equally with all existing and future first-priority lien obligations of the Company and the subsidiary guarantors. The CEI Senior Secured Notes due 2032 will mature on February 15, 2032, with interest payable semi-annually on February 15 and August 15 of each year.

*CEI Senior Notes due 2027*

On July 6, 2020, Colt Merger Sub, Inc. (the “Escrow Issuer”) issued \$1.8 billion in aggregate principal amount of 8.125% Senior Notes due 2027 pursuant to an indenture, dated July 6, 2020 (the “CEI Senior Notes due 2027”), by and between the Escrow Issuer and U.S. Bank National Association, as trustee. The CEI Senior Notes due 2027 rank equally with all existing and future senior unsecured indebtedness of the Company and the subsidiary guarantors. The CEI Senior Notes due 2027 will mature on July 1, 2027, with interest payable semi-annually on January 1 and July 1 of each year.

On July 8, 2025, the Company fully redeemed all of the \$546 million outstanding principal amount of the CEI Senior Notes due 2027 and paid the related accrued interest and expenses with borrowings under the CEI Revolving Credit Facility and proceeds received from the partial repayment and sale of \$225 million of notes receivable related to the previously disclosed WSOP trademark sale. As a result of the early repayment, the Company recognized approximately \$4 million of loss on extinguishment of debt.

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*CEI Senior Notes due 2029*

On September 24, 2021, the Company issued \$1.2 billion in aggregate principal amount of 4.625% Senior Notes due 2029 (the “CEI Senior Notes due 2029”) pursuant to an indenture dated as of September 24, 2021 between the Company and U.S. Bank National Association, as trustee. The CEI Senior Notes due 2029 rank equally with all existing and future senior unsecured indebtedness of the Company and the subsidiary guarantors. The CEI Senior Notes due 2029 will mature on October 15, 2029, with interest payable semi-annually on April 15 and October 15 of each year.

*CEI Senior Notes due 2032*

On October 17, 2024, the Company issued \$1.1 billion in aggregate principal amount of 6.00% Senior Notes due 2032 (the “CEI Senior Notes due 2032”) pursuant to an indenture dated as of October 17, 2024, by and among the Company, the subsidiary guarantors party thereto, and U.S. Bank Trust Company, National Association, as trustee. The CEI Senior Notes due 2032 rank equally with all existing and future senior unsecured indebtedness of the Company and the subsidiary guarantors. The CEI Senior Notes due 2032 will mature on October 15, 2032, with interest payable semi-annually on April 15 and October 15 of each year.

*Debt Covenant Compliance*

The CEI Revolving Credit Facility, the CEI Term Loan A, the CEI Term Loan B, the CEI Term Loan B-1 and the indentures governing the CEI Senior Secured Notes due 2030, the CEI Senior Secured Notes due 2032, the CEI Senior Notes due 2027, the CEI Senior Notes due 2029 and the CEI Senior Notes due 2032 contain covenants which are standard and customary for these types of agreements. These include negative covenants, which, subject to certain exceptions and baskets, limit the Company’s and its subsidiaries’ ability to (among other items) incur additional indebtedness, make investments, make restricted payments, including dividends, grant liens, sell assets and make acquisitions.

The CEI Revolving Credit Facility and the CEI Term Loan A include a maximum net total leverage ratio financial covenant of 6.50:1. In addition, the CEI Revolving Credit Facility and the CEI Term Loan A include a minimum fixed charge coverage ratio financial covenant of 2.0:1. From and after the repayment of the CEI Term Loan A, the financial covenants applicable to the CEI Revolving Credit Facility will be tested solely to the extent that certain testing conditions are satisfied. Failure to comply with such covenants could result in an acceleration of the maturity of indebtedness outstanding under the relevant debt agreement.

The CVA Revolving Credit Facility and the CVA Delayed Draw Term Loan contain covenants which are standard and customary for this type of agreement, including a maximum net total leverage ratio financial covenant of 4:1 and a minimum fixed charge coverage ratio financial covenant of 1.05:1, applicable to the operations of Caesars Virginia,.

As of June 30, 2025, the Company was in compliance with all of the applicable financial covenants described above.

*Guarantees*

The CEI Revolving Credit Facility, the CEI Term Loan A, the CEI Term Loan B, the CEI Term Loan B-1, the CEI Senior Secured Notes due 2030 and the CEI Senior Secured Notes due 2032 are guaranteed on a senior secured basis by each existing and future material wholly-owned domestic subsidiary of the Company and are secured by substantially all of the existing and future property and assets of the Company and its subsidiary guarantors (subject to certain exceptions). The CEI Senior Notes due 2027, the CEI Senior Notes due 2029 and the CEI Senior Notes due 2032 are guaranteed on a senior unsecured basis by such subsidiaries.

The CVA Revolving Credit Facility and the CVA Delayed Draw Term Loan are secured by substantially all material assets of Caesars Virginia, LLC and any newly formed wholly-owned subsidiary of Caesars Virginia, LLC. CEI does not provide a guarantee of these facilities.

**Note 7. Revenue Recognition**

The Company’s Statements of Operations present net revenue disaggregated by type or nature of the good or service. A summary of net revenues disaggregated by type of revenue and reportable segment is presented below. Refer to [Note 12](#) for additional information on the Company’s reportable segments.

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**CAESARS ENTERTAINMENT, INC.**  
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	<b>Three Months Ended June 30, 2025</b>					
<i>(In millions)</i>	<b>Las Vegas</b>	<b>Regional</b>	<b>Caesars Digital</b>	<b>Managed and Branded</b>	<b>Corporate and Other</b>	<b>Total</b>
Casino	\$ 292	\$ 1,045	\$ 331	\$ —	\$ —	\$ 1,668
Food and beverage	278	150	—	—	—	428
Hotel	346	163	—	—	—	509
Other	138	77	12	74	1	302
Net revenues	<u>\$ 1,054</u>	<u>\$ 1,435</u>	<u>\$ 343</u>	<u>\$ 74</u>	<u>\$ 1</u>	<u>\$ 2,907</u>

	<b>Three Months Ended June 30, 2024</b>					
<i>(In millions)</i>	<b>Las Vegas</b>	<b>Regional</b>	<b>Caesars Digital</b>	<b>Managed and Branded</b>	<b>Corporate and Other</b>	<b>Total</b>
Casino	\$ 296	\$ 1,017	\$ 246	\$ —	\$ (2)	\$ 1,557
Food and beverage	296	139	—	—	—	435
Hotel	357	157	—	—	—	514
Other	152	72	30	70	—	324
Net revenues	<u>\$ 1,101</u>	<u>\$ 1,385</u>	<u>\$ 276</u>	<u>\$ 70</u>	<u>\$ (2)</u>	<u>\$ 2,830</u>

	<b>Six Months Ended June 30, 2025</b>					
<i>(In millions)</i>	<b>Las Vegas</b>	<b>Regional</b>	<b>Caesars Digital</b>	<b>Managed and Branded</b>	<b>Corporate and Other</b>	<b>Total</b>
Casino	\$ 535	\$ 2,075	\$ 655	\$ —	\$ (3)	\$ 3,262
Food and beverage	564	299	—	—	—	863
Hotel	689	302	—	—	—	991
Other	269	147	23	141	5	585
Net revenues	<u>\$ 2,057</u>	<u>\$ 2,823</u>	<u>\$ 678</u>	<u>\$ 141</u>	<u>\$ 2</u>	<u>\$ 5,701</u>

	<b>Six Months Ended June 30, 2024</b>					
<i>(In millions)</i>	<b>Las Vegas</b>	<b>Regional</b>	<b>Caesars Digital</b>	<b>Managed and Branded</b>	<b>Corporate and Other</b>	<b>Total</b>
Casino	\$ 535	\$ 2,048	\$ 512	\$ —	\$ (3)	\$ 3,092
Food and beverage	583	274	—	—	—	857
Hotel	719	288	—	—	—	1,007
Other	292	140	46	138	—	616
Net revenues	<u>\$ 2,129</u>	<u>\$ 2,750</u>	<u>\$ 558</u>	<u>\$ 138</u>	<u>\$ (3)</u>	<u>\$ 5,572</u>

*Accounts Receivable, Net*

<i>(In millions)</i>	<b>June 30, 2025</b>	<b>December 31, 2024</b>
Casino	\$ 179	\$ 206
Food and beverage and hotel	117	107
Other	191	157
Accounts receivable, net	<u>\$ 487</u>	<u>\$ 470</u>

***Contract and Contract Related Liabilities***

The Company records contract or contract related liabilities related to differences between the timing of cash receipts from the customer and the recognition of revenue. The Company generally has three types of liabilities related to contracts with customers: (1) outstanding chip liability, which represents the amounts owed in exchange for gaming chips held by customers, (2) Caesars Rewards player loyalty program obligations, which represent the deferred allocation of revenue relating to reward credits granted to Caesars Rewards members based on certain types of customer spend, including online and retail gaming, hotel, dining, retail shopping, and player loyalty program incentives earned, and (3) customer deposits and other deferred revenue, which primarily represents funds deposited by customers related to gaming play and advance payments received for goods and services yet to be provided (such as advance ticket sales, deposits on rooms and convention space, unpaid wagers, iGaming deposits, or future sports bets). These liabilities are generally expected to be recognized as revenue within one year of being purchased, earned, or deposited and are recorded within Accrued other liabilities on the Company's Balance Sheets.

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Liabilities expected to be recognized as revenue beyond one year of being purchased, earned, or deposited are recorded within Other long-term liabilities on the Company's Balance Sheets.

The following table summarizes the activity related to contract and contract related liabilities:

<i>(In millions)</i>	Outstanding Chip Liability		Caesars Rewards		Customer Deposits and Other Deferred Revenue	
	2025	2024	2025	2024	2025	2024
Balance at January 1	\$ 47	\$ 42	\$ 79	\$ 86	\$ 549	\$ 693
Balance at June 30	39	41	86	86	586	659
Increase / (decrease)	\$ (8)	\$ (1)	\$ 7	\$ —	\$ 37	\$ (34)

***Lease Revenue***

***Lodging Arrangements***

Lodging arrangements are considered short-term and generally consist of lease and nonlease components. The lease component is the predominant component of the arrangement and consists of the fees charged for lodging. The nonlease components primarily consist of resort fees and other miscellaneous items. As the timing and pattern of transfer of both the lease and nonlease components are over the course of the lease term, we have elected to combine the revenue generated from lease and nonlease components into a single lease component based on the predominant component in the arrangement. During the three months ended June 30, 2025 and 2024, we recognized lease revenue of approximately \$509 million and \$514 million, respectively, and during the six months ended June 30, 2025 and 2024, we recognized approximately \$991 million and \$1.0 billion, respectively, which is included in Hotel revenues in the Statements of Operations.

***Conventions***

Convention arrangements are considered short-term and generally consist of lease and nonlease components. The lease component is the predominant component of the arrangement and consists of fees charged for the use of meeting space. The nonlease components primarily consist of food and beverage and audio/visual services. Revenue from conventions is included in Food and beverage revenue in the Statements of Operations and during the three months ended June 30, 2025 and 2024, lease revenue related to conventions was approximately \$14 million and \$12 million, respectively, and during the six months ended June 30, 2025 and 2024, lease revenue related to conventions was approximately \$29 million and \$25 million, respectively.

***Real Estate Operating Leases***

Real estate lease revenue is included in Other revenue in the Statements of Operations. During the three months ended June 30, 2025 and 2024, we recognized approximately \$32 million and \$37 million, respectively, and during the six months ended June 30, 2025 and 2024, we recognized approximately \$61 million and \$72 million, respectively, of real estate lease revenue.

Real estate lease revenue includes \$15 million of variable rental income for both the three months ended June 30, 2025 and 2024, and \$29 million and \$28 million for the six months ended June 30, 2025 and 2024, respectively.

**Note 8. Earnings per Share**

The following table illustrates the reconciliation of the numerators and denominators of the basic and diluted net income (loss) per share computations for the three and six months ended June 30, 2025 and 2024:

<i>(In millions, except per share data)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net loss attributable to Caesars	\$ (82)	\$ (122)	\$ (197)	\$ (280)
Shares outstanding:				
Weighted average shares outstanding – basic	209	216	210	216
Weighted average shares outstanding – diluted	209	216	210	216
Net loss per common share attributable to common stockholders – basic:	\$ (0.39)	\$ (0.56)	\$ (0.93)	\$ (1.29)
Net loss per common share attributable to common stockholders – diluted:	\$ (0.39)	\$ (0.56)	\$ (0.93)	\$ (1.29)

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

For a period in which the Company generated a net loss attributable to Caesars, the weighted average shares outstanding - basic was used in calculating diluted loss per share because using diluted shares would have been anti-dilutive to loss per share.

Weighted-Average Number of Anti-Dilutive Shares Excluded from the Calculation of Earnings per Share

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Stock-based compensation awards	5	4	5	4
Total anti-dilutive common stock	5	4	5	4

**Note 9. Stock-Based Compensation and Stockholders' Equity**

**Stock-Based Awards**

The Company maintains a long-term incentive plan, adopted by the Board of Directors ("Board") and approved by the Company's stockholders, which allows for granting stock-based compensation awards to directors, employees, officers, and consultants or advisers who render services to the Company or its subsidiaries, based on Company Common Stock, including stock options, restricted stock, restricted stock units ("RSUs"), performance stock units ("PSUs"), market-based performance stock units ("MSUs"), stock appreciation rights, and other stock-based awards or dividend equivalents. Forfeitures are recognized in the period in which they occur.

Total stock-based compensation expense in the accompanying Statements of Operations totaled \$24 million during both the three months ended June 30, 2025 and 2024, and \$50 million and \$49 million during the six months ended June 30, 2025 and 2024, respectively. These amounts are included in Corporate expense in the Company's Statements of Operations.

**2015 Equity Incentive Plan (the "2015 Plan")**

During the six months ended June 30, 2025, as part of the annual incentive program, the Company granted 2.2 million RSUs to eligible participants with an aggregate fair value of \$76 million and generally vest ratably on each anniversary over three years from the grant date. Each RSU represents the right to receive payment in respect of one share of the Company's Common Stock.

During the six months ended June 30, 2025, the Company also granted 232 thousand PSUs to eligible participants with an aggregate fair value of \$7 million that are primarily scheduled to cliff vest after three years from the date of grant. On the vesting date, recipients will receive between 0% and 200% of the target number of PSUs granted, in the form of Company Common Stock, based on the achievement of specified performance and service conditions and terms of the underlying award granted. The fair value of the PSUs is based on the market price of our common stock when a mutual understanding of the key terms and conditions of the awards between the Company and recipient is achieved. The awards are remeasured each period until such an understanding is reached.

In addition, during the six months ended June 30, 2025, the Company granted 348 thousand MSUs to eligible participants with an aggregate fair value of \$16 million that are primarily scheduled to cliff vest after three years from the date of grant. On the vesting date, recipients will receive between 0% and 200% of the target number of MSUs granted, in the form of Company Common Stock, based on the achievement of specified market and service conditions and terms of the underlying award granted. The grant date fair value of the MSUs was determined using a Monte-Carlo simulation model. Key assumptions for the Monte-Carlo simulation model are the risk-free interest rate, expected volatility, expected dividends and correlation coefficient. The effect of market conditions is considered in determining the grant date fair value, which is not subsequently revised based on actual performance.

During the six months ended June 30, 2025, 1.1 million, 80 thousand and 107 thousand of RSUs, PSUs and MSUs, respectively, vested under the 2015 Plan.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

**Outstanding at End of Period**

	June 30, 2025		December 31, 2024	
	Quantity	Wtd-Avg <sup>(a)</sup>	Quantity	Wtd-Avg <sup>(a)</sup>
Restricted stock units	3,601,705	\$ 39.23	2,668,811	\$ 47.64
Performance stock units	518,401	28.39	397,156	33.42
Market-based stock units	1,052,454	61.11	1,096,104	73.15

<sup>(a)</sup> Represents the weighted-average grant date fair value for RSUs, weighted-average grant date fair value for PSUs where the grant date has been achieved, the price of CEI common stock as of the balance sheet date for PSUs where a grant date has not been achieved, and the grant date fair value of the MSUs determined using the Monte-Carlo simulation model.

**Accumulated Other Comprehensive Income (Loss)**

The changes in Accumulated other comprehensive income (loss) by component, net of tax, for the periods through June 30, 2025 and 2024 are shown below.

<i>(In millions)</i>	Accumulated Other Comprehensive Income (Loss)
Balances as of December 31, 2023	\$ 97
Foreign currency and other	(1)
Total other comprehensive loss, net of tax	(1)
Balances as of March 31, 2024	96
Foreign currency and other	—
Total other comprehensive income (loss), net of tax	—
Balances as of June 30, 2024	\$ 96
Balances as of December 31, 2024	\$ 96
Foreign currency and other	—
Total other comprehensive income (loss), net of tax	—
Balances as of March 31, 2025	96
Foreign currency and other	2
Total other comprehensive income, net of tax	2
Balances as of June 30, 2025	\$ 98

**Share Repurchase Program**

On October 2, 2024, the Company announced that its Board authorized a \$500 million common stock repurchase program (the “2024 Share Repurchase Program”). Under the 2024 Share Repurchase Program, the Company may, from time to time, repurchase shares of common stock on the open market (either with or without a 10b5-1 plan) or through privately negotiated transactions. In April 2025, the Company acquired 4,188,466 shares of our common stock at an aggregate value of \$100 million, at an average of \$23.84 per share, excluding commissions or applicable excise tax. As of June 30, 2025, we are authorized to repurchase up to \$350 million of common stock under the 2024 Share Repurchase Program. The 2024 Share Repurchase Program has no time limit and may be suspended or discontinued at any time without notice. There is no minimum number of shares of common stock that the Company is required to repurchase under the 2024 Share Repurchase Program. All share repurchases under the 2024 Share Repurchase Program are retired upon repurchase.

**Note 10. Income Taxes**

On July 4, 2025, a new tax policy was enacted into law. The new tax policy makes permanent key elements of the Tax Cuts and Jobs Act from 2017, including 100% bonus depreciation, domestic research cost expensing, and the business interest expense limitation. As a result of the enactment of the legislation, the Company expects a favorable impact to tax expense during the remainder of 2025, primarily related to changes in the business interest expense limitation. The Company continues to evaluate the impact of the new tax policy and is not able to quantify the impact on the Financial Statements at this time.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
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The Company utilized a discrete effective tax rate method, as allowed by ASC 740-270 “Income Taxes, Interim Reporting,” to calculate taxes for the three and six months ended June 30, 2025 and 2024. The Company determined that small changes in estimated “ordinary” income would result in significant changes in the estimated annual effective tax rate (“AETR”), and therefore, the AETR method would not provide a reliable estimate.

*Income Tax Allocation*

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Loss before income taxes	\$ (52)	\$ (92)	\$ (139)	\$ (219)
Provision for income taxes	(13)	(10)	(24)	(25)
Effective tax rate	(25.0)%	(10.9)%	(17.3)%	(11.4)%

The Company classifies accruals for uncertain tax positions within Other long-term liabilities on the Balance Sheets, separate from any related income tax payable or deferred income taxes. Reserve amounts relate to any potential income tax liabilities resulting from uncertain tax positions as well as potential interest or penalties associated with those liabilities.

Management assesses the available positive and negative evidence to estimate if sufficient future taxable income will be generated to use existing deferred tax assets. The Company is carrying a valuation allowance on certain federal and state deferred tax assets that are not more likely than not to be realized in the future. The Company has assessed the changes to the valuation allowance, including realization of the disallowed interest expense deferred tax asset, using the integrated approach.

The income tax provision for the three and six months ended June 30, 2025 and 2024 differed from the expected income tax provision based on the federal tax rate of 21% primarily due to an increase in federal and state valuation allowances against the deferred tax assets for excess business interest expense.

The Company, including its subsidiaries, files tax returns with federal, state, and foreign jurisdictions. The Company does not have tax sharing agreements with the other members within its consolidated group. The Company is subject to exam by various state and foreign tax authorities. With few exceptions, the Company is no longer subject to US federal or state and local tax assessments by tax authorities for years before 2021, and it is possible that the amount of the liability for unrecognized tax benefits could change during the next 12 months.

**Note 11. Related Party and Affiliate Transactions**

*C. S. & Y. Associates*

The Company owns the entire parcel on which Eldorado Resort Casino Reno is located, except for approximately 30,000 square feet which is leased from C. S. & Y. Associates (“CSY”) (the “CSY Lease”). CSY is a general partnership in which a trust has an approximate 27% interest. The Company’s Executive Chairman of the Board, Gary L. Carano, and his siblings are direct or indirect beneficiaries of the trust. The CSY Lease expires on June 30, 2057. Annual rent pursuant to the CSY Lease is currently \$0.6 million, paid monthly. Annual rent is subject to periodic rent escalations of 1 to 2 percent through the term of the lease. Commensurate with its interest, the trust receives directly from the Company approximately 27% of the rent paid by the Company. As of June 30, 2025 and December 31, 2024, there were no amounts due to or from CSY.

*CVA Holdco, LLC*

In May 2023, the Company entered into a joint venture, CVA Holdco, LLC, with the Eastern Band of Cherokee Indians (“EBCI”) to construct, own and operate a gaming facility in Danville, Virginia (“Caesars Virginia”). Caesars Virginia opened in a temporary facility on May 15, 2023 followed by the completion of construction and opening of the permanent facility on December 17, 2024. As the managing member, the Company operates the business and has managed the development, construction, financing, marketing, leasing, maintenance and day-to-day operation of the various phases of the project. The Company holds a 50.0% variable interest in the joint venture and is the primary beneficiary; as such, the joint venture’s operations are included in the Financial Statements, with a minority interest recorded reflecting the operations attributed to the other partner. The Company participates ratably, based on ownership percentage, in the profits and losses of the joint venture. During the six months ended June 30, 2025, the Company made distributions totaling \$30 million to the partner.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
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***Pompano Joint Venture***

In April 2018, the Company entered into a joint venture with Cordish Companies (“Cordish”) to plan and develop a mixed-use entertainment and hospitality destination expected to be located on unused land adjacent to the casino at the Company’s Pompano property. As the managing member, Cordish will operate the business and manage the development, construction, financing, marketing, leasing, maintenance and day-to-day operation of the various phases of the project. Additionally, Cordish is responsible for the development of the master plan for the project with the Company’s input and will submit it for the Company’s review and approval. While the Company holds a 50% variable interest in the joint venture, it is not the primary beneficiary; as such, the investment in the joint venture is accounted for using the equity method and is recorded in Investments in and advances to unconsolidated affiliates on the Balance Sheets. The Company participates evenly with Cordish in the profits and losses of the joint venture, which are included in Transaction and other costs, net on the Statements of Operations.

***Investment in Pompano Joint Venture***

<b><i>(In millions)</i></b>	
Balance as of December 31, 2024	\$ 119
Distributions	(23)
Equity in earnings	1
Balance as of June 30, 2025	<u>\$ 97</u>

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

**Note 12. Segment Information**

The executive decision maker of the Company reviews operating results, assesses performance and makes decisions on a “significant market” basis. Management views each of the Company’s casinos as an operating segment. Operating segments are aggregated based on their similar economic characteristics, types of customers, types of services and products provided, and their management and reporting structure. The Company’s principal operating activities occur in four reportable segments. The reportable segments are based on the similar characteristics of the operating segments with the way management assesses these results and allocates resources, which is a consolidated view that adjusts for the effect of certain transactions between these reportable segments within Caesars: (1) Las Vegas, (2) Regional, (3) Caesars Digital, and (4) Managed and Branded, in addition to Corporate and Other. See table below for a summary of these segments.

The following table sets forth certain information regarding our properties (listed by segment in which each property is reported) as of June 30, 2025:

<b>Las Vegas</b>	<b>Regional</b>		<b>Managed and Branded</b>
Caesars Palace Las Vegas	Caesars Atlantic City	Harrah’s Pompano Beach	<i>Managed</i>
The Cromwell	Caesars New Orleans	Horseshoe Baltimore	Harrah’s Ak-Chin
Flamingo Las Vegas	Caesars Republic Lake Tahoe	Horseshoe Black Hawk	Harrah’s Cherokee
Harrah’s Las Vegas	Caesars Virginia	Horseshoe Bossier City	Harrah’s Cherokee Valley River
Horseshoe Las Vegas	Circus Circus Reno	Horseshoe Council Bluffs	Harrah’s Resort Southern California
The LINQ Hotel & Casino	Eldorado Gaming Scioto Downs	Horseshoe Hammond	Caesars Windsor
Paris Las Vegas	Eldorado Resort Casino Reno	Horseshoe Indianapolis	<i>Branded</i>
Planet Hollywood Resort & Casino	Grand Victoria Casino	Horseshoe Lake Charles	Caesars Republic Scottsdale
	Harrah’s Atlantic City	Horseshoe St. Louis	Caesars Southern Indiana
<b>Caesars Digital</b>	Harrah’s Columbus Nebraska	Horseshoe Tunica	Harrah’s Northern California
	Harrah’s Council Bluffs	Isle Casino Bettendorf	
	Harrah’s Gulf Coast	Isle of Capri Casino Boonville	
	Harrah’s Hoosier Park Racing & Casino	Isle of Capri Casino Lula	
	Harrah’s Joliet	Isle Casino Waterloo	
	Harrah’s Lake Tahoe	Lady Luck Casino - Black Hawk	
	Harrah’s Laughlin	Silver Legacy Resort Casino	
	Harrah’s Metropolis	Trop Casino Greenville	
	Harrah’s North Kansas City	Tropicana Atlantic City	
	Harrah’s Philadelphia	Tropicana Laughlin Hotel & Casino	

Certain of our properties operate off-track betting locations, including Harrah’s Hoosier Park Racing & Casino, which operates Winner’s Circle Indianapolis and Winner’s Circle New Haven, and Horseshoe Indianapolis, which operates Winner’s Circle Clarksville. On December 12, 2024, we sold the LINQ Promenade, which is an open-air dining, entertainment, and retail promenade next to The LINQ Hotel & Casino (the “LINQ”). We continue to operate the High Roller, a 550-foot observation wheel, and the Fly LINQ Zipline attraction, located on the east side of the Las Vegas Strip next to the LINQ. The CAESARS FORUM is a 550,000 square feet conference center with 300,000 square feet of flexible meeting space, two of the largest pillarless ballrooms in the world and direct access to the LINQ.

Corporate and Other includes certain unallocated corporate overhead costs and other adjustments, including eliminations of transactions among segments, to reconcile to the Company’s consolidated results.

The Company’s Chief Operating Decision Maker (“CODM”) is the Chief Executive Officer. The CODM assesses segment performance by using Adjusted EBITDA, which is defined and reconciled to net income (loss) below.

The CODM uses Adjusted EBITDA during the annual budgeting process and evaluates budget-to-actual variances on a regular basis to make decisions about the allocation of operating and capital resources. Annual incentive awards have historically been based on the achievement of Adjusted EBITDA as a primary metric as the Company believes it most accurately reflects our results and represents a key metric in our industry.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

The following table sets forth, for the periods indicated, certain operating data for the Company's four reportable segments, in addition to Corporate and Other:

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
<i>Las Vegas:</i>				
Net revenues	\$ 1,054	\$ 1,101	\$ 2,057	\$ 2,129
Adjusted EBITDA	469	514	902	954
<i>Regional:</i>				
Net revenues	1,435	1,385	2,823	2,750
Adjusted EBITDA	439	469	879	902
<i>Caesars Digital:</i>				
Net revenues	343	276	678	558
Adjusted EBITDA	80	40	123	45
<i>Managed and Branded:</i>				
Net revenues	74	70	141	138
Adjusted EBITDA	17	17	33	35
<i>Corporate and Other:</i>				
Net revenues	1	(2)	2	(3)
Adjusted EBITDA	(50)	(40)	(98)	(83)

**Disaggregation of Certain Significant Expenses by Segment**

<i>(In millions)</i>	Three Months Ended June 30, 2025					
	Las Vegas	Regional	Caesars Digital	Managed and Branded	Corporate and Other	Total
Net revenues	\$ 1,054	\$ 1,435	\$ 343	\$ 74	\$ 1	\$ 2,907
Gaming taxes	(32)	(320)	(80)	—	—	
Labor expense	(313)	(309)	—	—	—	
Other segment expenses <sup>(a)</sup>	(240)	(367)	(183)	(57)	(51)	
Adjusted EBITDA	\$ 469	\$ 439	\$ 80	\$ 17	\$ (50)	\$ 955
<i>(In millions)</i>	Three Months Ended June 30, 2024					
	Las Vegas	Regional	Caesars Digital	Managed and Branded	Corporate and Other	Total
Net revenues	\$ 1,101	\$ 1,385	\$ 276	\$ 70	\$ (2)	\$ 2,830
Gaming taxes	(34)	(300)	(70)	—	—	
Labor expense	(299)	(280)	—	—	—	
Other segment expenses <sup>(a)</sup>	(254)	(336)	(166)	(53)	(38)	
Adjusted EBITDA	\$ 514	\$ 469	\$ 40	\$ 17	\$ (40)	\$ 1,000

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

	<b>Six Months Ended June 30, 2025</b>					
<i>(In millions)</i>	<b>Las Vegas</b>	<b>Regional</b>	<b>Caesars Digital</b>	<b>Managed and Branded</b>	<b>Corporate and Other</b>	<b>Total</b>
Net revenues	\$ 2,057	\$ 2,823	\$ 678	\$ 141	\$ 2	\$ 5,701
Gaming taxes	(62)	(621)	(166)	—	—	
Labor expense	(614)	(609)	—	—	—	
Other segment expenses <sup>(a)</sup>	(479)	(714)	(389)	(108)	(100)	
Adjusted EBITDA	<u>\$ 902</u>	<u>\$ 879</u>	<u>\$ 123</u>	<u>\$ 33</u>	<u>\$ (98)</u>	\$ 1,839

	<b>Six Months Ended June 30, 2024</b>					
<i>(In millions)</i>	<b>Las Vegas</b>	<b>Regional</b>	<b>Caesars Digital</b>	<b>Managed and Branded</b>	<b>Corporate and Other</b>	<b>Total</b>
Net revenues	\$ 2,129	\$ 2,750	\$ 558	\$ 138	\$ (3)	\$ 5,572
Gaming taxes	(64)	(606)	(148)	—	—	
Labor expense	(589)	(572)	—	—	—	
Other segment expenses <sup>(a)</sup>	(522)	(670)	(365)	(103)	(80)	
Adjusted EBITDA	<u>\$ 954</u>	<u>\$ 902</u>	<u>\$ 45</u>	<u>\$ 35</u>	<u>\$ (83)</u>	\$ 1,853

<sup>(a)</sup> The 'Other segment expenses' category for each of our reportable segments primarily includes:

- **Las Vegas and Regional Segments** - Cost of sales associated with food, beverage and retail offerings; commission fees, talent fees and ticketing expenses associated with entertainment offerings; utility costs; costs of supplies; repairs and maintenance charges; professional fees; marketing and advertising expenses; software and licensing expenses; rental costs; and insurance expense.
- **Caesars Digital** - Labor costs directly associated with the operation and maintenance of the digital platforms; professional fees; marketing and advertising expenses; and software and licenses expenses.
- **Managed and Branded** - Reimbursable expenses which are primarily payroll costs associated with our managed properties.
- **Corporate and Other** - Unallocated corporate payroll and overhead costs.

**Reconciliation of Net Income (Loss) Attributable to Caesars to Adjusted EBITDA by Segment**

Adjusted EBITDA is presented as a measure of the Company's performance. Adjusted EBITDA is defined as revenues less certain operating expenses and is comprised of net income (loss) before (i) interest income and interest expense, net of interest capitalized, (ii) income tax (benefit) provision, (iii) depreciation and amortization, and (iv) certain items that we do not consider indicative of our ongoing operating performance at an operating property level.

In evaluating Adjusted EBITDA you should be aware that, in the future, we may incur expenses that are the same or similar to some of the adjustments in this presentation. The presentation of Adjusted EBITDA should not be construed as an inference that future results will be unaffected by unusual or unexpected items.

Adjusted EBITDA is a financial measure commonly used in our industry and should not be construed as an alternative to net income (loss) as an indicator of operating performance or as an alternative to cash flows provided by operating activities as a measure of liquidity (as determined in accordance with GAAP). Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies within the industry. Adjusted EBITDA is included because management uses Adjusted EBITDA to measure performance and allocate resources, and believes that Adjusted EBITDA provides investors with additional information consistent with that used by management.

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**CAESARS ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)**  
**(UNAUDITED)**

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net loss attributable to Caesars	\$ (82)	\$ (122)	\$ (197)	\$ (280)
Net income attributable to noncontrolling interests	17	20	34	36
Provision for income taxes	13	10	24	25
Other (income) loss <sup>(a)</sup>	(1)	1	—	(25)
Loss on extinguishment of debt	—	3	—	51
Interest expense, net	579	594	1,153	1,184
Depreciation and amortization	364	326	721	653
Impairment charges <sup>(b)</sup>	—	118	—	118
Transaction costs and other, net <sup>(c)</sup>	41	26	54	42
Stock-based compensation expense	24	24	50	49
Adjusted EBITDA	<u>\$ 955</u>	<u>\$ 1,000</u>	<u>\$ 1,839</u>	<u>\$ 1,853</u>

**Adjusted EBITDA by Segment:**

Las Vegas	\$ 469	\$ 514	\$ 902	\$ 954
Regional	439	469	879	902
Caesars Digital	80	40	123	45
Managed and Branded	17	17	33	35
Corporate and Other	(50)	(40)	(98)	(83)

<sup>(a)</sup> Other (income) loss for the six months ended June 30, 2024 primarily represents a change in the estimate of our disputed claims liability.

<sup>(b)</sup> Impairment charges for the three and six months ended June 30, 2024 includes impairment within our Regional segment as a result of a decrease in projected cash flows at certain properties primarily due to localized competition.

<sup>(c)</sup> Transaction costs and other, net primarily includes costs related to non-cash losses on the write down and disposal of assets, certain non-recurring litigation reserves, professional services for transaction and integration costs, various contract exit or termination costs, pre-opening costs in connection with new property openings and non-cash changes in equity method investments.

**Capital Expenditures, Net - By Segment**

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Las Vegas	\$ 56	\$ 56	\$ 93	\$ 111
Regional	140	234	299	410
Caesars Digital	21	25	43	49
Corporate and Other	13	14	18	23
Total	<u>\$ 230</u>	<u>\$ 329</u>	<u>\$ 453</u>	<u>\$ 593</u>

**Total Assets - By Segment**

<i>(In millions)</i>	June 30, 2025	December 31, 2024
Las Vegas	\$ 25,566	\$ 25,040
Regional	14,571	15,664
Caesars Digital	1,226	1,262
Managed and Branded	315	282
Corporate and Other <sup>(a)</sup>	(9,200)	(9,658)
Total	<u>\$ 32,478</u>	<u>\$ 32,590</u>

<sup>(a)</sup> Includes eliminations of transactions among segments, to reconcile to the Company's consolidated results.

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## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

*The following discussion and analysis of the financial condition and operating results of Caesars Entertainment, Inc., a Delaware corporation, and its consolidated subsidiaries, which may be referred to as the “Company,” “CEI,” “Caesars,” “we,” “our,” or “us,” for the three and six months ended June 30, 2025 and 2024 should be read in conjunction with the unaudited consolidated condensed financial statements and the notes thereto and other financial information included elsewhere in this Form 10-Q as well as our Annual Report on Form 10-K for the fiscal year ended December 31, 2024 (the “2024 Annual Report”). Capitalized terms used but not defined in this Form 10-Q have the same meanings as in the 2024 Annual Report.*

*We refer to (i) our Consolidated Condensed Financial Statements as our “Financial Statements,” (ii) our Consolidated Condensed Balance Sheets as our “Balance Sheets,” (iii) our Consolidated Condensed Statements of Operations and Consolidated Condensed Statements of Comprehensive Income (Loss) as our “Statements of Operations,” and (iv) our Consolidated Condensed Statements of Cash Flows as our “Statements of Cash Flows.” References to numbered “Notes” refer to “Notes to Consolidated Condensed Financial Statements” included in Item 1, “Unaudited Financial Statements,” unless otherwise noted.*

*The statements in this discussion regarding our expectations of our future performance, liquidity and capital resources, and other non-historical statements are forward-looking statements. These forward-looking statements are subject to numerous risks and uncertainties. Our actual results may differ materially from those contained in or implied by any forward-looking statements. See “Cautionary Statements Regarding Forward-Looking Information” in this report.*

### Objective

Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”) is intended to be a narrative explanation of the financial statements and other statistical data that should be read in conjunction with the accompanying financial statements to enhance an investor’s understanding of our financial condition, changes in financial condition and results of operations. Our objectives are: (i) to provide a narrative explanation of our financial statements that will enable investors to see the Company through the eyes of management; (ii) to enhance the overall financial disclosure and provide the context within which financial information should be analyzed; and (iii) to provide information about the quality of, and potential variability of, our earnings and cash flows so that investors can ascertain the likelihood of whether past performance is indicative of future performance.

### Overview

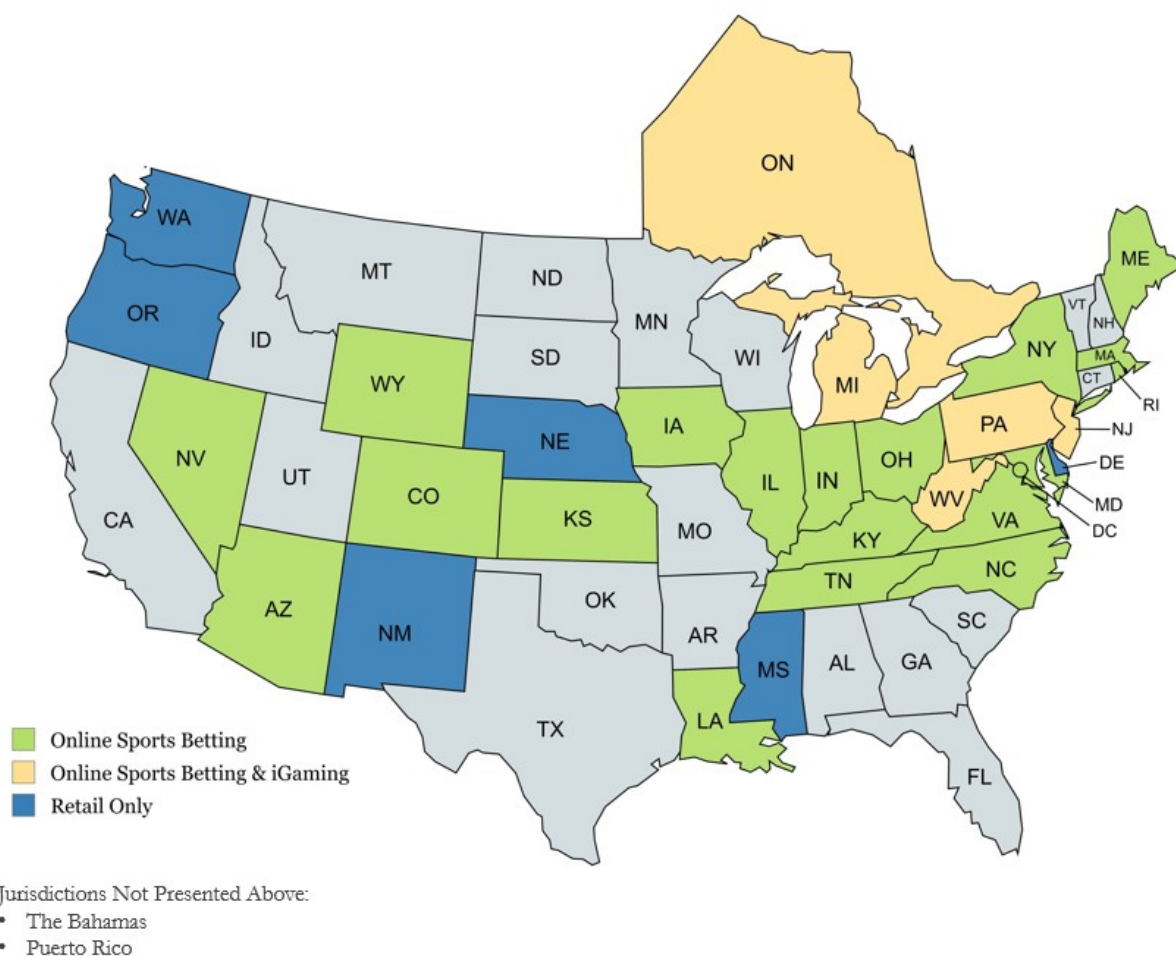
We are a geographically diversified gaming and hospitality company that was founded in 1973 by the Carano family with the opening of the Eldorado Hotel Casino in Reno, Nevada. Beginning in 2005, we grew through a series of acquisitions, including the acquisition of MTR Gaming Group, Inc. in 2014, Isle of Capri Casinos, Inc. in 2017, Tropicana Entertainment, Inc. in 2018, Caesars Entertainment Corporation in 2020 and William Hill PLC in 2021. Our ticker symbol on the NASDAQ Stock Market is “CZR.”

We own, lease or manage an aggregate of 53 domestic properties in 18 states with approximately 51,900 slot machines, video lottery terminals and e-tables, approximately 2,800 table games and approximately 45,900 hotel rooms as of June 30, 2025. In addition, we have other properties in North America that are authorized to use the brands and marks of Caesars Entertainment, Inc., as well as other non-gaming properties. Our primary source of revenue is generated by our gaming operations, which includes our casino properties, retail and online sports betting, and online gaming. Additionally, we utilize our hotels, restaurants, bars, entertainment, racing, retail shops and other services to attract customers to our properties.

As of June 30, 2025, we owned 22 of our casinos and leased 24 casinos in the U.S. We lease 18 casinos from VICI Properties L.P., a Delaware limited partnership (“VICI”), pursuant to a regional lease, a Las Vegas lease and a Joliet lease (the “VICI Leases”). In addition, we lease six casinos from GLP Capital, L.P., the operating partnership of Gaming and Leisure Properties, Inc. (“GLPI”) pursuant to a Master Lease (as amended, the “GLPI Master Lease”) and a Lumière lease associated with our Horseshoe St. Louis property (together with the GLPI Master Lease, the “GLPI Leases”).

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We operate and conduct retail and online sports wagering across 33 jurisdictions in North America, 26 of which offer online sports betting. Additionally, we operate iGaming in five jurisdictions in North America. The map below illustrates Caesars Digital’s presence as of June 30, 2025:



We have a partnership with NYRABets LLC, the official online wagering platform of the New York Racing Association, Inc., and operate the Caesars Racebook app in 22 states as of June 30, 2025. The Caesars Racebook app provides access for pari-mutuel wagering at over 300 racetracks around the world as well as livestreaming of races. Wagers placed can earn credits towards our Caesars Rewards loyalty program or points which can be redeemed for free wagering credits.

We continue to expand our Caesars Digital footprint into other states with the Caesars Sportsbook, Caesars Racebook and iGaming mobile apps as jurisdictions legalize or provide necessary approvals. No customers under 21 years old are allowed to wager on any of the Caesars Sportsbook, Caesars Racebook or iGaming mobile apps.

We periodically divest assets to raise capital or, in previous cases, to comply with conditions, terms, obligations or restrictions imposed by antitrust, gaming and other regulatory entities. The following is a summary of divestitures recently completed as of June 30, 2025:

Segment	Property/Assets	Date Sold	Sales Price
Caesars Digital	World Series of Poker (“WSOP”) Trademark	October 29, 2024	\$500 million
Las Vegas	The LINQ Promenade	December 12, 2024	\$275 million

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## **Investments and Partnerships**

We have investments in unconsolidated affiliates accounted for under the equity method which are recorded in Investments in and advances to unconsolidated affiliates on the Balance Sheets.

### *Pompano Joint Venture*

In April 2018, we entered into a joint venture with Cordish Companies (“Cordish”) to plan and develop a mixed-use entertainment and hospitality destination expected to be located on unused land adjacent to our Pompano property. As the managing member, Cordish will operate the business and manage the development, construction, financing, marketing, leasing, maintenance and day-to-day operation of the various phases of the project. Additionally, Cordish is responsible for the development of the master plan for the project with our input and will submit it for our review and approval. While we hold a 50% variable interest in the joint venture, we are not the primary beneficiary; as such, the investment in the joint venture is accounted for using the equity method. We participate evenly with Cordish in the profits and losses of the joint venture, which are included in Transaction and other costs, net on the Statements of Operations.

During the six months ended June 30, 2025, we received distributions totaling \$23 million and recorded \$1 million of income related to the joint venture. As of June 30, 2025 and December 31, 2024, our investment in the joint venture was \$97 million and \$119 million, respectively.

## **Reportable Segments**

Segment results in this MD&A are presented consistent with the way our management reviews operating results, assesses performance and makes decisions on a “significant market” basis. Management views each of the Company’s casinos as an operating segment. Operating segments are aggregated based on their similar economic characteristics, types of customers, types of services and products provided, and their management and reporting structure. Our principal operating activities occur in four reportable segments: (1) Las Vegas, (2) Regional, (3) Caesars Digital, and (4) Managed and Branded, in addition to Corporate and Other.

## **Presentation of Financial Information**

The presentation of financial information herein for the periods after our completed divestitures, described above, is not fully comparable to the periods prior to such divestitures.

This MD&A is intended to provide information to assist in better understanding and evaluating our financial condition and results of operations. Our historical operating results may not be indicative of our future results of operations because of the factor described in the preceding paragraph and the changing competitive landscape in each of our markets, including changes in market and societal trends, as well as by factors discussed elsewhere herein. We recommend that you read this MD&A in conjunction with our unaudited Financial Statements and the notes to those statements included in this Quarterly Report on Form 10-Q.

### *Key Performance Metrics*

Our primary source of revenue is generated by our gaming operations, which includes our casino properties, retail and online sports betting, and online gaming. Additionally, we utilize our hotels, restaurants, bars, entertainment venues, retail shops, racing and other services to attract customers to our properties. Our operating results are highly dependent on the volume and quality of customers staying at, or visiting, our properties and using our sports betting, horse racing and iGaming applications.

Key performance metrics include volume indicators such as drop or handle, which refer to amounts wagered by our customers. The amount of volume we retain, which is not fully controllable by us, is recognized as casino revenues and is referred to as our win or hold. Slot win percentage is typically in the range of approximately 9% to 11% of slot handle. Table games hold percentage is typically in the range of approximately 16% to 23% of table games drop. Sports betting hold is typically in the range of 7% to 11% and iGaming hold typically ranges from 3% to 5%. In addition, hotel occupancy, which is the average percentage of available hotel rooms occupied during a period, is a key indicator for our hotel business in the Las Vegas segment. Complimentary and discounted rooms are treated as occupied rooms in our calculation of hotel occupancy. The key metrics we utilize to measure our profitability and performance are Adjusted EBITDA and Adjusted EBITDA margin. See “[Results of Operations](#)” section below.

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## Significant Factors Impacting Financial Results

The following summary highlights the significant factors impacting our financial results for the three and six months ended June 30, 2025 and 2024:

- *Economic Factors Impacting Discretionary Spending* – Gaming and other leisure activities we offer represent discretionary expenditures that may be sensitive to economic downturns, which impact the behavior among the components of our customer mix differently. We monitor current and recent trends, including inflation, interest rates, global hostilities, trade tension and related actions, such as the imposition of tariffs between the United States and other countries, and the associated effects, if any, on travel, visitation, our customers, and our operations.
- *Debt Transactions* – We refinanced and extended the maturities of outstanding debt in the amount of \$4.4 billion in February 2024. We reduced interest rate margins for both the CEI Term Loan B and CEI Term Loan B-1 in May 2024. Refinancing activities resulted in loss on the early extinguishment of debt on the Statements of Operations of \$3 million and \$51 million for the three and six months ended June 30, 2024, respectively.
- *Impairment Charges* – During the three and six months ended June 30, 2025, we did not recognize any impairment charges. During the three and six months ended June 30, 2024, we recognized impairment charges in our Regional segment related to trademarks, gaming rights and goodwill totaling \$118 million.
- *Subsequent Event* – On July 8, 2025, we fully redeemed all of the \$546 million outstanding principal amount of the CEI Senior Notes due 2027 and paid the related accrued interest and expenses with borrowings under the CEI Revolving Credit Facility and proceeds received from the partial repayment and sale of \$225 million of notes receivable related to the previously disclosed WSOP trademark sale.

## Results of Operations

The following table highlights the results of our operations:

<i>(Dollars in millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
<b>Net revenues:</b>				
Las Vegas	\$ 1,054	\$ 1,101	\$ 2,057	\$ 2,129
Regional	1,435	1,385	2,823	2,750
Caesars Digital	343	276	678	558
Managed and Branded	74	70	141	138
Corporate and Other <sup>(a)</sup>	1	(2)	2	(3)
<b>Total</b>	<b>\$ 2,907</b>	<b>\$ 2,830</b>	<b>\$ 5,701</b>	<b>\$ 5,572</b>
<b>Net loss</b>	<b>\$ (65)</b>	<b>\$ (102)</b>	<b>\$ (163)</b>	<b>\$ (244)</b>
<b>Adjusted EBITDA <sup>(b)</sup>:</b>				
Las Vegas	\$ 469	\$ 514	\$ 902	\$ 954
Regional	439	469	879	902
Caesars Digital	80	40	123	45
Managed and Branded	17	17	33	35
Corporate and Other <sup>(a)</sup>	(50)	(40)	(98)	(83)
<b>Total</b>	<b>\$ 955</b>	<b>\$ 1,000</b>	<b>\$ 1,839</b>	<b>\$ 1,853</b>
Net loss margin	(2.2)%	(3.6)%	(2.9)%	(4.4)%
Adjusted EBITDA margin	32.9 %	35.3 %	32.3 %	33.3 %

<sup>(a)</sup> Corporate and Other includes revenues related to certain licensing arrangements and various revenue sharing agreements and includes eliminations of transactions among segments to reconcile to the Company's consolidated results. Corporate and Other Adjusted EBITDA includes corporate overhead costs, which consist of certain expenses, such as: payroll, professional fees, cybersecurity and other general and administrative expenses.

<sup>(b)</sup> See the "Supplemental Unaudited Presentation of Consolidated Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization ("Adjusted EBITDA") for the three and six months ended June 30, 2025 and 2024" discussion later in this MD&A for a description of Adjusted EBITDA and a reconciliation of net income (loss) attributable to Caesars to Adjusted EBITDA.

## Consolidated comparison of the three and six months ended June 30, 2025 and 2024

### Net Revenues

Net revenues were as follows:

<i>(Dollars in millions)</i>	Three Months Ended June 30,			Percent Change	Six Months Ended June 30,			Percent Change
	2025	2024	Variance		2025	2024	Variance	
Casino	\$ 1,668	\$ 1,557	\$ 111	7.1 %	\$ 3,262	\$ 3,092	\$ 170	5.5 %
Food and beverage	428	435	(7)	(1.6)%	863	857	6	0.7 %
Hotel	509	514	(5)	(1.0)%	991	1,007	(16)	(1.6)%
Other	302	324	(22)	(6.8)%	585	616	(31)	(5.0)%
Net revenues	<u>\$ 2,907</u>	<u>\$ 2,830</u>	<u>\$ 77</u>	<u>2.7 %</u>	<u>\$ 5,701</u>	<u>\$ 5,572</u>	<u>\$ 129</u>	<u>2.3 %</u>

Consolidated net revenues increased for the three and six months ended June 30, 2025, as compared to the same prior year periods, due to a significant increase in iGaming handle coupled with improved iGaming hold and higher hold in sports betting in our Caesars Digital segment. Net revenues in the Las Vegas segment were down slightly primarily due to lower non-gaming revenue, consistent with visitation trends city-wide, as compared to the three and six months ended June 30, 2024. Net revenues in the Regional segment increased primarily due to increased visitation driven by the opening of expanded amenities at our recently completed development projects of Caesars Virginia and Caesars New Orleans.

### Operating Expenses

Operating expenses were as follows:

<i>(Dollars in millions)</i>	Three Months Ended June 30,			Percent Change	Six Months Ended June 30,			Percent Change
	2025	2024	Variance		2025	2024	Variance	
Casino	\$ 887	\$ 817	\$ 70	8.6 %	\$ 1,748	\$ 1,669	\$ 79	4.7 %
Food and beverage	275	266	9	3.4 %	550	529	21	4.0 %
Hotel	155	139	16	11.5 %	306	276	30	10.9 %
Other	105	100	5	5.0 %	200	194	6	3.1 %
General and administrative	477	465	12	2.6 %	960	965	(5)	(0.5)%
Corporate	84	80	4	5.0 %	166	158	8	5.1 %
Impairment charges	—	118	(118)	(100.0)%	—	118	(118)	(100.0)%
Depreciation and amortization	364	326	38	11.7 %	721	653	68	10.4 %
Transaction and other costs, net	34	13	21	161.5 %	36	19	17	89.5 %
Total operating expenses	<u>\$ 2,381</u>	<u>\$ 2,324</u>	<u>\$ 57</u>	<u>2.5 %</u>	<u>\$ 4,687</u>	<u>\$ 4,581</u>	<u>\$ 106</u>	<u>2.3 %</u>

Casino expenses consist principally of salaries and wages associated with our gaming operations, gaming taxes and marketing and advertising costs attributable to our Caesars Digital segment. Food and beverage expenses consist principally of salaries and wages and costs of goods sold associated with our food and beverage operations. Hotel expenses consist principally of salaries and wages and supplies associated with our hotel operations. Other expenses consist principally of salaries and wages, costs of goods sold associated with our retail operations, entertainment costs, including professional talent fees, reimbursable management costs (described below) and other operations.

Casino expenses increased for the three and six months ended June 30, 2025, as compared to the same prior year periods. Casino expenses rose in connection with increased revenues in our Caesars Digital segment and targeted customer reinvestment in certain competitive markets in our Regional segment. Increased casino expenses were partially offset by decreased marketing expenses in our Las Vegas segment associated with the Super Bowl held in Las Vegas in the first quarter of 2024. Food and beverage and hotel expenses have increased due to incremental wages associated with the opening of Caesars Virginia's permanent facility and the completed expansion of Caesars New Orleans, as well as higher union and non-union wages. We continue to focus on labor efficiencies across the enterprise to manage increased labor costs.

General and administrative expenses include items such as information technology, facility maintenance, utilities, property and liability insurance, expenses for administrative departments such as accounting, compliance, purchasing, human resources, legal, internal audit, property taxes and marketing expenses indirectly related to our gaming and non-gaming operations.

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Corporate expenses include unallocated expenses such as payroll, inclusive of the annual bonus, stock-based compensation, professional fees, cybersecurity and other various expenses not directly related to the Company's operations.

Impairment charges were recorded within our Regional segment in June 2024 as a result of a decrease in projected future cash flows at certain properties primarily due to localized competition.

Depreciation and amortization expenses increased for the three and six months ended June 30, 2025 as compared to the same prior year periods, primarily related to recently completed construction projects.

Transaction and other costs, net primarily includes non-cash losses on the write down and disposal of assets, certain non-recurring litigation reserves, professional services for transaction and integration costs, various contract exit or termination costs, pre-opening costs in connection with our new property openings and non-cash changes in equity method investments. Transaction and other costs, net increased for the three and six months ended June 30, 2025 as compared to the same prior year periods, primarily due to litigation reserves.

Other income (expenses).

Other income (expenses) were as follows:

<i>(Dollars in millions)</i>	Three Months Ended June 30,		Variance	Percent Change	Six Months Ended June 30,		Variance	Percent Change
	2025	2024			2025	2024		
Interest expense, net	\$ (579)	\$ (594)	\$ 15	2.5 %	\$ (1,153)	\$ (1,184)	\$ 31	2.6 %
Loss on extinguishment of debt	—	(3)	3	100.0 %	—	(51)	51	100.0 %
Other income (loss)	1	(1)	2	*	—	25	(25)	(100.0)%
Provision for income taxes	(13)	(10)	(3)	(30.0)%	(24)	(25)	1	4.0 %

\* Not meaningful.

Interest expense, net decreased for the three and six months ended June 30, 2025, as compared to the same prior year periods, primarily due a reduction in outstanding debt.

For the six months ended June 30, 2024, loss on extinguishment of debt was primarily related to the prepayments of the CEI Senior Secured Notes due 2025, the Caesars Resort Collection ("CRC") Senior Secured Notes, and the partial prepayment of the CEI Term Loan B.

Other income (loss) for the six months ended June 30, 2024 primarily represents a change in the estimate of our disputed claims liability.

The income tax provision for the three and six months ended June 30, 2025 and 2024 differed from the expected income tax provision based on the federal tax rate of 21% primarily due to an increase in federal and state valuation allowances against the deferred tax assets for excess business interest expense. As a result of the enactment of a new tax policy on July 4, 2025, the Company expects a favorable impact to tax expense during the remainder of 2025, primarily related to changes in the business interest expense limitation. However, as our assessment is ongoing, the Company is not able to quantify the impact on the Financial Statements at this time.

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## Segment comparison of the three and six months ended June 30, 2025 and 2024

### Las Vegas Segment

<i>(Dollars in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2025	2024	Variance	Percent Change	2025	2024	Variance	Percent Change
<b>Net revenues:</b>								
Casino	\$ 292	\$ 296	\$ (4)	(1.4)%	\$ 535	\$ 535	\$ —	— %
Food and beverage	278	296	(18)	(6.1)%	564	583	(19)	(3.3)%
Hotel	346	357	(11)	(3.1)%	689	719	(30)	(4.2)%
Other	138	152	(14)	(9.2)%	269	292	(23)	(7.9)%
Net revenues	<u>\$ 1,054</u>	<u>\$ 1,101</u>	<u>\$ (47)</u>	<u>(4.3)%</u>	<u>\$ 2,057</u>	<u>\$ 2,129</u>	<u>\$ (72)</u>	<u>(3.4)%</u>
Table games drop	\$ 740	\$ 779	\$ (39)	(5.0)%	\$ 1,484	\$ 1,621	\$ (137)	(8.5)%
Table games hold %	21.1 %	21.9 %		(0.8) pts	20.1 %	20.0 %		0.1 pts
Slot handle	\$ 2,538	\$ 2,583	\$ (45)	(1.7)%	\$ 5,110	\$ 5,132	\$ (22)	(0.4)%
Hotel occupancy	96.8 %	98.7 %		(1.9) pts	96.5 %	98.2 %		(1.7) pts
Adjusted EBITDA	\$ 469	\$ 514	\$ (45)	(8.8)%	\$ 902	\$ 954	\$ (52)	(5.5)%
Adjusted EBITDA margin	44.5 %	46.7 %		(2.2) pts	43.9 %	44.8 %		(0.9) pts
Net income attributable to Caesars	\$ 212	\$ 272	\$ (60)	(22.1)%	\$ 389	\$ 470	\$ (81)	(17.2)%

Our Las Vegas segment's net revenues, net income, Adjusted EBITDA and Adjusted EBITDA margin decreased for the three and six months ended June 30, 2025, as compared to the same prior year periods, primarily due to a decline in non-gaming revenues, consistent with visitation trends city-wide, as compared to the three and six months ended June 30, 2024. In addition, other revenue declined as compared to the same prior year periods primarily due to the sale of the LINQ Promenade during the fourth quarter of 2024.

Slot win percentage in the Las Vegas segment for the three and six months ended June 30, 2025 was within our typical range.

### Regional Segment

<i>(Dollars in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2025	2024	Variance	Percent Change	2025	2024	Variance	Percent Change
<b>Net revenues:</b>								
Casino	\$ 1,045	\$ 1,017	\$ 28	2.8 %	\$ 2,075	\$ 2,048	\$ 27	1.3 %
Food and beverage	150	139	11	7.9 %	299	274	25	9.1 %
Hotel	163	157	6	3.8 %	302	288	14	4.9 %
Other	77	72	5	6.9 %	147	140	7	5.0 %
Net revenues	<u>\$ 1,435</u>	<u>\$ 1,385</u>	<u>\$ 50</u>	<u>3.6 %</u>	<u>\$ 2,823</u>	<u>\$ 2,750</u>	<u>\$ 73</u>	<u>2.7 %</u>
Table games drop	\$ 1,063	\$ 965	\$ 98	10.2 %	\$ 2,156	\$ 1,980	\$ 176	8.9 %
Table games hold %	20.8 %	21.1 %		(0.3) pts	20.8 %	21.2 %		(0.4) pts
Slot handle	\$ 10,917	\$ 10,186	\$ 731	7.2 %	\$ 21,361	\$ 20,402	\$ 959	4.7 %
Adjusted EBITDA	\$ 439	\$ 469	\$ (30)	(6.4)%	\$ 879	\$ 902	\$ (23)	(2.5)%
Adjusted EBITDA margin	30.6 %	33.9 %		(3.3) pts	31.1 %	32.8 %		(1.7) pts
Net income (loss) attributable to Caesars	\$ (11)	\$ (51)	\$ 40	78.4 %	\$ 9	\$ (10)	\$ 19	*

\* Not meaningful.

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Our Regional segment's net revenues improved for the three and six months ended June 30, 2025, as compared to the same prior year periods, primarily due to the positive results driven by our recently completed Caesars Virginia and Caesars New Orleans development projects. These increases were partially offset by the continued impact of competition and inclement weather in several of our regional markets, as well as construction disruption in Lake Tahoe. Adjusted EBITDA and Adjusted EBITDA margin declined for the three and six months ended June 30, 2025, compared to the same prior year periods, primarily due to increased labor costs and additional targeted customer reinvestment in certain competitive markets. Net income (loss) increased primarily due to impairment charges in our Regional segment recognized in the second quarter of 2024, with no comparable charges in the current year.

Slot win percentage in the Regional segment for the three and six months ended June 30, 2025 was within our typical range.

### Caesars Digital Segment

<i>(Dollars in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2025	2024	Variance	Percent Change	2025	2024	Variance	Percent Change
<b>Net revenues:</b>								
Casino <sup>(a)</sup>	\$ 331	\$ 246	\$ 85	34.6 %	\$ 655	\$ 512	\$ 143	27.9 %
Other	12	30	(18)	(60.0)%	23	46	(23)	(50.0)%
Net revenues	\$ 343	\$ 276	\$ 67	24.3 %	\$ 678	\$ 558	\$ 120	21.5 %
Sports betting handle <sup>(b)</sup>	\$ 2,493	\$ 2,500	\$ (7)	(0.3)%	\$ 5,621	\$ 5,879	\$ (258)	(4.4)%
Sports betting hold %	8.9 %	7.2 %		1.7 pts	8.0 %	6.9 %		1.1 pts
iGaming handle	\$ 4,705	\$ 3,537	\$ 1,168	33.0 %	\$ 9,193	\$ 7,035	\$ 2,158	30.7 %
iGaming hold %	3.6 %	3.3 %		0.3 pts	3.6 %	3.3 %		0.3 pts
Adjusted EBITDA	\$ 80	\$ 40	\$ 40	100.0 %	\$ 123	\$ 45	\$ 78	173.3 %
Adjusted EBITDA margin	23.3 %	14.5 %		8.8 pts	18.1 %	8.1 %		10 pts
Net income (loss) attributable to Caesars	\$ 39	\$ 4	\$ 35	*	\$ 39	\$ (30)	\$ 69	*

\* Not meaningful.

<sup>(a)</sup> Includes total promotional and complimentary incentives related to sports betting, iGaming, and online poker of \$72 million and \$62 million for the three months ended June 30, 2025 and 2024, respectively, and \$145 million and \$148 million for the six months ended June 30, 2025 and 2024, respectively. Promotional and complimentary incentives for online poker were \$5 million and \$3 million for the three months ended June 30, 2025 and 2024, respectively, and \$8 million and \$6 million for the six months ended June 30, 2025 and 2024, respectively.

<sup>(b)</sup> Caesars Digital generated an additional \$199 million of sports betting handle for both the three months ended June 30, 2025 and 2024 and \$468 million and \$478 million for the six months ended June 30, 2025 and 2024, respectively, which is not included in this table, for select wholly-owned and third-party operations for which Caesars Digital provides services and we receive all, or a share of, the net profits. Hold related to these operations was 11.2% and 9.4%, for the three months ended June 30, 2025 and 2024, respectively, and 11.1% and 9.6% for the six months ended June 30, 2025 and 2024, respectively. Sports betting handle includes \$12 million and \$11 million for the three months ended June 30, 2025 and 2024, respectively, and \$22 million for both the six months ended June 30, 2025 and 2024 related to horse racing and pari-mutuel wagers.

Caesars Digital's net revenues, net income (loss), Adjusted EBITDA, and Adjusted EBITDA margin improved significantly for the three and six months ended June 30, 2025, as compared to the same prior year periods, primarily due to higher iGaming handle and iGaming hold coupled with improved sports betting hold. The improved sports betting hold reflects the benefit of continued investment in our sports betting platform. Increases in both iGaming handle and iGaming hold are primarily attributed to the launch of Caesars Palace Online Casino in August 2023 and Horseshoe Online Casino app in October 2024.

As sports betting and online casinos expand through increased state or jurisdictional legalization, new product launches, and customer adoption, variations in hold percentages and increases in promotional and marketing expenses in highly competitive markets may negatively impact Caesars Digital's net revenues, net income, Adjusted EBITDA and Adjusted EBITDA margin in comparison to current or prior periods.

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Managed and Branded Segment

<i>(Dollars in millions)</i>	Three Months Ended June 30,			Percent Change	Six Months Ended June 30,			Percent Change
	2025	2024	Variance		2025	2024	Variance	
<b>Net revenues:</b>								
Other	\$ 74	\$ 70	\$ 4	5.7 %	\$ 141	\$ 138	\$ 3	2.2 %
Net revenues	<u>\$ 74</u>	<u>\$ 70</u>	<u>\$ 4</u>	5.7 %	<u>\$ 141</u>	<u>\$ 138</u>	<u>\$ 3</u>	2.2 %
Adjusted EBITDA	\$ 17	\$ 17	\$ —	— %	\$ 33	\$ 35	\$ (2)	(5.7)%
Adjusted EBITDA margin	23.0 %	24.3 %		(1.3) pts	23.4 %	25.4 %		(2) pts
Net income attributable to Caesars	\$ 18	\$ 17	\$ 1	5.9 %	\$ 34	\$ 35	\$ (1)	(2.9)%

We manage several properties and license rights to the use of certain of our brands. These revenue agreements typically include reimbursement of certain costs that we incur directly. Such costs are primarily related to payroll costs incurred on behalf of the properties under management. The revenue related to these reimbursable management costs has a direct impact on our evaluation of Adjusted EBITDA margin which, when excluded, reflects margins typically realized from such agreements. The table below presents the amount included in net revenues and total operating expenses related to these reimbursable costs.

<i>(Dollars in millions)</i>	Three Months Ended June 30,			Percent Change	Six Months Ended June 30,			Percent Change
	2025	2024	Variance		2025	2024	Variance	
Reimbursable management revenue	\$ 55	\$ 53	\$ 2	3.8 %	\$ 106	\$ 103	\$ 3	2.9 %
Reimbursable management costs	55	53	2	3.8 %	106	103	3	2.9 %

Corporate & Other

<i>(Dollars in millions)</i>	Three Months Ended June 30,			Percent Change	Six Months Ended June 30,			Percent Change
	2025	2024	Variance		2025	2024	Variance	
<b>Net revenues:</b>								
Casino	\$ —	\$ (2)	\$ 2	100.0 %	\$ (3)	\$ (3)	\$ —	— %
Other	1	—	1	*	5	—	5	*
Net revenues	<u>\$ 1</u>	<u>\$ (2)</u>	<u>\$ 3</u>	*	<u>\$ 2</u>	<u>\$ (3)</u>	<u>\$ 5</u>	*
Adjusted EBITDA	\$ (50)	\$ (40)	\$ (10)	(25.0)%	\$ (98)	\$ (83)	\$ (15)	(18.1)%

\* Not meaningful.

**Supplemental Unaudited Presentation of Consolidated Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization (“Adjusted EBITDA”) for the Three and Six Months Ended June 30, 2025 and 2024**

Adjusted EBITDA (described below), a non-GAAP financial measure, has been presented as a supplemental disclosure because it is a widely used measure of performance and basis for valuation of companies in our industry and we believe that this non-GAAP supplemental information will be helpful in understanding our ongoing operating results. Management has historically used Adjusted EBITDA when evaluating operating performance because we believe that the inclusion or exclusion of certain recurring and non-recurring items is necessary to provide a full understanding of our core operating results and as a means to evaluate period-to-period results. Adjusted EBITDA represents net income (loss) before interest income and interest expense net of interest capitalized, (benefit) provision for income taxes, depreciation and amortization, stock-based compensation expense, (gain) loss on extinguishment of debt, impairment charges, other (income) loss, net income (loss) attributable to noncontrolling interests, transaction costs associated with our acquisitions, developments, and divestitures, and non-cash changes in equity method investments. Adjusted EBITDA also excludes the expense associated with certain of our leases as these transactions were accounted for as financing obligations and the associated expense is included in interest expense. Adjusted EBITDA is not a measure of performance or liquidity calculated in accordance with accounting principles generally accepted in the United States (“GAAP”). Adjusted EBITDA is unaudited and should not be considered an alternative to, or more meaningful than, net income (loss) as an indicator of our operating performance. Uses of cash flows that are not reflected

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in Adjusted EBITDA include capital expenditures, interest payments, income taxes, debt principal repayments, distributions to our noncontrolling interest owners and payments under our leases with affiliates of VICI and GLPI, which can be significant. As a result, Adjusted EBITDA should not be considered as a measure of our liquidity. Other companies that provide Adjusted EBITDA information may calculate Adjusted EBITDA differently than we do. The definition of Adjusted EBITDA may not be the same as the definitions used in any of our debt agreements.

The following table summarizes our Adjusted EBITDA for the three and six months ended June 30, 2025 and 2024, respectively, in addition to reconciling net income (loss) attributable to Caesars to Adjusted EBITDA in accordance with GAAP (unaudited):

<i>(In millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net loss attributable to Caesars	\$ (82)	\$ (122)	\$ (197)	\$ (280)
Net income attributable to noncontrolling interests	17	20	34	36
Provision for income taxes	13	10	24	25
Other (income) loss <sup>(a)</sup>	(1)	1	—	(25)
Loss on extinguishment of debt	—	3	—	51
Interest expense, net	579	594	1,153	1,184
Impairment charges <sup>(b)</sup>	—	118	—	118
Depreciation and amortization	364	326	721	653
Transaction costs and other, net <sup>(c)</sup>	41	26	54	42
Stock-based compensation expense	24	24	50	49
<b>Adjusted EBITDA</b>	<b>955</b>	<b>1,000</b>	<b>1,839</b>	<b>1,853</b>
Pre-disposition Adjusted EBITDA <sup>(d)</sup>	—	(4)	—	(8)
<b>Total Adjusted EBITDA</b>	<b>\$ 955</b>	<b>\$ 996</b>	<b>\$ 1,839</b>	<b>\$ 1,845</b>

<sup>(a)</sup> Other (income) loss for the six months ended June 30, 2024 primarily represents a change in the estimate of our disputed claims liability.

<sup>(b)</sup> Impairment charges for the three and six months ended June 30, 2024 includes impairment within our Regional segment as a result of a decrease in projected cash flows at certain properties primarily due to localized competition.

<sup>(c)</sup> Transaction costs and other, net primarily includes costs related to non-cash losses on the write down and disposal of assets, certain non-recurring litigation reserves, professional services for transaction and integration costs, various contract exit or termination costs, pre-opening costs in connection with our new property openings, and non-cash changes in equity method investments.

<sup>(d)</sup> Adjustment for pre-disposition results of operations reflecting the subtraction of results of operations for the LINQ Promenade prior to divestiture, for the relevant periods. Such figures are based on unaudited internal financial statements and have not been reviewed by the Company's auditors for the periods presented. The additional financial information is included to enable the comparison of current results with results of prior periods.

## Liquidity and Capital Resources

We are a holding company, and our only significant assets are ownership interests in our subsidiaries. Our ability to fund our obligations depends on existing cash on hand, cash flows from our subsidiaries and our ability to raise capital. Our primary sources of liquidity and capital resources are existing cash on hand, cash flows from operations, availability of borrowings under our CEI Revolving Credit Facility and proceeds from the issuance of debt and equity securities. We may, from time to time, seek to repurchase our common stock or prepay our outstanding indebtedness. Any such purchases or prepayments may be funded by existing cash balances or the incurrence of debt. The amount and timing of any repurchase of debt or common stock will be based on business and market conditions, capital availability, compliance with debt covenants and other considerations. Our cash requirements may fluctuate significantly depending on our decisions with respect to business acquisitions or divestitures and strategic capital and marketing investments.

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As of June 30, 2025, our cash on hand and borrowing capacity was as follows:

<i>(In millions)</i>	<b>June 30, 2025</b>
Cash and cash equivalents	\$ 982
Revolver capacity <sup>(a)</sup>	2,235
Revolver capacity committed to letters of credit	(90)
Revolver capacity committed as regulatory requirement	(46)
<b>Total <sup>(b)</sup></b>	<b>\$ 3,081</b>

<sup>(a)</sup> Revolver capacity includes \$2.25 billion under the CEI Revolving Credit Facility, maturing in January 2028, and \$25 million under the CVA Revolving Credit Facility, maturing on April 26, 2029, less \$40 million reserved for specific purposes.

<sup>(b)</sup> Excludes approximately \$75 million of additional borrowing available under the CVA Delayed Draw Term Loan.

During the six months ended June 30, 2025, our operating activities generated operating cash inflows of \$680 million, as compared to operating cash inflows of \$534 million during the six months ended June 30, 2024, primarily due to changes in working capital, coupled with the results of operations described above.

On October 2, 2024, we announced that our Board of Directors (“Board”) authorized a \$500 million common stock repurchase program (the “2024 Share Repurchase Program”). Under the 2024 Share Repurchase Program, we may, from time to time, repurchase shares of common stock on the open market (either with or without a 10b5-1 plan) or through privately negotiated transactions. In April 2025, we acquired 4,188,466 shares of our common stock at an aggregate value of \$100 million, excluding commissions or applicable excise tax. As of June 30, 2025, we are authorized to repurchase up to \$350 million of common stock under the 2024 Share Repurchase Program. See “Share Repurchase Program” below for details.

On July 8, 2025, we fully redeemed all of the \$546 million outstanding principal amount of the CEI Senior Notes due 2027 and paid the related accrued interest and expenses with borrowings under the CEI Revolving Credit Facility and proceeds received from the partial repayment and sale of \$225 million of notes receivable related to the previously disclosed WSOP trademark sale. As a result of the early repayment, we recognized approximately \$4 million of loss on extinguishment of debt.

We expect that our primary capital requirements going forward will relate to servicing our outstanding indebtedness, rent payments under our GLPI Leases and VICI Leases, and the expansion and maintenance of our properties. Beginning in 2025 we have had, and expect to continue having, additional cash uses for operating activities as a result of federal and certain state income taxes.

A significant portion of our liquidity needs are for debt service and payments associated with our leases. Our estimated debt service (including principal and interest) is approximately \$454 million for the remainder of 2025. We also lease certain real property assets from third parties, including VICI and GLPI. The VICI Leases are subject to annual escalations, that take effect in November of each year, based on the Consumer Price Index (“CPI”). In addition to the CPI escalator, our VICI Leases are also subject to a variable rent adjustment based on certain historical net revenues of our leased properties which began in November 2024. The next such lease year with a variable rent adjustment begins November 2027. We estimate our lease payments to VICI and GLPI to be approximately \$673 million for the remainder of 2025.

We make capital expenditures and perform continuing refurbishment and maintenance at our properties to maintain our quality standards. Our capital expenditure requirements for the remainder of 2025 include the completion of expansion and rebranding projects and hotel renovations. In addition, we anticipate continued investment in our Caesars Sportsbook and iGaming applications.

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Cash used for capital expenditures totaled \$453 million and \$593 million for the six months ended June 30, 2025 and 2024, respectively, related to our growth, renovation, maintenance, and other capital projects. The following table summarizes our capital expenditures for the six months ended June 30, 2025, and an estimated range of capital expenditures for the remainder of 2025.

<i>(In millions)</i>	Six Months Ended June 30, 2025	Estimate of Remaining Capital Expenditures for 2025	
	Actual	Low	High
Growth and renovation projects	\$ 131	\$ 50	\$ 90
Caesars Digital	43	35	45
Maintenance projects	174	175	205
Total estimated capital expenditures from unrestricted cash	348	260	340
Caesars Virginia <sup>(a)</sup>	105	10	30
Total	\$ 453	\$ 270	\$ 370

<sup>(a)</sup> Capital expenditures associated with Caesars Virginia are expected to be funded from cash on-hand generated from the operations of Caesars Virginia, or through the Caesars Virginia, LLC Credit Agreement. The Caesars Virginia delayed draw term loan has \$75 million of undrawn capacity and the Caesars Virginia revolving credit facility has \$25 million of undrawn capacity.

We have agreements with certain professional sports leagues and teams, sporting event facilities and media companies for tickets, suites, advertising, marketing, promotional and sponsorship opportunities including communication with partner customer databases. Some of the agreements provide us with exclusivity to access the aforementioned rights within the casino and/or sports betting category. As of June 30, 2025 and December 31, 2024, obligations related to these agreements were \$372 million and \$421 million, respectively, with contracts extending through 2040. These obligations are composed of various third-party agreements which have been entered into by us for certain of our Las Vegas and Regional properties, or our Caesars Digital segment. The agreements include leasing of event suites that are generally considered short-term leases for which we do not record a right of use asset or lease liability. We recognize expenses in the period services are received in accordance with the various agreements. In addition, assets or liabilities may be recorded related to the timing of payments as required by the respective agreement.

We have periodically divested assets to raise capital or, in previous cases, to comply with conditions, terms, obligations or restrictions imposed by antitrust, gaming and other regulatory entities. If an agreed upon selling price for future divestitures does not exceed the carrying value of the assets, we may be required to record additional impairment charges in future periods which may be material.

We expect that our current liquidity, including availability of borrowings under our committed credit facility and cash flows from operations will be sufficient to fund our operations, capital requirements and service our outstanding indebtedness for the next twelve months and beyond.

### Debt and Master Lease Covenant Compliance

The CEI Revolving Credit Facility, the CEI Term Loan A, the CEI Term Loan B, the CEI Term Loan B-1 and the indentures governing the CEI Senior Secured Notes due 2030, the CEI Senior Secured Notes due 2032, the CEI Senior Notes due 2027, the CEI Senior Notes due 2029 and the CEI Senior Notes due 2032 contain covenants which are standard and customary for these types of agreements. These include negative covenants, which, subject to certain exceptions and baskets, limit our ability to (among other items) incur additional indebtedness, make investments, make restricted payments, including dividends, grant liens, sell assets and make acquisitions.

The CEI Revolving Credit Facility and the CEI Term Loan A include a maximum net total leverage ratio financial covenant of 6.50:1. In addition, the CEI Revolving Credit Facility and the CEI Term Loan A include a minimum fixed charge coverage ratio financial covenant of 2.0:1. From and after the repayment of the CEI Term Loan A, the financial covenants applicable to the CEI Revolving Credit Facility will be tested solely to the extent that certain testing conditions are satisfied. Failure to comply with such covenants could result in an acceleration of the maturity of indebtedness outstanding under the relevant debt agreement.

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The GLPI Leases and VICI Leases contain certain covenants requiring minimum capital expenditures based on a percentage of net revenues along with maintaining certain financial ratios. The GLPI Leases require the Company to maintain a minimum adjusted revenue to rent ratio of 1.20:1, applicable to the operations of the underlying leased properties.

The CVA Revolving Credit Facility and the CVA Delayed Draw Term Loan contain covenants, applicable to the operations of Caesars Virginia, which are standard and customary for this type of agreement, including a maximum net total leverage ratio financial covenant of 4:1 and a minimum fixed charge coverage ratio financial covenant of 1.05:1. Caesars Virginia LLC's compliance requirements began on June 30, 2025.

As of June 30, 2025, we were in compliance with all of the applicable financial covenants described above.

### **Share Repurchase Program**

On October 2, 2024, we announced that our Board authorized a \$500 million common stock repurchase program. Under the 2024 Share Repurchase Program, we may, from time to time, repurchase shares of common stock on the open market (either with or without a 10b5-1 plan) or through privately negotiated transactions. In April 2025, we acquired 4,188,466 shares of our common stock at an aggregate value of \$100 million, excluding commissions or applicable excise tax. As of June 30, 2025, we are authorized to repurchase up to \$350 million of common stock under the 2024 Share Repurchase Program. The 2024 Share Repurchase Program has no time limit and may be suspended or discontinued at any time without notice. There is no minimum number of shares of common stock that we are required to repurchase under the 2024 Share Repurchase Program.

### **Contractual Obligations**

There have been no other material changes during the six months ended June 30, 2025 to our contractual obligations as disclosed in Part II, Item 7 of the 2024 Annual Report. See [Note 5](#) to our unaudited Financial Statements, which is included elsewhere in this report, for additional information regarding contractual obligations.

### **Other Liquidity Matters**

We are faced with certain contingencies, from time to time, involving litigation, claims, assessments, environmental remediation or compliance. These commitments and contingencies are discussed in greater detail, when applicable, in "[Part II, Item 1. Legal Proceedings](#)" and [Note 5](#) to our unaudited Financial Statements, both of which are included elsewhere in this report. See also "Part I, Item 1A. Risk Factors—Risks Related to Our Business" which is included elsewhere in the 2024 Annual Report.

### **Critical Accounting Policies and Estimates**

Our critical accounting policies and estimates are included in the 2024 Annual Report. There have been no material changes since December 31, 2024. We have not substantively changed the application of our policies, and there have been no material changes in assumptions or estimation techniques used as compared to those described in the 2024 Annual Report.

### **Off-Balance Sheet Arrangements**

We do not currently have any off-balance sheet arrangements.

## **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Market risk is the risk of loss arising from adverse changes in market rates and prices, such as interest rates, foreign currency exchange rates and commodity prices. We are exposed to changes in interest rates primarily from variable rate long-term debt arrangements. We manage our interest rate risk by monitoring interest rates, including future projected rates, and adjusting our mix of fixed and variable rate borrowings.

As of June 30, 2025, long-term variable-rate borrowings totaled \$5.9 billion under the CEI Term Loans and the CVA Delayed Draw Term Loan and no amounts were outstanding under the CEI Revolving Credit Facility or the CVA Revolving Credit Facility. As of June 30, 2025, long-term variable-rate borrowings under the CEI Term Loans and the CVA Delayed Draw Term Loan represented approximately 48% of consolidated long-term debt and the weighted average interest rates on our variable and fixed rate debt were 6.57% and 6.34%, respectively.

All of the variable rate debt instruments are subject to Term SOFR interest rates plus a margin.

We evaluate our exposure to market risk by monitoring interest rates in the marketplace and have, on occasion, utilized derivative financial instruments to help manage this risk. We do not utilize derivative financial instruments for trading purposes.

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There have been no other material quantitative changes in our market risk exposure, or how such risks are managed from the information previously reported under Part II, Item 7A of the 2024 Annual Report.

#### **Item 4. Controls and Procedures**

(a) Evaluation of Disclosure Controls and Procedures

We have established and maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports that we file under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), is recorded, processed, summarized, evaluated and reported within the time periods specified in the rules and forms of the SEC, and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

We carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer (principal executive officer) and Chief Financial Officer (principal financial officer), of the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q are effective to ensure that the information required to be disclosed by us in the reports that we file under the Exchange Act is recorded, processed, summarized, evaluated and reported within the time periods specified in SEC rules and forms and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

(b) Changes in Internal Controls

There were no significant changes in our internal control over financial reporting during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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## PART II - OTHER INFORMATION

### Item 1. Legal Proceedings

For a discussion of our “Legal Proceedings,” refer to [Note 5](#) of our Consolidated Condensed Financial Statements located elsewhere in this Quarterly Report on Form 10-Q and Note 8 to our Consolidated Financial Statements included in the 2024 Annual Report.

### Cautionary Statements Regarding Forward-Looking Information

This report includes “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include statements regarding our strategies, objectives and plans for future development or acquisitions of properties or operations, as well as expectations, future operating results, trends and other information that is not historical information. When used in this report, the terms or phrases such as “anticipates,” “believes,” “projects,” “plans,” “intends,” “expects,” “might,” “may,” “estimates,” “could,” “should,” “would,” “will likely continue,” and variations of such words or similar expressions and their negative forms are intended to identify forward-looking statements. These statements are made on the basis of management’s current views and assumptions regarding future events.

Forward-looking statements are based upon certain underlying assumptions, including any assumptions mentioned with the specific statements, as of the date such statements were made. Such assumptions are in turn based upon internal estimates and analyses of market conditions and trends, management plans and strategies, economic conditions and other factors. Such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond our control, and are subject to change. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend upon future circumstances that may not occur. Actual results and trends may differ materially from any future results, trends, performance or achievements expressed or implied by such statements. Forward-looking statements speak only as of the date they are made, and we assume no duty to update forward-looking statements. Forward-looking statements should not be regarded as a representation by us or any other person that the forward-looking statements will be achieved. Undue reliance should not be placed on any forward-looking statements. Some of the contingencies and uncertainties to which any forward-looking statement contained herein are subject include, but are not limited to, the following:

- our sensitivity to reductions in discretionary consumer spending as a result of downturns in the economy and other factors outside our control;
- projections of future results of operations or financial condition;
- expectations regarding our business and results of operations of our existing casino properties and prospects for future development;
- the impact of economic trends, inflation, trade tensions and related actions, such as the imposition of tariffs between the United States and other countries and the threat of any additional tariffs, and public health emergencies on our business and financial condition;
- expectations regarding trends that will affect our market and the gaming industry generally, including expansion of internet betting and gaming, and the impact of those trends on our business and results of operations;
- our ability to comply with the covenants in the agreements governing our outstanding indebtedness and leases;
- our ability to meet our projected debt service obligations, operating expenses, and maintenance capital expenditures;
- expectations regarding availability of capital resources;
- our intention to pursue development opportunities and additional acquisitions and divestitures;
- our ability to complete dispositions and divestitures and effectively reinvest the proceeds thereof;
- the ability to identify suitable acquisition opportunities and realize growth and cost synergies from any future acquisitions;
- the impact of regulation on our business and our ability to receive and maintain necessary approvals for our existing properties, future projects and the operation of our online sportsbook, online poker and iGaming applications;
- the effect of disruptions or corruption to our information technology and other systems and infrastructure;
- potential compromises of our information systems or unauthorized access to confidential information and customer data;

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- the impact of the Data Incident and any other future cybersecurity breaches on our business, financial conditions and results of operations;
- factors impacting our ability to successfully operate our digital betting and iGaming platform and expand its user base;
- our ability to adapt to the very competitive environments in which we operate, including the online market;
- the impact of win or hold rates and liability management risks on our results of operations;
- our reliance on third parties for strategic relationships and essential services;
- costs associated with investments in our online offerings and technological and strategic initiatives;
- risk relating to fraud, theft and cheating;
- our ability to collect gaming receivables from our credit customers;
- the impact of our substantial indebtedness and significant financial commitments, including our obligations under our lease arrangements;
- restrictions and limitations in agreements governing our debt and leased properties could significantly affect our ability to operate our business and our liquidity;
- financial, operational, regulatory or other potential challenges that may arise as a result of leasing of a number of our properties;
- the impact of governmental regulation on our business and the cost of complying or the impact of failing to comply with such regulations;
- changes in gaming taxes and fees in jurisdictions in which we operate;
- risks relating to pending claims or future claims that may be brought against us;
- changes in interest rates and capital and credit markets;
- the effect of seasonal fluctuations;
- our particular sensitivity to energy and water prices;
- deterioration in our reputation or the reputation of our brands;
- our reliance on information technology, particularly for our digital business;
- our ability to protect our intellectual property rights;
- our reliance on licenses to use the intellectual property of third parties and our ability to renew or extend our existing licenses;
- the effects of war, terrorist activity, acts of violence, natural disasters and other catastrophic events;
- increased scrutiny and changing expectations regarding our environmental, social and governance practices and reporting;
- our reliance on key personnel and the intense competition to attract and retain management and key employees in the gaming industry;
- work stoppages and other labor problems;
- our ability to secure and retain performers and other entertainment offerings on acceptable terms; and
- other factors described in “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” contained in this Quarterly Report on Form 10-Q, our most recent Annual Report on Form 10-K and any subsequent Quarterly Reports on Form 10-Q filed with the SEC.

In light of these and other risks, uncertainties and assumptions, the forward-looking events discussed in this report might not occur. These forward-looking statements speak only as of the date on which this statement is made, even if subsequently made available on our website or otherwise, and we do not intend to update publicly any forward-looking statement to reflect events or circumstances that occur after the date on which the statement is made, except as may be required by law.

You should also be aware that while we, from time to time, communicate with securities analysts, we do not disclose to them any material non-public information, internal forecasts or other confidential business information. Therefore, you should not assume that we agree with any statement or report issued by any analyst, irrespective of the content of the statement or report.

To the extent that reports issued by securities analysts contain projections, forecasts or opinions, those reports are not our responsibility and are not endorsed by us.

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## Item 1A. Risk Factors

A description of our risk factors can be found in “Part I, Item 1A. Risk Factors” included in the 2024 Annual Report. There have been no material changes to those risk factors during the six months ended June 30, 2025.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

### Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (in millions) <sup>(a)</sup>
April 1, 2025 to April 30, 2025	4,188,466	\$ 23.84	4,188,466	\$ 350
May 1, 2025 to May 31, 2025	—	—	—	350
June 1, 2025 to June 30, 2025	—	—	—	350
Total	4,188,466	\$ 23.84	4,188,466	\$ 350

<sup>(a)</sup> On October 2, 2024, we announced that our Board of Directors authorized a \$500 million common stock repurchase program (the “2024 Share Repurchase Program”). Under the 2024 Share Repurchase Program, we may, from time to time, repurchase shares of common stock on the open market (either with or without a 10b5-1 plan) or through privately negotiated transactions. The 2024 Share Repurchase Program has no time limit and may be suspended or discontinued at any time without notice. There is no minimum number of shares of common stock that we are required to repurchase under the 2024 Share Repurchase Program. All share repurchases under the 2024 Share Repurchase Program are retired upon repurchase.

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Mine Safety Disclosures

Not applicable.

## Item 5. Other Information

(a) None.

(b) None.

### (c) Rule 10b5-1 Trading Plans

On May 9, 2025, Recreational Enterprises, Inc. (“REI”) entered into a “Rule 10b5-1 trading arrangement” (as defined in Item 408(a) of Regulation S-K). REI’s plan provides for the potential sale by REI of up to 800,086 shares of common stock between August 8, 2025 and May 8, 2026. Our Executive Chairman of the Board, Gary L. Carano, indirectly through various trusts holds a 10.1% ownership interest in, and is the President and a member of the board of directors of, REI. He does not hold voting power or dispositive power with respect to REI’s shares of our common stock and he disclaims beneficial ownership of REI’s shares of our common stock except to the extent of any pecuniary interest therein.

The above trading plan activity occurred during open insider trading windows and is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) under the Securities Exchange Act of 1934, as amended, and Caesars’ policies regarding transactions in securities of the Company.

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## Item 6. Exhibits

Exhibit Number	Description of Exhibit	Method of Filing
3.1	<a href="#">Amended and Restated Certificate of Incorporation of Caesars Entertainment, Inc.</a>	Previously filed on Form 8-K filed on June 16, 2023.
3.2	<a href="#">Amended and Restated Bylaws of Caesars Entertainment, Inc.</a>	Previously filed on Form 8-K filed on July 28, 2025.
10.1	<a href="#">Amendment to Director Appointment and Nomination Agreement, dated May 2, 2025, by and between Caesars Entertainment, Inc., Carl C. Icahn, Jesse Lynn, Ted Papapostolou, Icahn Partners Master Fund LP, Icahn Offshore LP, Icahn Partners LP, Icahn Onshore LP, Icahn Capital LP, IPH GP LLC, Icahn Enterprises Holdings L.P., Icahn Enterprises G.P. Inc, Becton Corp. and Nakatomi Trading, LLC</a>	Previously filed on Form 8-K filed on May 2, 2025.
10.2	<a href="#">Thirteenth Amendment to Lease, dated as of June 27, 2025, by and among the entities listed on Schedules A and B thereto and Propco TRS LLC.</a>	Filed herewith.
31.1	<a href="#">Certification of Thomas R. Reeg pursuant to Rule 13a-14a and Rule 15d-14(a).</a>	Filed herewith.
31.2	<a href="#">Certification of Bret Yunker pursuant to Rule 13a-14a and Rule 15d-14(a).</a>	Filed herewith.
32.1	<a href="#">Certification of Thomas R. Reeg in accordance with 18 U.S.C. Section 1350</a>	Filed herewith.
32.2	<a href="#">Certification of Bret Yunker in accordance with 18 U.S.C. Section 1350</a>	Filed herewith.
101.1	Inline XBRL Instance Document	Filed herewith.
101.2	Inline XBRL Taxonomy Extension Schema Document	Filed herewith.
101.3	Inline XBRL Taxonomy Extension Calculation Linkbase Document	Filed herewith.
101.4	Inline XBRL Taxonomy Extension Definition Linkbase Document	Filed herewith.
101.5	Inline XBRL Taxonomy Extension Label Linkbase Document	Filed herewith.
101.6	Inline XBRL Taxonomy Extension Presentation Linkbase Document	Filed herewith.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)	Filed herewith.

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## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### CAESARS ENTERTAINMENT, INC.

Date: July 29, 2025

/s/ Thomas R. Reeg

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Thomas R. Reeg  
*Chief Executive Officer (Principal Executive Officer)*

Date: July 29, 2025

/s/ Bret Yunker

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Bret Yunker  
*Chief Financial Officer (Principal Financial Officer)*

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### **THIRTEENTH AMENDMENT TO LEASE**

This **THIRTEENTH AMENDMENT TO LEASE** (this “Amendment”) is entered into as of June 27, 2025, by and among the entities listed on Schedule A attached hereto (collectively, and together with their respective successors and assigns, “Landlord”), the entities listed on Schedule B attached hereto (collectively, and together with their respective successors and assigns, “Tenant”) and, solely for the purposes of the penultimate paragraph of Section 1.1 of the Lease (as defined below), Propco TRS LLC, a Delaware limited liability company (“Propco TRS”).

#### **RECITALS**

**WHEREAS**, Landlord, Tenant and, solely for the purposes of the penultimate paragraph of Section 1.1 of the Lease, Propco TRS, are parties to that certain Lease (Non-CPLV), dated as of October 6, 2017, as amended by that certain First Amendment to Lease (Non-CPLV), dated as of December 22, 2017, as amended by that certain Second Amendment to Lease (Non-CPLV) and Ratification of SNDA, dated as of February 16, 2018, as amended by that certain Third Amendment to Lease (Non-CPLV), dated as of April 2, 2018, as amended by that certain Fourth Amendment to Lease (Non-CPLV), dated as of December 26, 2018, as amended by that certain Omnibus Amendment to Leases, dated as of June 1, 2020, as amended by that certain Fifth Amendment to Lease (Non-CPLV), dated as of July 20, 2020, as amended by that certain Sixth Amendment to Lease, dated as of September 30, 2020, as amended by that certain Amended and Restated Omnibus Amendment to Leases, dated as of October 27, 2020, as amended by that certain Seventh Amendment to Lease, dated as of November 18, 2020, as amended by that certain Eighth Amendment to Lease, dated as of September 3, 2021, as amended by that certain Ninth Amendment to Lease, dated as of November 1, 2021, as amended by that certain Tenth Amendment to Lease, dated as of December 30, 2021, as amended by that certain Eleventh Amendment to Lease, dated as of August 25, 2022, and as amended by that certain Twelfth Amendment to Lease, dated as of April 7, 2023 (collectively, as amended, the “Lease”), pursuant to which Landlord leases to Tenant, and Tenant leases from Landlord, certain real property as more particularly described in the Lease;

**WHEREAS**, on the date hereof, Vegas Development LLC, a Delaware limited liability company, and the County of Clark, are closing a purchase and sale transaction under that certain Offer to Purchase, dated as of July 7, 2023, with respect to certain real property located in Las Vegas, Nevada, which is described on Annex A attached hereto (such real property, collectively, the “Harmon/Koval Property” and the purchase and sale of the Harmon/Koval Property, the “County Purchase”);

**WHEREAS**, (a) the portion of the Harmon/Koval Property identified on Annex A attached hereto under the header “Cluster Parcel 4 Released Property” constitutes a portion of Cluster Parcel Number 4 described in Schedule 8 of the Lease, (b) the portion of the Harmon/Koval Property identified on Annex A attached hereto under the header “Cluster Parcel 5 Released Property” constitutes a portion of Cluster Parcel Number 5 described in Schedule 8 of the Lease and (c) the portion of the Harmon/Koval Property identified on Annex A attached hereto under the header “Cluster Parcel 6 Released Property” constitutes a portion of Cluster Parcel Number 6 described in Schedule 8 of the Lease; and

**WHEREAS**, in connection with the County Purchase, the parties hereto desire to amend the Lease as set forth herein.

**NOW THEREFORE**, in consideration of the mutual covenants and agreements hereinafter set forth and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto, intending to be legally bound hereby, agree as follows:

1. **Definitions**. Except as otherwise defined herein, all capitalized terms used herein without definition shall have the meanings applicable to such terms, respectively, as set forth in the Lease.

2. **Amendments to the Lease**. Effective as of the date hereof:

A. **Termination of the Lease as to the Harmon/Koval Property**.

i. the Lease is hereby terminated with respect to the Harmon/Koval Property, the Harmon/Koval Property no longer constitutes Leased Property under the Lease nor a portion of the Las Vegas Land Assemblage nor a portion of the applicable Cluster Parcels nor a portion of the Las Vegas Land Assemblage Facility, and neither Landlord nor Tenant has any further liabilities or obligations under the Lease, from and after the date hereof, in respect of the Harmon/Koval Property (provided that any such liabilities or obligations arising prior to such date shall not be terminated, limited or affected by or upon entry into this Amendment); and

ii. the Guaranty hereby automatically, and without further action by any party, ceases to apply with respect to any Obligations (as defined in the Guaranty) with respect to the Harmon/Koval Property to the extent arising from and after the date hereof (provided that any such Obligations arising prior to such date shall not be terminated, limited or affected by or upon entry into this Amendment). The term "Las Vegas Land Assemblage Facility" refers to the Facility identified as No. 14 on the list of the Facilities annexed as Exhibit A to the Lease.

B. **Rent**. Landlord and Tenant hereby expressly acknowledge and agree that there shall be no reduction in the Rent under the Lease as a result of the removal of the Harmon/Koval Property from the Lease or otherwise as a result of the County Purchase.

C. **Variable Rent**. From and after the date hereof, for purposes of any calculation of Variable Rent under the Lease, including any adjustments in Variable Rent based on increases or decreases in Net Revenue, such calculations of Net Revenue shall exclude Net Revenue attributable to the Harmon/Koval Property.

D. **County Purchase**.

i. Each of Landlord and Tenant hereby acknowledges and agrees that (i) such party consents to the sale of the Harmon/Koval Property, including the severance

of the Harmon/Koval Property from the Lease as of the date of this Amendment, and (ii) the removal of the Harmon/Koval Property from the Lease shall not constitute a L1/L2 Transfer nor a transfer and sale pursuant to Section 22.2(ix) of the Lease.

ii. All of the applicable requirements and conditions set forth in Article XVIII or Article XXII of the Lease with respect to the County Purchase (if, and to the extent, applicable to the County Purchase) are deemed satisfied or waived.

iii. The amounts of the 2018 EBITDAR Pool and 2018 EBITDAR Pool Before Fifth Amendment shall not be reduced as a result of the Harmon/Koval Property no longer constituting Leased Property under the Lease and, without limitation, Schedule 11 to the Lease (setting forth the 2018 Facility EBITDAR of Tenant and Joliet Tenant) shall not be modified as a result of the County Purchase.

iv. The treatment of the County Purchase hereunder is not intended to serve as a precedent for the treatment of future dispositions (if any) which may be effectuated under any applicable provision of the Lease or otherwise.

E. Revisions to Exhibits and Schedules to the Lease. The Exhibits and Schedules to the Lease are hereby amended as follows:

i. Legal Description (Harmon/Koval Property). The legal descriptions with respect to the Leased Property set forth on Exhibit B and Exhibit F annexed to the Lease are hereby amended such that the legal description with respect to the Leased Property pertaining to the Harmon/Koval Property, as set forth on Annex A attached hereto, is hereby excluded from said Exhibit B and Exhibit F.

ii. Cluster Parcels. The list of properties set forth as Cluster Parcel Numbers 4, 5 and 6 on Schedule 8 annexed to the Lease is hereby amended and restated such that Cluster Parcel Numbers 4, 5 and 6 on such Schedule 8 shall read as follows, and the subtotals of “APN Acreage” and “Total Cluster Acreage” set forth in the first table set forth on Schedule 8 annexed to the Lease shall be recalculated and updated to reflect such amendment and restatement:

16221102006	Vegas Development, LLC	4.6	4	4.6
16221202006	Vegas Development, LLC	3.0	5	4.5
16221202003	Vegas Development, LLC	1.5		
16221202007	Vegas Development, LLC	6.8	6	6.8

3. No Other Modification or Amendment to the Lease. The Lease shall remain in full force and effect except as expressly amended or modified by this Amendment. From and after the date of this Amendment, all references in the Lease to the “Lease” shall be deemed to

refer to the Lease as amended by this Amendment. For the avoidance of doubt, the Lease shall continue in full force and effect with respect to the balance of the Leased Property (other than the Harmon/Koval Property as of the date hereof in accordance with Section 2 of this Amendment).

4. **Governing Law; Jurisdiction.** This Amendment shall be construed according to and governed by the laws of the jurisdiction(s) specified by the Lease without regard to its or their conflicts of law principles. The parties hereto hereby irrevocably submit to the jurisdiction of any court of competent jurisdiction located in such applicable jurisdiction in connection with any proceeding arising out of or relating to this Amendment.

5. **Counterparts.** This Amendment may be executed by one or more of the parties hereto on any number of separate counterparts, and all of such counterparts taken together shall be deemed to constitute one and the same instrument. Facsimile and/or .pdf signatures shall be deemed to be originals for all purposes.

6. **Effectiveness.** This Amendment shall be effective, as of the date hereof, only upon execution and delivery by each of the parties hereto.

7. **Miscellaneous.** If any provision of this Amendment is adjudicated to be invalid, illegal or unenforceable, in whole or in part, it will be deemed omitted to that extent and all other provisions of this Amendment will remain in full force and effect. Neither this Amendment nor any provision hereof may be changed, modified, waived, discharged or terminated orally, but only by an instrument in writing signed by the party against whom enforcement of such change, modification, waiver, discharge or termination is sought. The paragraph headings and captions contained in this Amendment are for convenience of reference only and in no event define, describe or limit the scope or intent of this Amendment or any of the provisions or terms hereof. This Amendment shall be binding upon and inure to the benefit of the parties and their respective heirs, legal representatives, successors and permitted assigns.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be duly executed by their duly authorized representatives, all as of the date hereof.

**LANDLORD:**

**HORSESHOE COUNCIL BLUFFS LLC  
HARRAH'S COUNCIL BLUFFS LLC  
HARRAH'S METROPOLIS LLC  
NEW HORSESHOE HAMMOND LLC  
NEW HARRAH'S NORTH KANSAS CITY LLC  
GRAND BILOXI LLC  
HORSESHOE TUNICA LLC  
NEW TUNICA ROADHOUSE LLC  
CAESARS ATLANTIC CITY LLC  
WWW PROPCO LLC  
HARRAH'S LAKE TAHOE LLC  
HARVEY'S LAKE TAHOE LLC  
HARRAH'S RENO LLC  
VEGAS DEVELOPMENT LLC  
VEGAS OPERATING PROPERTY LLC  
MISCELLANEOUS LAND LLC  
PROPCO GULFPORT LLC  
PHILADELPHIA PROPCO LLC  
HARRAH'S ATLANTIC CITY LLC  
NEW LAUGHLIN OWNER LLC  
HARRAH'S NEW ORLEANS LLC**  
each, a Delaware limited liability company

By: /s/Samantha S. Gallagher  
Name: Samantha S. Gallagher  
Title: Secretary

**HORSESHOE BOSSIER CITY PROP LLC,**  
a Louisiana limited liability company

By: /s/Samantha S. Gallagher  
Name: Samantha S. Gallagher  
Title: Secretary

*[Signatures Continue on Following Pages]*

[Signature Page to Thirteenth Amendment to Regional Lease]

**TENANT:**

**CEOC, LLC**, a Delaware limited liability company,  
**HBR REALTY COMPANY LLC**, a Nevada limited liability company,  
**HARVEYS IOWA MANAGEMENT COMPANY LLC**, a Nevada limited liability company,  
**SOUTHERN ILLINOIS RIVERBOAT/CASINO CRUISES LLC**, an Illinois limited liability company,  
**HORSESHOE HAMMOND, LLC**, an Indiana limited liability company,  
**HARRAH'S NORTH KANSAS CITY LLC**, a Missouri limited liability company,  
**GRAND CASINOS OF BILOXI, LLC**, a Minnesota limited liability company,  
**ROBINSON PROPERTY GROUP LLC**, a Mississippi limited liability company,  
**TUNICA ROADHOUSE LLC**, a Delaware limited liability company,  
**CAESARS NEW JERSEY LLC**, a New Jersey limited liability company,  
**HARVEYS TAHOE MANAGEMENT COMPANY LLC**, a Nevada limited liability company,  
**CASINO COMPUTER PROGRAMMING, INC.**, an Indiana corporation,  
**HARVEYS BR MANAGEMENT COMPANY, INC.**, a Nevada corporation,  
**HARRAH'S LAUGHLIN, LLC**, a Nevada limited liability company,  
**JAZZ CASINO COMPANY, L.L.C.**, a Louisiana limited liability company

By: /s/ Bret D. Yunker

Name: Bret D. Yunker

Title: Chief Financial Officer

[Signature Page to Thirteenth Amendment to Regional Lease]

**HORSESHOE ENTERTAINMENT,**  
a Louisiana limited partnership

By: New Gaming Capital Partnership,  
a Nevada limited partnership,  
its general partner

By: Horseshoe GP, LLC,  
a Nevada limited liability company,  
its general partner

By: /s/ Bret D. Yunker  
Name: Bret D. Yunker  
Title: Chief Financial Officer

**BOARDWALK REGENCY LLC,**  
a New Jersey limited liability company

By: Caesars New Jersey LLC,  
a New Jersey limited liability company,  
its sole member

By: /s/ Bret D. Yunker  
Name: Bret D. Yunker  
Title: Chief Financial Officer

**HOLE IN THE WALL, LLC,**  
a Nevada limited liability company

By: CEOC, LLC,  
a Delaware limited liability company,  
its sole member

By: /s/ Bret D. Yunker  
Name: Bret D. Yunker  
Title: Chief Financial Officer

[Signature Page to Thirteenth Amendment to Regional Lease]

**CHESTER DOWNS AND MARINA, LLC,**  
a Pennsylvania limited liability company

By: Harrah's Chester Downs Investment Company, LLC,  
its sole member

By: /s/ Bret D. Yunker  
Name: Bret D. Yunker  
Title: Chief Financial Officer

**HARRAH'S ATLANTIC CITY OPERATING COMPANY, LLC,**  
a New Jersey limited liability company

By: Caesars Resort Collection, LLC,  
a Delaware limited liability company,  
its sole member

By: /s/ Bret D. Yunker  
Name: Bret D. Yunker  
Title: Chief Financial Officer

[Signature Page to Thirteenth Amendment to Regional Lease]

Acknowledged and agreed, solely for the purposes of the penultimate paragraph of Section 1.1 of the Lease:

**PROPCO TRS LLC,**  
a Delaware limited liability company

By: /s/ Samantha S. Gallagher  
Name: Samantha S. Gallagher  
Title: Secretary

[Signature Page to Thirteenth Amendment to Regional Lease]

## ACKNOWLEDGMENT AND AGREEMENT OF GUARANTOR

The undersigned ("Guarantor") hereby: (a) acknowledges receipt of the Thirteenth Amendment to Lease (the "Amendment"; capitalized terms used herein without definition having the meanings set forth in the Amendment), dated as of June 27, 2025, by and among the entities listed on Schedule A attached thereto, as Landlord, and the entities listed on Schedule B attached thereto, as Tenant, and the other parties party thereto; (b) consents to the terms and execution thereof; (c) ratifies and reaffirms Guarantor's obligations to Landlord pursuant to the terms of that certain Guaranty of Lease, dated as of July 20, 2020 (the "Guaranty"), by and between Guarantor and Landlord, and agrees that, except as expressly set forth in Section 2.A.ii of the Amendment, nothing in the Amendment in any way impairs or lessens the Guarantor's obligations under the Guaranty; and (d) acknowledges and agrees that the Guaranty is in full force and effect and is valid, binding and enforceable in accordance with its terms.

IN WITNESS WHEREOF, the undersigned has caused this Acknowledgment and Agreement of Guarantor to be duly executed as of June 27, 2025.

[Acknowledgment and Agreement of Guarantor]

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**CAESARS ENTERTAINMENT, INC.**

By: /s/ Bret D. Yunker

Name: Bret D. Yunker

Title: Chief Financial Officer

[Signature Page to Acknowledgment and Agreement of Guarantor]

Schedule A

LANDLORD ENTITIES

Horseshoe Council Bluffs LLC  
Harrah's Council Bluffs LLC  
Harrah's Metropolis LLC  
New Horseshoe Hammond LLC  
Horseshoe Bossier City Prop LLC  
New Harrah's North Kansas City LLC  
Grand Biloxi LLC  
Horseshoe Tunica LLC  
New Tunica Roadhouse LLC  
Caesars Atlantic City LLC  
WWW Propco LLC  
Harrah's Lake Tahoe LLC  
Harvey's Lake Tahoe LLC  
Harrah's Reno LLC  
Vegas Development LLC  
Vegas Operating Property LLC  
Miscellaneous Land LLC  
Propco Gulfport LLC  
Philadelphia Propco LLC  
Harrah's Atlantic City LLC  
New Laughlin Owner LLC  
Harrah's New Orleans LLC

Schedule A

Schedule B

TENANT ENTITIES

CEOC, LLC, successor in interest by merger to Caesars Entertainment Operating Company, Inc.  
HBR Realty Company LLC  
Harveys Iowa Management Company LLC  
Southern Illinois Riverboat/Casino Cruises LLC  
Horseshoe Hammond, LLC  
Horseshoe Entertainment  
Harrah's North Kansas City LLC  
Grand Casinos of Biloxi, LLC  
Robinson Property Group LLC  
Tunica Roadhouse LLC  
Boardwalk Regency LLC  
Caesars New Jersey LLC  
Harveys Tahoe Management Company LLC  
Casino Computer Programming, Inc.  
Harveys BR Management Company, Inc.  
Hole in the Wall, LLC  
Chester Downs and Marina, LLC  
Harrah's Atlantic City Operating Company, LLC  
Harrah's Laughlin, LLC  
Jazz Casino Company, L.L.C.

Schedule B

Annex A

**Cluster Parcel 4 Released Property**

(Relating to Parcel 13: APN 162-21-102-006)

A PORTION OF PARCEL 2 AS SHOWN IN FILE 1, PAGE 35 OF PARCEL MAPS, ON FILE AT THE CLARK COUNTY, NEVADA RECORDER'S OFFICE LYING WITHIN THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., CLARK COUNTY, NEVADA DESCRIBED AS FOLLOWS:

COMMENCING AT THE NORTHEAST CORNER OF THE NORTHWEST QUARTER (NW 1/4) OF SAID SECTION 21; THENCE ALONG THE EAST LINE THEREOF SOUTH 00°42'51" EAST, 1408.43 FEET; THENCE DEPARTING SAID EAST LINE SOUTH 89°17'08" WEST, 40.00 FEET TO THE WESTERLY RIGHT-OF-WAY LINE OF KOVAL LANE AS DESCRIBED IN THAT CERTAIN DOCUMENT RECORDED IN BOOK 507, AS INSTRUMENT NO. 408684 ON FILE AT SAID RECORDER'S OFFICE, ALSO BEING THE POINT OF BEGINNING; THENCE DEPARTING SAID WESTERLY RIGHT-OF-WAY LINE NORTH 88°24'19" WEST, 3.00 FEET; THENCE NORTH 00°42'16" WEST, 79.69 FEET; THENCE NORTH 01°42'54" WEST, 105.41 FEET; THENCE NORTH 01°25'10" WEST, 265.14 FEET; THENCE SOUTH 88°29'14" EAST, 8.09 FEET TO THE WESTERLY RIGHT-OF-WAY LINE OF SAID KOVAL LANE; THENCE ALONG SAID RIGHT-OF-WAY LINE THE FOLLOWING TWO (2) COURSES: 1) SOUTH 00°42'51" EAST, 316.52 FEET; 2) SOUTH 00°42'52" EAST, 133.48 FEET TO THE POINT OF BEGINNING.

CONTAINS 2,361 SQUARE FEET, MORE OR LESS.

**BASIS OF BEARINGS**

SOUTH 00°42'51" EAST, BEING THE BEARING OF THE EAST LINE OF THE NORTHEAST QUARTER (NE 1/4) OF THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., CLARK COUNTY, AS SHOWN IN FILE 201, PAGE 54 OF SURVEYS ON FILE AT THE CLARK COUNTY, NEVADA RECORDER'S OFFICE.

END OF DESCRIPTION.

**Cluster Parcel 5 Released Property**

(Relating to Parcel 15: APN 162-21-202-003)

A PORTION OF PARCEL 2 AS SHOWN IN FILE 1, PAGE 35 OF PARCEL MAPS, ON FILE AT THE CLARK COUNTY, NEVADA, RECORDER'S OFFICE, LYING WITHIN THE SOUTHEAST QUARTER (SE 1/4) OF THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., CLARK COUNTY, NEVADA, DESCRIBED AS FOLLOWS:

Annex A

COMMENCING AT SOUTHEAST CORNER OF THE NORTHWEST QUARTER (NW 1/4) OF SAID SECTION 21; THENCE ALONG THE EAST LINE THEREOF NORTH 00°42'52" WEST, 1142.46 FEET; THENCE DEPARTING SAID EAST LINE SOUTH 89°17'08" WEST, 40.00 FEET TO THE WESTERLY RIGHT-OF-WAY LINE OF KOVAL LANE AS DESCRIBED IN THAT CERTAIN DOCUMENT RECORDED IN BOOK 507, AS INSTRUMENT NO. 408684 ON FILE AT SAID RECORDER'S OFFICE, AND ALSO BEING THE POINT OF BEGINNING; THENCE ALONG SAID RIGHT OF-WAY LINE SOUTH 00°42'52" EAST, 425.00 FEET; THENCE DEPARTING SAID RIGHT-OF-WAY LINE NORTH 88°24'18" WEST, 3.00 FEET; THENCE NORTH 00°42'52" WEST, 425.00 FEET; THENCE SOUTH 88°24'18" EAST, 3.00 FEET TO THE POINT OF BEGINNING.

CONTAINS 1,275 SQUARE FEET, MORE OR LESS.

#### BASIS OF BEARINGS

NORTH 00°42'52" WEST, BEING THE BEARING OF THE EAST LINE OF THE SOUTHEAST QUARTER (SE 1/4) OF THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., CLARK COUNTY, AS SHOWN IN FILE 201, PAGE 54 OF SURVEYS ON FILE-AT THE CLARK COUNTY, NEVADA RECORDER'S OFFICE.

END OF DESCRIPTION

(Relating to Parcel 14: APN 162-21-202-006)

A PORTION OF PARCEL 2 AS SHOWN IN FILE 1, PAGE 35 OF PARCEL MAPS, ON FILE AT THE CLARK COUNTY, NEVADA RECORDER'S OFFICE, LYING WITHIN THE SOUTHEAST QUARTER

(SE 1/4) OF THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., DESCRIBED AS FOLLOWS:

COMMENCING AT THE SOUTHEAST CORNER OF THE NORTHWEST QUARTER (NW 1/4) OF SAID SECTION 21; THENCE ALONG THE EAST LINE THEREOF NORTH 00°42'52" WEST, 717.46 FEET; THENCE DEPARTING SAID EAST LINE SOUTH 89°17'08" WEST, 40.00 FEET TO THE WESTERLY RIGHT-OF-WAY LINE OF KOVAL LANE AS DESCRIBED IN THAT CERTAIN DOCUMENT RECORDED IN BOOK 507, AS INSTRUMENT NO. 408684 ON FILE AT SAID RECORDER'S OFFICE, ALSO BEING THE POINT OF BEGINNING; THENCE ALONG SAID WESTERLY RIGHT-OF-WAY LINE SOUTH 00°42'52" EAST, 8.93 FEET; THENCE DEPARTING SAID WESTERLY RIGHT-OF-WAY LINE SOUTH 89°46'01" WEST, 3.00 FEET; THENCE NORTH 00°42'52" WEST, 9.03 FEET; THENCE SOUTH 88°24'18" EAST, 3.00 FEET TO THE POINT OF BEGINNING.

CONTAINS 27 SQUARE FEET, MORE OR LESS.

#### BASIS OF BEARINGS

Annex A

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NORTH 00°42'52" WEST, BEING THE BEARING OF THE EAST LINE OF THE SOUTHEAST QUARTER (SE 1/4) OF THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., CLARK COUNTY, AS SHOWN IN FILE 201, PAGE 54 OF SURVEYS ON FILE AT THE CLARK COUNTY, NEVADA RECORDER'S OFFICE.

END OF DESCRIPTION.

**Cluster Parcel 6 Released Property**

(Relating to Parcel 16: APN 162-21-202-007)

A PORTION OF PARCEL 2 AS SHOWN IN FILE 1, PAGE 35 OF PARCEL MAPS, ON FILE AT THE CLARK COUNTY, NEVADA, RECORDER'S OFFICE, LYING WITHIN THE SOUTHEAST QUARTER

(SE 1/4) OF THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., CLARK COUNTY, NEVADA, DESCRIBED AS FOLLOWS:

COMMENCING AT THE SOUTHEAST CORNER OF SAID NORTHWEST QUARTER (NW 1/4) OF SECTION 21; THENCE ALONG THE EAST LINE THEREOF NORTH 00°42'52" WEST, 708.53 FEET; THENCE DEPARTING SAID EAST LINE SOUTH 89°17'08" WEST, 40.00 FEET TO THE WESTERLY RIGHT-OF-WAY LINE OF KOVAL LANE AS DEDICATED PER BOOK 507, INSTRUMENT NUMBER 0408684, RECORDED JANUARY 21, 1964, ON FILE AT SAID RECORDER'S OFFICE ALSO BEING THE POINT OF BEGINNING; THENCE ALONG SAID WESTERLY RIGHT-OF-WAY LINE, SOUTH 00°42'52" EAST, 648.02 FEET TO THE BEGINNING OF A CURVE, CONCAVE TO THE NORTHWEST, HAVING A RADIUS OF 20.00 FEET; THENCE SOUTHWESTERLY ALONG SAID CURVE AND THE RIGHT-OF-WAY LINE AS DEDICATED PER SAID PARCEL MAP, THROUGH A CENTRAL ANGLE OF 90°28'53", AN ARC LENGTH OF 31.58 FEET TO THE NORTHERLY RIGHT-OF-WAY LINE OF HARMON AVENUE AS DEDICATED PER BOOK 399, AS INSTRUMENT NUMBER 321732, RECORDED NOVEMBER 14, 1962, ON FILE AT SAID RECORDER'S OFFICE; THENCE ALONG SAID NORTHERLY RIGHT-OF-WAY LINE SOUTH 89°46'01" WEST, 436.21 FEET; THENCE DEPARTING SAID NORTHERLY RIGHT-OF-WAY LINE AND ALONG THE WEST LINE OF SAID PARCEL 2, NORTH 00°32'08" WEST, 3.00 FEET; THENCE DEPARTING SAID WEST LINE, NORTH 87°59'06" EAST, 224.98 FEET; THENCE NORTH 89°46'01" EAST, 158.46 FEET TO THE BEGINNING OF A CURVE, CONCAVE TO THE NORTHWEST, HAVING A RADIUS OF 54.00 FEET; THENCE NORTHEASTERLY ALONG SAID CURVE, THROUGH A CENTRAL ANGLE OF 88°03'50", AN ARC LENGTH OF 83.00 FEET; THENCE NORTH 01°42'11" EAST, 369.18 FEET; THENCE NORTH 00°42'52" WEST, 237.03 FEET TO THE NORTH LINE OF PARCEL 16 AS DESCRIBED IN THAT "GRANT, BARGAIN AND SALE DEED", RECORDED OCTOBER 12, 2017, AS INSTRUMENT NUMBER 20171012-0001102, ON FILE AT SAID RECORDER'S OFFICE;

Annex A

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THENCE ALONG SAID NORTH LINE, NORTH 89°46'01" EAST, 3.00 FEET TO THE POINT OF BEGINNING.

CONTAINING 9,984 SQUARE FEET, MORE OR LESS.

**BASIS OF BEARINGS**

NORTH 00°42'52" WEST, BEING THE BEARING OF THE EAST LINE OF THE SOUTHEAST QUARTER (SE 1/4) OF THE NORTHWEST QUARTER (NW 1/4) OF SECTION 21, TOWNSHIP 21 SOUTH, RANGE 61 EAST, M.D.M., CLARK COUNTY, NEVADA, AS SHOWN IN FILE 201, PAGE 54 OF SURVEYS, ON FILE AT THE CLARK COUNTY, NEVADA, RECORDER'S OFFICE.

END OF DESCRIPTION.

**Annex A**

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**CERTIFICATION PURSUANT TO RULE 13a-14(a) AND 15d-14(a)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

I, Thomas R. Reeg, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Caesars Entertainment, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - (d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 29, 2025

/s/ THOMAS R. REEG

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Thomas R. Reeg  
Chief Executive Officer  
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO RULE 13a-14(a) AND 15d-14(a)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

I, Bret Yunker, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Caesars Entertainment, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - (d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 29, 2025

/s/ BRET YUNKER

Bret Yunker  
Chief Financial Officer  
(Principal Financial Officer)

**CERTIFICATION**  
**of**  
**Thomas R. Reeg**  
**Chief Executive Officer**

I, Thomas R. Reeg, Chief Executive Officer of Caesars Entertainment, Inc. (the “Company”), do hereby certify in accordance with 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

1. The Quarterly Report on Form 10-Q of the Company for the period ended June 30, 2025 (the “Periodic Report”) fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
2. The information contained in the Periodic Report fairly represents, in all material respects, the financial condition and results of operations of the Company.

Date: July 29, 2025

/s/ THOMAS R. REEG

Thomas R. Reeg

*Chief Executive Officer*

**CERTIFICATION**  
**of**  
**Bret Yunker**  
**Chief Financial Officer**

I, Bret Yunker, Chief Financial Officer of Caesars Entertainment, Inc. (the "Company"), do hereby certify in accordance with 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

1. The Quarterly Report on Form 10-Q of the Company for the period ended June 30, 2025 (the "Periodic Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
2. The information contained in the Periodic Report fairly represents, in all material respects, the financial condition and results of operations of the Company.

Date: July 29, 2025

/s/ BRET YUNKER

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Bret Yunker

*Chief Financial Officer*